

## FINANCIAL TIMES

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## World News

## Haughey denies Irish phone-tapping accusations

Irish premier Charles Haughey denied accusations that he knew of an illegal telephone-tapping operation in 1982, but his position, and that of his coalition government, is still in the balance.

He may still be forced out of office if his denials fail to convince either his own Fianna Fail party members or the junior coalition partners on whom he has a majority.

**Kinnock tax pledge**  
UK opposition leader Neil Kinnock pledged that an incoming Labour government would reverse any pre-election cut in the basic rate of income tax as the government funded election fever by setting the Budget for March 10. Page 16

**Monrovia leader held**  
The provisional leader of Liberia's fundamentalist Islamic Salvation Front (ISF), Abdul Kader Hachem, was arrested by police in the capital, Monrovia, on charges of plotting to overthrow the government.

**Yugoslavians in snow**  
Serbia is to go ahead with creating a new Yugoslavia in spite of an appeal from Bosnia-Herzegovina and Macedonia for recognition as independent republics. Page 2

**Ontario spending cuts**  
Ontario, Canada's richest province, ordered tight limits on spending on education, health and other services because its revenues have been reduced by recession and federal cutbacks. Page 8

**Arab houses raided**  
Israeli troops and security forces raided Arab houses in the occupied West Bank and arrested dozens of Palestinians in a hunt for gunmen who have ambushed Jewish settlers. Settlement costs "hidden". Page 4

**Argentina offer**  
Argentina wants to attract thousands of migrants from the former Soviet Union to populate the country's interior. Page 4

**Shuttle blasts off**  
The US shuttle Discovery was launched on a week-long scientific research mission. It has a crew of seven, including a Canadian woman and a German man.

**Bush appointments**  
President Bush named Andrew Card, deputy White House chief of staff, as transportation secretary. He will succeed Samuel Skinner, the new White House chief of staff. Page 6

**Airbus probe**  
French civil aviation authorities said initial investigations had found no sign that a technical fault caused the crash of the Airbus A-300 near Strasbourg, killing 87 people. Pilots defused A-300s. Page 3

**Libya goods stopped**  
Germany approved an emergency decree forbidding the export to Libya of a consignment of goods that could have been used in a nuclear programme. Page 2

**Baltic gold returned**  
Britain is to return gold worth \$50m (\$162m) in the newly independent Baltic states. They had it on deposit with the Bank of England in 1940 at the time of the Soviet takeover. Page 16

## Business Summary

## Maxwell investigators uncover seventh trust

A seventh secretive Liechtenstein foundation, the Hesto Trust, has been found by investigators probing an alleged scheme by the late Robert Maxwell to support the share price of Maxwell Communication Corporation.

It also emerged that at least \$200m (\$300m) missing from the public Maxwell companies and their pension funds was used to buy shares in MCC last year, and that to conceal the identity of the buyer, the orders were placed by Swiss and Liechtenstein trusts.

**MONSANTO**, US chemicals company, disclosed a 45.8 per cent drop in 1991 net profits to \$286m. Page 17

**BANK OF JAPAN** governor said he detected a slight upturn in business confidence in a comment designed to dispel the gloom about the state of the economy. Page 4

**BRUSSELS** is pressing for the abolition by the end of this year of internal EC border controls on the export of goods and technologies which could be used for military as well as civilian purposes. Page 2

**UK MANUFACTURING** output fell 1.9 per cent in three months to November raising fears that Britain was heading for its longest recession since Second World War. Page 7

**SWEDEN'S 14** commercial banks are to provide SKr2.2bn (\$381m) in subordinated loans to cover the losses of Gamblestad, the real estate and finance company. Page 17

**UNION PACIFIC**, US rail group, increased fourth-quarter operating income 8 per cent to \$359m. Page 20

**LEP GROUP**, the UK security and freight forwarding group, saw its already depressed shares halved to 84p after announcing substantial write-offs against its property exposure. Page 17

**FRUGROT**, the French car group, is to press for a European market of 200,000 electric cars a year by the end of the decade and is committing at least "several hundred million" francs to take a 25 per cent share of it. Page 2

**GENERAL ELECTRIC**, US power systems and financial services group, reported a 2 per cent rise in fourth-quarter net earnings to \$1.26bn. Page 20

**CANAL PLUS**, French pay-TV station, and the media arm of Lyonnais des Eaux plan to take a 50 per cent stake in MCM/Eurovision, the French version of the MTV pop video cable channel. Page 18

**SECURITY PACIFIC**, Los Angeles-based bank being merged with Bank of America, unveiled an 80 per cent jump in 1991 bad debt provisions to \$2.6bn. Page 20

**FEDERCONSORZI**, troubled Italian farm services group, should be able to pay creditors 74.9 per cent of what they are owed. Page 18

**BCCI**, the provisional liquidator of Bank of Credit and Commerce International (BCCI), said the local branch of the now defunct bank may reopen under another name in March. Page 19

**COPPER** mining in Zaire and Zambia, the world's biggest producers, is likely to be hit badly by the AIDS epidemic, according to the Economist Intelligence Unit. Page 27

**CHANNEL Tunnel** contractors were freed by Britain's Appeal Court to renew their threat to stop work on \$2bn (\$14.3bn) project unless they are paid more money. Page 8

**MITSUBISHI ELECTRIC**, Japanese electronics company, is to trouble output of computers at its Apricot plant in Scotland. Page 8

President commits \$645m and calls for world to 'pull together'  
US pledge to ex-Soviet states

By Lionel Barber in Washington

PRESIDENT George Bush yesterday called for a global effort to foster democracy and free markets in the former Soviet Union, and pledged \$645m in fresh US technical and humanitarian aid to the newly independent republics.

Mr Bush's promise came at the opening of an international conference in Washington called by the US last month to co-ordinate aid to the republics.

It appeared to be aimed at defusing tensions with European allies which have criticised the US for dragging its feet on Soviet aid.

Amid fears that these tensions could disrupt the two-day conference, Mr Bush urged foreign ministers and senior officials from 47 countries and five international financial institutions to "pull together" to meet the historic challenge of winning the post-Cold War peace.

In his speech, Mr Bush paid tribute to the "courageous" economic reforms carried out by Mr Boris Yeltsin, the Russian president, but he acknowledged the challenge of dismantling communism and centrally planned economies was enormous.

Ultimate success or failure rested squarely with the people of Russia, Ukraine, the Caucasus and Central Asia, he said.

Both Mr Bush and Mr James Baker, US secretary of state, who is hosting the conference, also praised the European Community, especially Germany, for shouldering a major burden of the food, medicine and other humanitarian aid to the former Soviet Union and the republics.

However, both men stressed clear of discussing macro-economic reform, or offering a



George Bush opens the conference on aid to newly independent states. Left is Hans-Dietrich Genscher, German foreign minister, to the right James Baker, US secretary of state, and Michio Watanabe, Japan's foreign minister

commitment of direct financial aid to support a stabilisation programme for the republic or a "safety net" against the shock of radical economic reform - both of which are viewed as vital to the transition to a free market in Russia.

Mr Douglas Hurd, British foreign secretary, said the main industrialised countries would soon have to confront Russia's request for a multi-billion-dollar fund to stabilise the economy. It was "not far over

the horizon," he said.

The US wants the International Monetary Fund and the World Bank to take the lead on macro-economic reform. Although both are offering technical advice, direct financial aid will be delayed until Russia, Ukraine, the Baltic states and other reformist republics take up full membership of these institutions sometime before the end of this year.

Mr Bush and Mr Baker made

clear that participants should focus on strategies for ensuring efficient dispatch and distribution of humanitarian aid to meet urgent needs in all of the republics.

They left open the probability of a follow-up conference, likely to be held in Europe this spring.

Mr Baker acknowledged that the administration was under domestic political pressure to avoid large commitments of foreign aid. However, he called

on Democrats and Republicans to "avoid the isolationist slumber" that gripped the US in the 1930s.

The extra \$645m in US assistance remains contingent on congressional approval. It would bring total US aid to more than \$5bn, although the bulk is made up of government-backed agricultural credits which benefit US farm exports.

EC food aid, Page 3

## Bush promises to focus on economy

By Michael Prowse in Washington

PRESIDENT George Bush yesterday responded to fresh evidence of US economic weakness and to pressure from Republican conservatives by saying he would focus on measures to encourage jobs, investment and savings in his State of the Union address next week.

Mr Bush said he would avoid purely political measures that would hurt the economy by putting upward pressure on interest rates - a reference to pressure for tax cuts for middle income Americans. Conservative Republicans in Congress

are attempting to steer Mr Bush away from the across-the-board income tax cuts championed by leading Congressional Democrats.

The Republicans have threatened to unveil competing proposals if the president fails to announce bold cuts in capital gains taxes as part of his bid to stimulate growth.

The Federal Reserve's latest "Beige Book" assessment of US regional economic trends, released yesterday, offered no evidence of economic recovery. Manufacturers reported steady or declining output in most dis-

tricts and weakening domestic order books. There was no sign of a revival in consumer or business loan demand.

In a separate report, the Commerce Department said housing starts fell 15 per cent last year, making 1991 the worst year for the housing industry since 1945. Building activity declined in every region of the economy.

Analysts, however, drew some comfort from a mild recovery of starts towards the end of last year. Starts rose 2.6 per cent between November and December.

Mr Robert Reischauer, the director of the Congressional Budget Office, an independent adviser to Congress, said he expected lower interest rates to spur a mild economic recovery in the second half of this year.

The CBO's semi-annual economic forecast predicts growth at an annual rate of 0.9 per cent in the current quarter, rising to 2.9 per cent in the second quarter and more than 3 per cent in the second half of the year.

Mr Bush's growth package is expected to include tax relief for first time home buyers, tax

incentives for personal savings, faster depreciation allowances, lower capital gains taxes, tax relief for medical insurance and a rise in the personal exemption, possibly restricted to taxpayers with children.

Some conservative Republicans, however, are concerned that Mr Bush will fail to strike the right balance between short-term relief for hard-pressed individuals and longer-term measures to stimulate business investment.

CBO report, Page 6

## EC energy reforms could mean big savings for users

By Andrew Hill in Brussels

ENERGY USERS in the European Community could save "tens of millions of euros" on their annual gas and electricity bills according to the European Commission, which yesterday approved plans to introduce a genuine internal market in energy.

The directives aim to open the gas and electricity networks to greater competition from the start of next year.

It agreed by member states, the largest energy users - steel and aluminium plants, large construction sites, chemical, glass and fertiliser factories - would be allowed to buy their gas and electricity from suppliers anywhere in the Community from January 1 1993. At the same time, energy distributors would be able to club together to gain access to the whole network, passing on savings to smaller consumers.

Assuming the legislation is successful, the same principles will be extended to smaller users from January 1 1996, but before then the directives will

have to overcome fierce opposition from most EC gas and energy producers and a number of member states.

Mr Antonio Cardoso, a Cuban energy commissioner, said he could not quantify exactly how much would be saved by liberalising the system, but said the proposals marked "the end of the administrative system of price-fixing, which would be squeezed out by new market pressures."

In some cases, he said, the infrastructure needed for the cross-border transport of energy was not in place, but the directives would allow new companies to build gas pipelines and electricity lines.

The scheme would also encourage price transparency by forcing integrated energy companies to "unbundle" the accounting and management of their production, distribution and transmission activities.

Access to the network would be available to between 400 and 500 large industrial users of electricity, each of which con-

sumes more than 100,000MWh of electricity annually, and to consumers of more than 25m cubic metres of gas a year. Distributors will account for 3 per cent or more of electricity or 1 per cent of gas consumption in an individual member state would also be entitled to shop around for better prices.

In October, Mr Cardoso, a Cuban energy commissioner, said he could not quantify exactly how much would be saved by liberalising the system, but said the proposals marked "the end of the administrative system of price-fixing, which would be squeezed out by new market pressures."

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## MARKETS

<b>STERLING</b>		<b>DOLLAR</b>		<b>STOCK INDICES</b>	
New York lunchtime:	\$1.8025	New York lunchtime:	DM1.591	FT-SE 100:	Yield 4.88
London:	\$1.8025	London:	FF5.4215	FT-SE 100:	2,522.0 (-21.4)
London:	\$1.807 (1.8065)	London:	SPR1.4095	FT-SE All-Share:	1,208.38 (-0.7%)
London:	DM2.8575 (2.86)	London:	Y12.4	FT-SE Europe 100:	1,134.07 (-2.92)
London:	FF9.775 (9.75)	London:	DM1.5875 (1.588)	New York lunchtime:	DJ Ind. Av.
London:	SP2.5375 (2.535)	London:	Y12.2 (123.1)	New York lunchtime:	3,231.66 (+8.27)
London:	Y22.5 (22.5)	London:	FF5.41 (5.3975)	New York lunchtime:	S&P Comp
London:	£ Index 90.8 (90.7)	London:	SP1.4045 (1.403)	New York lunchtime:	414.90 (+2.28)
London:		London:	Y12.2 (123.1)	New York lunchtime:	Tokyo Nikkei
London:		London:	US lunchtime rates	New York lunchtime:	21,534.12 (+675.82)
London:		London:	Fed Funds: 4 1/2%	New York lunchtime:	LONDON MONEY
London:		London:	3-mo Treasury Bill:	New York lunchtime:	3-month interbank
London:		London:	8.35%	New York lunchtime:	10 1/2% (10 1/2%)
London:		London:	Long Bond:	New York lunchtime:	Libor long gilt future:
London:		London:	104 1/2	New York lunchtime:	Mar 97 1/4 (Mar 97 1/2)
London:		London:	yield: 7.63%	New York lunchtime:	
Chief price changes yesterday: Page 17					

## The UK opposition's plans

## tax changes in prospect

An incoming Labour government in Britain would reverse any income tax sweeteners brought in by the current administration. The Labour leader says he would encourage "constructive debate" on constitutional reform - including the introduction of a proportional voting system rather than the current "first-past-the-post" system. In an interview, Mr Neil Kinnock outlines his plans for the future... Page 14

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## EUROPEAN NEWS

## EC food aid to 'pull down' Russian prices

By John Lloyd in Moscow

EC FOOD aid went on sale in Moscow and St Petersburg this week in an attempt to bring down soaring prices in markets and shops.

Some 4,500 tonnes of meat, skimmed milk and butter have been delivered to the two cities this month, with supplies coming in at the rate of 400 tonnes a day, building up to 2,000 tonnes a day over the next few weeks.

Mr Michael Rasmussen, head of the EC delegation in Moscow, said prices had reached "extreme levels, but were bound to come down as it became clear that average households could not afford them. He said prices being set for EC food would "probably" pull down the higher prices. The price agreed between the EC and the Moscow city government for a kilo of butter - Rb56 - still represents a hefty rise on pre-liberalisation levels. The price in peasant markets and some shops is around Rb130 per kilo.

Senior officials of the International Monetary Fund in Moscow, yesterday, warned that

measures to privatise enterprises and shops must be taken quickly if the government is to reap real gains from liberalisation of prices.

The officials said that while the Russian government programme was proceeding "very much in the right direction, we would like to see action taken on budgetary and monetary policy, in view of the magnitude of the imbalances to be corrected."

Peter Norman, Economics Correspondent, adds: Finance ministers from the Group of Seven leading industrial countries will try to agree how to admit the republics of the former Soviet Union to membership of the IMF at their meeting this weekend.

G7 officials say there is broad agreement the republics should become IMF members as soon as possible. But difficulties concerning the size of their quotas, or membership subscriptions, to the fund and the representation of the republics on the IMF's executive board could cause delay.

Bonn cuts CIS credit, Page 4



A woman is crushed by a mob of shoppers after a Moscow department store received a delivery of baby clothes. Others tried to break into the shop

## Privatisation chief takes on nomenklatura

Suspicion and corruption lie in the path of an ambitious sell-off, writes Leyla Boulton

Mr Anatoly Chubais, Russia's privatisation chief, faces the awesome task of cutting his way through layers of inept and corrupt bureaucracy to involve a disillusioned and suspicious population in the world's most ambitious sell-off.

"If people have no faith in the process, there can be no privatisation," he said yesterday. The main danger was a popular belief that privatisation was just another means "for bureaucrats to get bribes".

Today, President Boris Yeltsin's government is due to present Russia's regional governors with instructions on how to implement its privatisation programme. The target for 1992 is to sell the trade and services sector, agriculture,

transport, construction and small-scale light industry.

One of the ten documents to be approved at a cabinet meeting today sets out how property will be valued: nominal book-value will be the starting price for competitive bidding. Based on his previous experience as economic reform chief in St Petersburg, Mr Chubais has dropped as "impractical" the alternative of evaluating assets on the basis of estimated future profits.

The main weapon for combating what Mr Chubais calls the "high" level of corruption in the state bureaucracy is to ensure that nothing can be sold outside a transparent auction or tender system.

Mr Chubais, one of the bright young reformers swept

into office last October, said: "My task is to produce rules which will not give local and federal bureaucrats the right to determine who gets what."

"That's why I am against any exemptions or benefits for this or that industry or enterprise."

In practice, this means, for example, that Moscow city government's plans to sell off property to staff at fixed prices - which has attracted applications from 8,500 shops and restaurants - will have to be reversed. As spelled out in the privatisation programme, employees get only 25 per cent of the business free of charge; the rest has to be sold at a competitive price.

The main target of uniform selling procedures is to stop so-called "nomenklatura priva-

tisation" - attempts by state managers both in government ministries and at enterprises - to acquire or continue controlling property for themselves.

In Moscow, for example, city officials' fondness for kick-backs and reluctance to lose power appears to be one of the main reasons why there has been little privatisation so far.

"That was the situation until last week," explained one city official who asked not to be named. "The situation changed completely because Yeltsin banged his fist on the table and complained that although we had price liberalisation, we had no privatisation of shops. Now city leaders are moving because they realise their political survival is at stake."

Mr Andrei Vasiliev, spokes-

man for Moscow's State Property Agency, said that Taxi-park No.1's 1,000 taxis will become the first business to be sold in a closed auction to 2,000 taxi drivers. He is less optimistic about the specific target of privatising most of the city's shops, restaurants and small enterprises over the next year, citing continuing wrangles between different city departments.

Along with the public discontent, Mr Chubais is also aware of a lack of enthusiasm among potential foreign investors, though those foreigners who are interested will only be able to take part in special investment tenders because their hard currency buying power would give them a big advantage over Russians.

## INTERNATIONAL NEWS

## Hong Kong 'kingpin of rapid Asian growth'

By David Dodwell, World Trade Editor

HONG KONG is set for strong growth through the 1990s, propelled by its role at the heart of south China's economy, and as a driving force behind fast-growing intra-Asian trade and investment, according to a leading Hong Kong economist.

Professor Edward Chen, head of the Centre for Asian Studies and a member of the Legislative Council, told a conference in London that China "could not possibly revoke" its commitment to economic reform.

He said the Chinese economy "already has a high degree of openness", with 20 per cent of its GNP accounted for by exports, and 16 per cent by imports - a development over the past decade that has made it the world's 15th largest exporter.

Prof Chen challenged rather simplistic models for the creation of an Asian trading bloc focused on Japan by foreseeing Hong Kong as the driving force within one of four interlocked economic zones in Asia, all of which can expect dynamic growth. These are:

- "Greater Hong Kong", or the South China Zone, comprising Guangdong and Fujian provinces in China, as well as Taiwan and Hong Kong.

- Yellow Sea zone, focused on north-east China around Dalian, including Shandong province, and driven by investment from South Korea.

- Greater Indochina economic zone, driven by Thailand, Laos, Kampuchea and Burma.

- A zone focused on Singapore, including Indonesia and the southern part of peninsular Malaysia.

The increasing interdependence of these regions was underscored by the rising volume of intra-regional trade.

Hong Kong's pivotal role was highlighted by the fact that it was the world's leading investor in China (accounting for 65 per cent of all foreign investment), the second largest investor in Indonesia (after Japan) and the third largest foreign investor in South Korea, Taiwan, Thailand and the Philippines.

## HK politicians hit out at 'cavalier' UK

By Simon Holberton in Hong Kong and Alexander Nicoll in London

HONG KONG politicians yesterday attacked Britain over the way it is handling the replacement of Sir David Wilson, the colony's governor.

In a debate in the Legislative Council about Hong Kong's requirements of a new governor, many members criticised "the thoughtless and cavalier way" in which the British government announced his retirement, and the failure to name his successor.

London announced in December that Sir David would leave some time this year.

The debate reflected the life breathed into local politics by the direct elections to some seats last September.

Mixed feelings in Hong Kong about the advent of this limited democracy were underlined, however, by speakers to a conference on Hong Kong's future in London yesterday.

Mr Stephen Cheong, a member of the Legislative Council, sharply criticised the United Democrats, who won a majority of the directly-elected seats. He said they insisted on interfering in Chinese political affairs and were undermining the Hong Kong government through their opposition to its policies. Mr Cheong said their "welfarist" approach could dampen the territory's laissez-faire atmosphere.

"Political agitations which

threaten to destroy the fabric of our society, no matter how idealistic they sound, can only be detrimental to the long-term interest of the people of Hong Kong," Mr Cheong said.

Another senior member, Mr Allen Lee, also showed unwillingness to upset Beijing when asked about speeding up the democratic process. Although he noted that Hong Kong had originally sought a faster pace than was eventually agreed between Britain and China, and that Britain planned to raise the issue again, he said there was little hope of fighting China on the issue and that confrontation should be avoided.

Sir David told the London conference that following the direct elections, "it takes time for a new pattern to settle down." He advised his audience of businessmen not to be "put off by the froth created by that situation".

In the debate, Mr Martin Lee, leader of the United Democrats, said the new governor must defend the 1984 Joint Declaration which laid out the basis for the transfer of power from Britain to China in 1997. He should place the interests of Hong Kong above those of Britain and China, and fight for a high degree of democracy in Hong Kong.

## Boost for China's reformers

By Simon Holberton in Hong Kong

DENG XIAOPING, China's paramount leader, is visiting Shenzhen, in what observers see as a boost for economic reformers in China.

Shenzhen, located to the north of Hong Kong, is the show case of China's "open door" policy ushered in by Deng in 1979 when he created the special economic zones on China's southern coast. It has the highest per capita income in China and has been the engine for growth in Guangdong Province.

Deng, 87, who holds no formal position in the Chinese government but still wields considerable power, is rarely seen in public and meets few foreign leaders.

Diplomats in Beijing and Hong Kong said that Deng's visit could be a prelude to an acceleration of economic reform in China - a topic much in discussion among the leadership. There have been many reports in the mainland Chinese press calling for the reform programme to be speeded up now that the central government authorities have had some success in controlling the country's overheated economy.

"Their visits are pretty high profile and a deliberate gesture in support of the forces of reform," one said. "It suggests that the forces of reform are fighting back but, at the same time, that they need to."

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## INTERNATIONAL NEWS

Bank of Japan chief says interest rate cuts will strengthen business sentiment

## Mieno detects rise in confidence

By Stefan Wagstyl in Tokyo

MR Yasushi Mieno, the governor of the Bank of Japan, yesterday said he detected a slight up-turn in business confidence, a comment designed to dispel the general gloom about the state of the economy.

Speaking at a press conference after a meeting of the central bank's branch managers, Mr Mieno acknowledged the economy was in fact slowing at a pace faster than before. But the current downturn should be mild because of the growing impact of recent declines in

interest rates, he said.

Bankers said Mr Mieno's remarks seemed aimed at influencing businessmen when they were preparing investment plans for the new financial year starting in April.

He has specifically expressed concern about the weakness of business sentiment in his recent public comments, including the statement he issued when he last cut the Official Discount Rate on December 30. He now believes the reductions in interest rates could be bearing fruit.

Nevertheless, Mr Mieno carefully hedged his remarks saying that it would be an exaggeration to say that the decline in business confidence which began in earnest last autumn had definitely come to an end.

He acknowledged that the weakness in the stock market could affect business confidence and economic activity. But it was unlikely to be a serious drag on growth.

Mr Mieno also welcomed the recent strengthening in the yen on currency markets, saying that in view of Japan's cur-

rent account surplus it was desirable for the yen to be stable and firm. The yen closed unchanged in Tokyo at ¥123.34 to the US dollar, keeping the gain of about ¥4 it had registered since last week.

Meanwhile, in the stock market, equities rose sharply in thin trading following reports that the heads of the equity departments of the Big Four stockbroking companies had met to discuss ways of shoring up the market. The Nikkei index of leading shares rose 675.82 points to 21,594.12.

## Brussels suspends aid to Zaire

The European Community said yesterday it was suspending aid to Zaire except for emergency humanitarian aid in protest at the suspension of a national conference to guide the country to democracy, Reuters reports from Brussels.

It said the decision of Mr Nguzu Karl-Bond, the prime minister, to suspend the conference of government and opposition parties on Sunday "puts into question the possibilities of a democratic evolution in Zaire based on consensus."

## S Africa draft review

South Africa said yesterday it had suspended prosecution of draft dodgers while it weighed possible changes to white-only conscription, Reuters reports from Johannesburg.

Mr Wynand Breytenbach, the deputy defence minister, said prosecutions of young men who refused to serve the compulsory 12 months' duty would be frozen while the government reviewed a report on possible defence changes by Gen Ian Giese.

## Congo shooting

Soldiers in Congo fired shots in the air and lobbed tear gas canisters in a confrontation with 2,000 pro-democracy demonstrators in the capital Brazzaville yesterday, witnesses said, Reuters reports from Brazzaville.

## Voting unlikely to settle the problems of Punjab

A POWERFUL group of people in India argue that the Punjab elections finally scheduled for February 19, are not an answer to the troubled state's problems. This opinion is strengthened by the fact that the dominant factions of Akali Dal, the Sikhs' main political party, have decided to boycott the poll. Without the Akalis, elections will be a farce.

The Akalis want to be a part of the political process: all their factions have long demanded that democracy should be restored. But fear of the Sikh militants demanding full independence for the state forced the boycott.

Earlier this month, the militants' underground committee let it be known that it did not recognise the Akalis in the affairs of the religious community and directed them to boycott the poll. It's warning of "dire consequences" might have amounted to a death sentence. The boycott was promptly announced.

Many political parties - with elections finally scheduled after 50 troubled months, to elect 13 members to the New Delhi parliament as well as the state legislature - had wanted to field common candidates in recognition of the conditions in which it was impossible to campaign freely and where intimidation of candidates was a fact of life.

This may have been proposed originally by the Congress party in Delhi. But the

## K K Sharma examines the prospects for next month's elections

policy was reversed when the party found itself needing Punjab's 13 MPs to help secure a majority at national level.

With the main national parties now fighting each other, a clear outcome appears to be impossible.

The political package that the Indian government has in mind for Punjab therefore has an uncertain future, at best. It contains the transfer of Chandigarh, the common capital of Punjab and the state of Haryana, to Punjab, and a greater sharing of river waters.

However, this over-simplifies the problem by suggesting that the Sikhs will be satisfied with concessions they have long rejected as peripheral.

There seems to be no attempt to tackle questions even Sikh moderates consider to be central, such as an apology for the central government's 1984 storming of the Sikhs' Golden Temple and the prosecution of people involved in the riots of that year in which thousands of Sikhs were killed. Moreover, other demands have since emerged, involving security-force

excesses and civil-rights abuses.

These grievances, albeit often ill-defined, have been ignored for so long that even moderate Sikhs feel there is something to be said for an independent state. But this, says national government, cannot be considered. However, nine years of violence cannot be wished away by holding an election. Too much blood has been shed, of Hindus as well as Sikhs.

In recognition that the elections could be fierce and violent, the campaign period has been cut to two weeks, and the army deployed throughout the state.

Conditions remain far from normal, and experience has shown that militants can all-too-often attack soft targets, such as trains, kidnapping and killing at will. Last year, nearly 4,000 people lost their lives in militant violence. About 15,000 have been killed since 1985: Hindus and Sikhs, mostly innocent victims of the Punjab tragedy.

If there was a clear choice between the democratic process and violence - which there is not, since the militants have excluded themselves - the elections would mean something. As it is, the poll is being held because the national government, after maintaining for 56 months that free-and-fair elections could not be held, has nothing else to offer. There is no real Punjab policy.



Indian security troops guard young men held for identification in Shuagar. The round-up came after Maoist militants fired rocket-propelled grenades ahead of the pro-Hindu Bharatiya Janata Party's call to hoist the national flag on January 26, India's national day.

## Portuguese campaigners set to turn spotlight on Timor killings

By Patrick Blum in Lisbon

ABOUT 50 Portuguese students and human rights campaigners were expected to leave Lisbon by boat last night for Dili, the East Timor capital, in a voyage designed to draw world attention to Indonesia's rule of Portugal's former colony.

Departure was due as soon as ship's documents were cleared. The Lusitania Express's voyage will take about a month, stopping at Darwin to pick up 50 more campaigners.

The organisers want to put a wreath in Dili's cemetery, some of a massacre of civilians by Indonesian soldiers last November. An Indonesian inquiry recently said 50 people were killed when the army opened fire on mourners, but other estimates put the death toll at up to 100.

East Timor was abandoned by Portugal in 1975 and invaded by Indonesia shortly after Jakarta's annexation of

the territory was never recognised by the UN. Since then, widespread human rights abuses have been reported. Human rights organisations estimate that up to 200,000 East Timorese may have died from war and famine. Portugal is pressing its EC partners to take action against Indonesia. The voyage to Darwin is likely to embarrass the Australian government, which has signed oil-search pacts with Jakarta.

## Cambodia peace effort lacks cash

THE head of the UN peace-keeping operation due to be launched in Cambodia said yesterday it was short of money needed to implement peace accords, and raising more cash would not be easy, Reuters reports from Phnom Penh.

"It is true we have a shortfall in our budget and getting the funding approved for Unctac (United Nations Transitional Authority in Cambodia) will not be easy," Mr Yasushi Akashi, a Japanese diplomat, said, on arrival in Phnom Penh on a fact-finding tour.

Under peace accords signed by rival Cambodian factions on

October 23, Unctac, numbering several thousand military and civilian personnel, is to supervise a ceasefire, the disarmament of four armies, and help administer the country while arranging free elections envisaged for 1993. So far, only a small advance UN military and civilian operation is in place.

Mr Akashi said he hoped Unctac could be deployed before May, but acknowledged problems did exist. Since the Cold War ended, the UN had had to undertake many new operations. "New peace-keeping operations are launched and the payments of member states for these leaves some-

thing to be desired," he added. He would try to hasten the approval of an initial \$200m (£111.7m) budget for Unctac. "But I am sure that more will be required later. This is an enormously complex project, probably unprecedented in the UN's history."

Full cost of the operation is expected to be more than \$1bn. Also facing funding difficulties is the UN High Commissioner for Refugees' plan to repatriate 370,000 Cambodian refugees from Thailand. Diplomats say big problems exist in persuading UN member states to commit necessary funds for Cambodia.

## Israel hid settlement costs, says peace group

By Hugh Carnegie in Jerusalem

AN ISRAELI opposition group said yesterday it estimated the government spent at least \$1.5bn (£500m) about 15 per cent of the civilian budget - on Jewish settlements in the West Bank and Gaza Strip last year, principally on increasing settlement housing stock by more than half.

The issue of spending in the occupied territories is central to Israel's request for \$10bn (£5.5bn) in loan guarantees from the US to help finance the absorption of mass Jewish immigration from the former Soviet Union. Mr James Baker, US secretary of state, is to discuss with Israel's ambassador in Washington today to discuss conditions for approving the guarantees.

Peace Now, a group which advocates giving up the West Bank and Gaza, said its study showed at least \$1.5bn had been spent on building more than 13,000 houses in 1991, rising by 60 per cent in one year the total number of houses in the settlements.

Calling the spending "a financial swindle of immense proportions", the group said the government deliberately obscured the extent of its settlement activity to conceal from the Israeli public how much of the state's resources it was devoting to its ideological commitment to secure perpetual rule over the territories.

In reply, Mr Ariel Sharon, the minister of housing and construction, branded Peace Now as "black informers". He said his ministry's budget for building in the West Bank and Gaza last year was \$1.85bn. He said it was necessary to build there now because it would not be possible after Palestinian autonomy was established, as envisaged in the current Middle East peace talks. An Israeli Foreign Minister David Levy arrived in China yesterday for a breakthrough visit to establish diplomatic ties, Reuters adds from Beijing. Hours after his arrival, China confirmed it would take part in Middle East peace talks due to begin next week in Russia, the first time Beijing will participate in the US-Moscow brokered negotiations.

## WORLD TRADE NEWS

## Germany limits CIS trade support

By Quentin Peel in Bonn

THE German government yesterday agreed on a drastic restriction in export credit guarantees for trade with the republics of the ex-Soviet Union, setting a ceiling of DM5bn (£1.7bn) for the coming year - half the level of exports last year from east German enterprises alone.

The decision was taken in the light of Germany's soaring trade exposure with the Commonwealth of Independent States (CIS), and a huge backlog of applications for export insurance totalling DM70bn. The exposure of Hermes, the German export insurance agency, to the former Soviet republics now stands at almost DM30bn, compared with DM11.6bn at the end of 1990.

Exporters who have been given agreement in principle for insurance cover from Hermes will not have it renewed automatically if they fail to conclude their contracts in the coming weeks. Agreements in principle already given total DM23bn, while applications in the pipeline total a further DM70bn, according to the

Finance Ministry.

The Cabinet also decided not to continue the special insurance regime for east German exporters, which meant that insurance cover was given for 100 per cent of their contract value until the end of last year.

The decisions are likely to have dire consequences for east German exporters although the chronic shortage of foreign currency in the CIS republics was already causing a sharp drop in finalised import contracts. The curbs in Hermes cover were demanded by Mr Theo Waigel, the Finance Minister, against the pleading of Mr Jürgen Möllemann, the Economics Minister. They will be reviewed in March, officials said.

For the time being, all German exports will be judged on two criteria: whether they will help the foreign exchange earnings of the ex-Soviet republics, and whether they mean life-or-death for an east German enterprise, which would otherwise have to be closed or supported with state funds.

## Japanese sell dizzy surplus as a short-term spectre

Robert Thomson on figures that belie fundamental changes in trade with the US, Europe and Asia

THE RETURN of Japan's 1991 trade surplus to the dizzy levels of five years ago gives the impression that the underlying trend remains unchanged in spite of the appreciation of the yen, a flurry of market-opening measures and the surge in foreign direct investment by Japanese companies.

But the daunting surplus - at \$78.2bn, not far below the 1986 record of \$82.7bn and a 50 per cent increase on 1980 - reflects fundamental changes in Japan's trading patterns. These include a decrease in the reliance on direct exports to the US market, a fact obscured by the recent heightening of trade tension between the two countries.

The trends of last year also highlight the potential for trade friction with the European Community, in coming months, and the likelihood of louder complaints from Asian trading partners, who are experiencing real rises in their bilateral deficits far larger than those on the US deficit with Japan.

Last year's figures also reflected China's emergence as a powerful trading economy.

Tokyo trade officials yesterday said they plan to monitor Japanese carmakers' efforts to buy more US vehicles and parts and will report progress in Washington, Reuters writes from Tokyo. Some three quarters of Japan's trade surplus with the US is a product of the sales of Japanese cars and car parts in America.

Sino-Japanese trade totalled a record \$22.8bn, with exports from Japan rising 40.3 per cent to \$8.6bn, and imports to Japan 18 per cent higher at \$14.2bn, giving China a \$5.6bn bilateral surplus.

While Japan's surplus has fallen as a share of total trade volume from 24.6 per cent to 14.2 per cent since 1986, its apparently unchanged value - in current prices - is the most obvious target for foreign criticism and a particularly tempting target for US Congress representatives in an election year.

The surplus in trade with the US rose 1.3 per cent last year to \$38.45bn, the first increase in four years.

However, as a percentage of bilateral trade volume the surplus fell from 46.9 per cent in 1986 to 28.5 per cent last year. One problem is that Japan's imports from the US remain weighted towards com-

"unusually" low commodity prices, and the collapse of Japan's financial "bubble". But the Bank of Japan admits that these "special factors" also exaggerated the fall in the surplus from 1987 to 1990, when it bottomed at \$52.1bn. For example, bank officials say luxury goods imports were artificially high in the late 1980s, when financial speculation reached a peak.

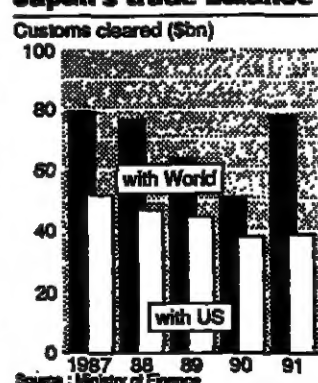
Japanese officials hope that the taste for luxuries will return this year, although imports of art works are likely to remain flat and imported prestige cars now face much tougher competition from Japanese luxury models.

Slower demand for luxury goods contributed to the 48 per cent increase to \$27.97bn in the surplus with the EC.

Tokyo suggests that another special factor, the rebuilding of the former east Germany, led to an unusual increase, 18 per cent, in exports to Germany.

Recession did not undermine European demand for Japanese products, and the strong economic recovery are likely to produce a widening of surpluses.

## Japan's trade balance



Exports to the UK last year rose 2.3 per cent to \$11bn, while imports from the UK fell 4.1 per cent to \$6bn, also reflecting the weaker demand for luxury goods and imported cars. Japan's exports to Italy rose 11.2 per cent to \$3.5bn, while its imports from Italy declined 9.5 per cent to \$4.5bn.

The sharp rises in Japan's exports to south-east Asia follow on from the establishment of manufacturing bases in these countries and the shipping of value-added components to these facilities.

Exports to Malaysia rose 38.5 per cent last year, those to Singapore increased 14.1 per cent and to Indonesia by 11.4 per cent.

Further to the north, exports to Taiwan rose 18.3 per cent and to South Korea by 15 per cent.

Dr Kenneth Courtis, senior economist at Deutsche Bank Capital Markets, said that a large share of Japan's component exports to Asia are for use in production ultimately destined for the US.

He said Asia will again be an important source of export growth this year and that heavy investment at home by Japanese companies has put them in a superior position to take advantage of an upturn in the global economy.

Foreign financial houses in Tokyo and Japanese institutions generally predict that the overall surplus will surge in the first quarter, but rise slightly over the whole of this year.

They are agreed that the surplus is likely to surpass the 1986 record, and that it will definitely be a source of some political embarrassment for Japan's government.

## UK group nears deal on Kuwait base

A BRITISH consortium has obtained a letter of intent from Kuwait for work thought to be worth up to \$200m to rebuild the country's main naval base, writes David White.

However, Taylor Woodrow, the construction concern which heads the British Kuwait Defence Group, said it was still unclear when a firm contract might be signed.

Its principal partners in the consortium are Wimpey and the shipbuilding company Veeva Thornycroft.

Taylor Woodrow and Wimpey were involved, along with Amec, in another consortium which won a contract last September for reinstating production at oil wells in northern Kuwait.

The letter of intent was announced yesterday by Mr Tom King, the UK defence secretary, in Kuwait on the last leg of a Gulf tour.

## A P Moller withdraws Danish oil fields plan

By Hilary Barnes in Copenhagen

POLITICAL interference has caused A P Moller, the shipping, oil and gas group, to withdraw a DK\$3bn (£270m) development plan for three small oil and gas fields in the Danish sector of the North Sea.

In a statement yesterday the group said the Ministry for Industry had made conditions which were "entirely unacceptable".

The group would not spell out why it was dissatisfied, but the dispute is understood to concern the conditions for ownership and access to an 8km pipeline, linking several fields. The pipe was an integral part of the development plan.

In 1982, A P Moller received a 50-year exclusive concession to explore for oil and gas in both the Danish offshore and land areas. However, in the early 1980's a left-wing government forced the group to relinquish all but 1 per cent of the area to which the original con-

cession applied.

Left-wing parties have now forced the non-socialist minority government to present A P Moller with tough conditions for the new development plan.

A P Moller is the operating company for the Danish Undergrøund Consortium, the other members of which are Shell and Texaco.

Production from the Danish fields last year reached 7m tonnes, plus production of 3.5m cubic meters of gas.

The development plan would have added about 15,000 barrels a day (about 800,000 tonnes a year) to oil output.

The Finnish government yesterday agreed to supply Estonia with up to 100,000 tonnes of heavy fuel oil to help ease the acute energy shortage which is threatening to disrupt the heating system in the recently independent country, writes Robert Taylor from Stockholm.

## Trade burns bright on US presidential trail

Bush's ill-conceived Tokyo trip has exposed underlying tensions, writes Nancy Dunne

PRESIDENT Bush's ill-conceived trade mission to Tokyo exposed underlying tensions in the US-Japan relationship at a time when the presidential campaign already under way has made trade issues more prominent than ever.

The aftermaths of Mr Bush's visit are still being felt. In Tokyo, Mr Yoshio Sekizawauchi, the House speaker, issued a pro-forma apology for suggesting that American workers are lazy and illiterate, but no amount of contrition will obliterate his boast that the US has become "Japan's subcontractor". It plays directly into fears in the American electorate, which has never quite accepted the contention that foreign-owned factories bring only "jobs, jobs, jobs".

In New Hampshire, on Sunday night, Governor Bill Clinton, the Democrat's early frontrunner, tapped deep into the vein of American resentment, calling it "one of the darkest days in my adult lifetime when a Japanese prime minister said he had sympathy for the American people".

In Washington, the Democrats have virtually been free to criticise the pres-

ident's trip, because Republican defenders are few. Reports are circulating that the car executives in Mr Bush's entourage only learned they were to make the trip after reading it in the press.

In the past they have sought new voluntary import restraints, but this time they were told the policy was to break into the Japanese market, whether or not they had a marketable car to sell.

Around the country, newspaper headlines have been thundering about Prime Minister Kiichi Miyazawa's contention that pledges to double purchases of US cars by 1995 were "only a target...a kind of forecast".

It has been noted that President Bush's deal is the kind of "managed trade" he has always opposed.

Worry about the economy has been dominating the New Hampshire primary, and Japan provides an incendiary focal point. Sen Bob Kerrey is playing the Japan card to the hilt in one of his television commercials, vowing to "tell the Japanese if we can't sell in your markets, they can't sell in ours."

Neither Gov Clinton nor Sen Kerrey

are protectionists. Both see the US troubles with Japan as rooted in the failure of the Reagan and Bush administrations to apply consistent pressure on Japan under the US trade laws on the books.

Sen Kerrey refuses to support the latest proposal by Congressman Richard Gephardt, the House majority leader, which would force Japan to reduce its trade deficit by 30 per cent a year over the next five years. That would be necessary "only if George Bush is re-elected," Sen Kerrey said.

Mrs Paula Stern, former chairman of the International Trade Commission and one of Gov Clinton's advisers, says he is a committed multinationalist who wants greater co-operation among the big three economic powers.

There are two protectionists in the presidential race - Sen Tom Harkin, the Democratic populist, and Mr Pat Buchanan, the president's Republican challenger, who vows, as "an America First president," to stand up to the "tough-minded nationalists" in Japan.

Sen Harkin is promising to "bash"

President Bush instead of Japan. "He's doing what's in Japan's best interest, and we need a president who will do what's in our best interest."

Sen Max Baucus, chairman of the international trade subcommittee, took to the Senate floor on Monday, his first day in session, to contend that the trip "smacks of a political quick-fix to the Japanese trade problem."

If the president really wanted to solve US trade problems with Japan, he would have worked with Congress to fashion comprehensive trade and competitiveness policy," Sen Baucus said. "Such a policy could make a real difference. Unfortunately, it could not be completed in time for the primary season."

It took the Wall Street Journal, that unremitting enemy of managed trade, to come to the president's defence, noting that the car parts deal could serve "a useful purpose" in changing Japanese behavior. "If the auto parts agreement leads Japanese multinationals to become more open to the rest of the world, then the end result of this flirtation with managed trade could be a freer world trading system," it said.



Israel hid  
settlement  
costs, says  
peace group

by Hugh Corry

Jerusalem

THE JERUSALEM

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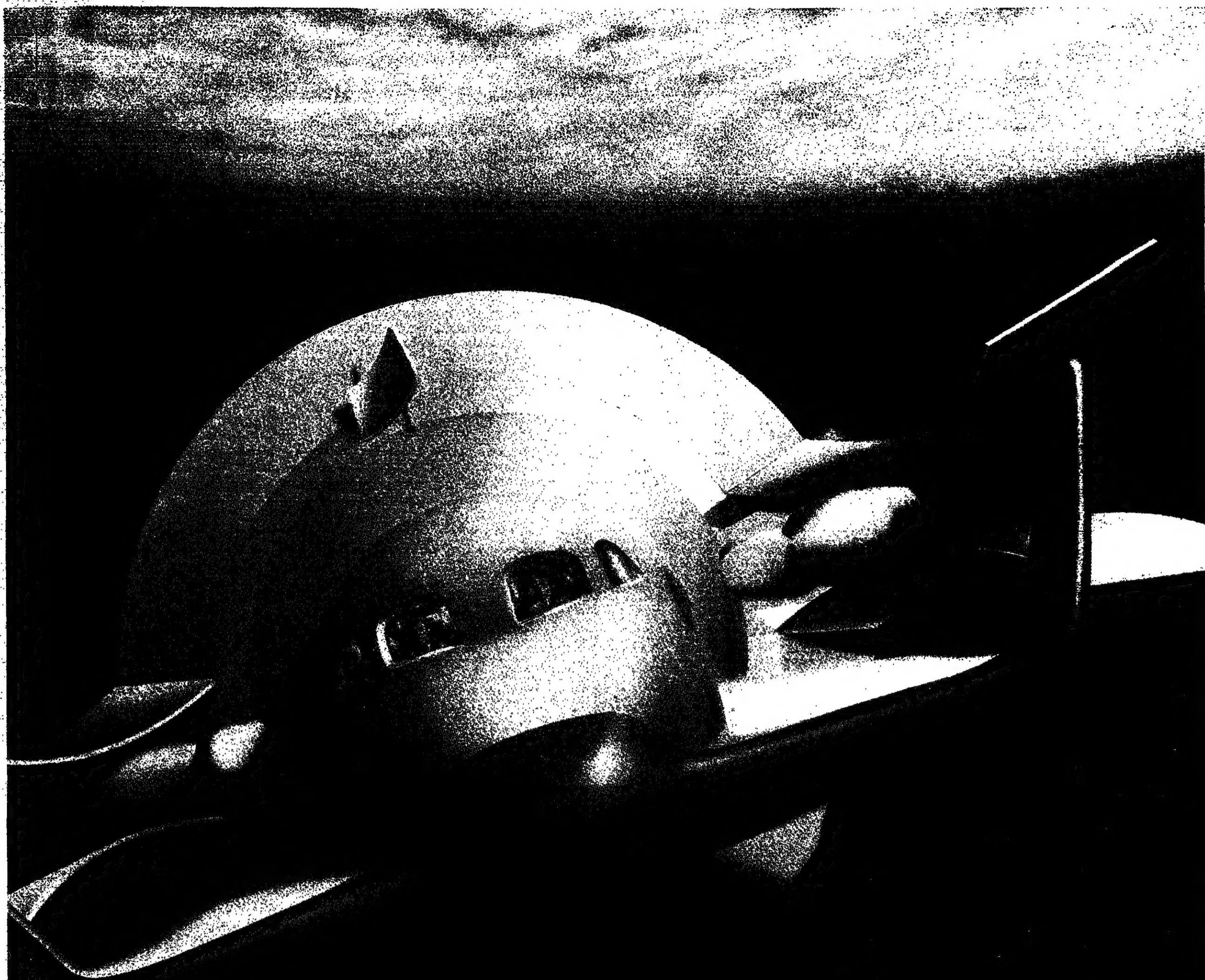
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# WE ARE CREATING A UNITED EUROPE IN SPACE.

Europe is yielding more results every day. After the successful examples of European cooperation such as Airbus, ATR, Ariane or Eurocopter, today Aerospatiale, Alenia, Dassault Aviation and Deutsche Aerospace are uniting their forces in the field of space transportation and creating the EURO-HERMESPACE company.

The European Space Agency has confirmed its decision to go ahead with the HERMES space-plane programme and entrusted EURO-HERMESPACE to do the job.

Under the leadership of EURO-HERMESPACE, some seventy companies and research institutes are now pooling their skills and resources in prepara-

tion for the first manned orbital flight scheduled to be launched during the first decade of the new millennium.

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**EURO-HERMESPACE**







## UK NEWS

## Poor output points to depths of recession

By Emma Tucker and Peter Smith

POOR INDUSTRIAL output figures released yesterday suggest that Britain is heading for its longest recession since the Second World War.

Manufacturing output fell by 1.1 per cent in the three months to November compared with the previous three months. This points towards flat or negative output, excluding oil and gas, in the fourth quarter of 1991 - the sixth successive quarterly decline.

Most of the recent output loss came from a survey by the Association of British Chambers of Commerce. It reported a decline in business confidence in the final quarter of last year and said recovery was likely to be postponed from the second to the third quarter of this year.

The signs are that Mr Norman Lamont, the chancellor of the exchequer, will present his Budget on March 10 against the background of depressed activity in the economy. Provisional figures for fourth-quarter gross domestic product will be released on February 20. These are now expected to show that the economy resumed its downward path towards the end of last year after a minimal recovery in the third quarter on the strength of increased North Sea oil output.

According to figures from the Central Statistical Office, manufacturing output in November rose 0.1 per cent compared with October, but remained 4 per cent down on the year.

The Treasury said the figures confirmed that economic activity had been flat since the middle of 1991.

The weakest area in manufacturing continued to be engineering. Output fell by 2.6 per cent in the three months to November compared with the previous three and stood 7.1 per cent down on the year.

Output of metals, minerals, investment goods, food, textiles and aerospace products fell. Only output in the chemicals sector continued to rise, registering a 2.3 per cent increase in the three months to November compared with the previous quarter.

## Lloyd's Council retreats over planned reforms

By Richard Lapper

THE governing Council of Lloyd's yesterday backed down from its rejection of a proposed reform in the way the insurance market is run, in the face of widespread opposition.

The Council last week accepted most of the 65 recommendations put forward in a detailed report on Lloyd's future but rejected the proposed separation of its regulatory and business development functions.

Yesterday, however, Mr David Colledge, chairman of Lloyd's, said the Council would now review the recommendations on governance in the task force report "in the same manner as the report's other recommendations".

The Council is to create a "working group" headed by Sir Jeremy Morse, a nominated member of the Council. Mr David Rowland, the insurance broker who chaired the task force, will also be a member of the team.

Mr Alan Lord, chief executive of Lloyd's, is understood to have accepted the change in spite of his threat to resign if the governance proposal was accepted by the Council.

He said the model proposed

by the task force was unworkable and would have delayed other reforms.

Mr Lord's stance, however, appears to have been opposed by the majority of the agencies which manage Lloyd's syndicates and by the Association of Lloyd's Members (ALM), which represents the interests of over 9,000 Names, the individuals whose capital supports underwriting in the market.

Yesterday the ALM welcomed the change of heart. "It's a sensible way to go," said Mr Val Powell, the ALM's chief executive. "The working group will give these recommendations the serious consideration that they deserve."

Mr Paul Archard, the chairman of the Lloyd's Underwriting Agents Association, which represents more than 150 Lloyd's agents, described the decision as "excellent" and said it showed "good management and flexibility and that they are prepared to look at the issues in depth."

Mr Rowland said he was very happy with the outcome. "It's the end of the story. I hope we can get back to dealing with the rest of the task force report."

## Over 3,000 Names face £100m cash call

MORE THAN 3,000 Lloyd's

Names are to be asked this week to meet a cash call for over £100m as a result of losses incurred in 1989 and 1990 by insurance syndicates formerly run by Gooda Walker, the managing agency which went into liquidation last September, writes Richard Lapper.

Four Gooda Walker syndicates, numbers 164, 290, 298 and 299, which specialised in catastrophic reinsurance, are affected.

The Names - individuals whose assets support underwriting on the Lloyd's market - were asked to pay £187m in a cash call last June but did not expect that further money would be needed until their syndicates announced final

results for 1989 this June.

The losses are among the worst faced by any of the 400 Lloyd's syndicates trading in 1989, when the market's overall losses will be at least £1bn.

The cash call was triggered by the decision of two UK banks which had supported the syndicates to call in outstanding loans, according to Mr Ralph Sharp of GW Run-Off, a privately owned company managing the syndicates' affairs on behalf of affected Names.

The cash call will exacerbate the difficulties of the Gooda Walker Names, many of whom have been unable to pay last year's cash call.

Mr Sharp said £31m of last year's £187m cash call has still not been collected.

## Labour tries to seize initiative on taxation

By Ivo Dawney, Political Correspondent

BRITAIN'S opposition Labour party yesterday dismissed Conservative claims that it is planning massive tax increases and launched a fierce attack on the government's taxation and spending record.

In a briefing timed to coincide with yesterday's House of Commons debate on the economy, Labour accused the government of raising the tax burden and squandering billions of pounds on under-priced privatisation share offers, benefits for the millions of unemployed and on the operation of the soon-to-be-replaced poll tax.

Mr Jack Cunningham, Labour's campaign co-ordinator, produced figures showing that a couple with two children on average male earnings have seen their tax burden rise from 35.2 per cent to 37.5 per cent of income over the 18 years of Conservative rule.

Some £14m of taxpayers' money had been wasted through the poll tax, the per capita charge to pay for local services and amenities, while payments of unemployment benefits had totalled £46bn since 1979, he said.

Mr Marjorie Mowlem, Labour's City spokesman, added that by undervaluing



The cost of the Conservatives

On the offensive: a Labour official prepares a party boarding for yesterday's attack on the government's record

public assets in privatisation sales, the government had squandered £11bn, written off £15m in fees and commissions.

Labour also released a letter from Mr John Smith, the party's chief spokesman, to the prime minister, contesting his claim at question time

on Tuesday that Britain would be the first country to pull out of recession.

Calculations by Consensus Forecasts for the Group of Seven leading industrial countries showed the UK at the bottom of the growth league tables for both 1992 and 1993, Mr Smith pointed out.

Labour also marshalled the moral argument for more public expenditure, claiming that voters would reject a "crude" Tory appeal to selfishness and greed once the election campaign gets underway.

With politicians of all parties expecting a tax-cutting budget followed rapidly by an election, he said.

Mr Roy Hattersley, Labour's deputy leader, said it would be impossible for the Conservatives to confine the argument to tax cuts versus public spending. The coming general election campaign would focus attention on the entire Tory record over the past 13 years, he said.

## Lamont boxed in by election timetable

Ivo Dawney says the chancellor can only propose budget measures he can get enacted

COULD Mr Norman Lamont, the chancellor of the exchequer, use his budget on March 10 to present the electorate with an appetising smorgasbord of fiscal goodies, then, just two days later, have the prime minister call a general election and defy the Labour party to vote the measures down?

Britain's electoral and legislative machinery may be brutal, but it is not quite as barbaric as that.

Mr Lamont can certainly use his budget speech to present a picture of what future measures the Tories have in mind. He can - and undoubtedly will - also devote some part of it to spelling out Britain's glorious economic prospects. He can thus convey the message that voters' must choose between tax-cutting Tories and spendthrift socialists.

But what he cannot do is table a package of fiscal measures that he has no intention of actually passing through the House of Commons.

Budgets normally need at least eight weeks to complete their parliamentary passage and have until the beginning of the summer recess at the end of July to do so. With an election imminent, however, the chancellor must choose carefully among controversial items on his menu.

If, as some have suggested, Mr Major calls an election within two or three days of the chancellor resuming his seat on the green leather front bench, then Mr Lamont will know beforehand that there will be only two or three days of parliamentary time to get a bill through the House.

Under normal procedures, temporary budget "resolutions" are enforced as soon as the chancellor has spoken on the Tuesday. These allow only normal revenue activities to come into force for a limited period - for instance, the collection of income taxes and changes in cigarette duties.



the Tuesday. These allow only normal revenue activities to come into force for a limited period - for instance, the collection of income taxes and changes in cigarette duties.

After three days of debate - on the following Monday - two sample resolutions are presented, debated and passed, immediately prompting the full Finance Bill to be tabled. Some two to five weeks later the bill then comes to its formal second reading before passing the committee stage, navigating the House of Lords, the upper chamber, and returning for final Commons ratification.

If an election is to interrupt this process, the chancellor must table only what he knows he can get through in a few hours of Commons time. That process means the reach of the budget must inevitably be heavily curtailed.

The chancellor is not totally hedged in. He can use the "usual channels" - Commonspeak for informal negotiations with the Labour party - to compromise on the earlier parts of the package like the simple

annual uprating of inflation-indexed taxes or allowances. But for the contentious, headline grabbing items - above all a possible cut in the standard rate of income tax - he must choose what is feasible and what is not.

With the heavy procedural weaponry in the government's hands, Labour would probably not be too difficult. It may also be in its interests to have a public debate on the merits or otherwise of a tax cut. Furthermore, to abandon all collaboration serves little purpose as Labour may soon find itself in government requiring opposition goodwill.

What is now fascinating connoisseurs of procedure is whether a skilled reading of the budget speech will prove sufficiently explicit to allow the election date to be predicted before the prime minister officially announces it.



Treuhandanstalt

(The government agency privatising eastern Germany property)

Tender for the sale of

## Non-Ferrous Metal Foundries

in eastern Germany

Company/plant number, name, location (in brackets: Casting or moulding method, present number of employees)



(NE-1) Metallguß und Formenbau  
Wernigerode GmbH  
O-3700 Wernigerode/Sachsen-Anhalt  
(Sand castings and chill castings / 520)

(NE-2) VEM-Druckguß Heidenau GmbH  
(Subsidiary of VEM-Antriebswerke AG)  
O-8312 Heidenau/Sachsen  
(Pressure-die castings / 300)

(NE-3) Kolben- und Aluminiumguß Leipzig GmbH  
O-7033 Leipzig/Sachsen  
(Sand castings and chill castings / 280)

(NE-4) DGH Druckguß Harzgerode GmbH  
(Subsidiary of IFA-PKW AG)  
O-4306 Harzgerode/Sachsen-Anhalt  
(Pressure-die castings / 270)

(NE-5) Leichtmetallgießerei Annaberg GmbH  
O-9301 Frohnau/Sachsen  
(Chill castings and pressure-die castings / 210)

(NE-6) Metallwerke GmbH Harzgerode  
(Subsidiary of IFA-PKW AG)  
O-4306 Harzgerode/Sachsen-Anhalt  
(Chill castings / 160)

(NE-7) Vogtlandguß Netzsckkau GmbH  
O-9804 Netzsckkau/Sachsen  
(Chill castings / 86)

(NE-8) Sächsische Druckguß- und  
Elektrozeugnisse GmbH  
O-7122 Borsdorf/Sachsen  
(Pressure-die castings / 67)

(NE-9) Gießerei + Armaturen Zittau GmbH  
O-8800 Zittau/Sachsen  
(Sand castings and chill castings / 52)

(NE-10) Mecklenburger Metallguß,  
plant of Dieselmotorenwerk Rostock GmbH  
O-2060 Waren/Mecklenburg-Vorpommern  
(Sand castings and chill castings / 160)

(NE-11) Sächsisches Metallwerk,  
plant of SAXONIA AG Metallhütten  
und Verarbeitungswerke  
O-9200 Freiberg/Sachsen  
(Extrusion and sand castings / 94)

(NE-12) Dresden/Kaditz,  
plant of Eisenhammerwerk GmbH  
O-8030 Dresden/Sachsen  
(Sand castings and chill castings / 90)

(NE-13) NE-Gießerei, plant of  
Leichtmetallwerk Rackwitz GmbH  
O-7272 Rackwitz/Sachsen  
(Sand castings / 75)

(NE-14) Druckgießerei, plant of  
Schiffsarmaturen- und Leuchtenbau  
Finow GmbH  
O-1302 Eberswalde-Finow/Brandenburg  
(Pressure-die castings / 70)

(NE-15) Leichtmetallgießerei, plant of  
Chemie AG Bitterfeld/Wolfen  
O-4400 Bitterfeld/Sachsen-Anhalt  
(Sand castings and chill castings / 60)

(NE-16) Druckgießerei, plant of Döbelner  
Beschläge- und Metallwerke GmbH  
O-7300 Döbeln/Sachsen  
(Pressure-die castings / 54)

(NE-17) LM-Gießerei, plant of  
Turbowerke Meißen-Ventilatoren GmbH  
O-8250 Meißen/Sachsen  
(Sand castings and chill castings / 23)



(NE-18) Gießerei, plant of FGL  
Feuerlöschgeräte- und Leuchtenbau  
O-1710 Luckenwalde/Brandenburg  
(Chill castings / 22)

(NE-19) Druckgießerei, plant of Solidor AG  
O-5630 Hellingenstadt/Thüringen  
(Pressure-die castings / 20)

(NE-20) Gießerei, plant of Mansfeld AG  
Metallbau und Recycling GmbH  
O-4700 Sangerhausen-  
Niederrottingen/Sachsen-Anhalt  
(Chill castings / 16)

(NE-21) Feinzeckdruckgießerei, plant of  
Rathenower Metallwaren GmbH RAMAS  
O-1830 Rathenow/Brandenburg  
(Pressure-die castings / 4)

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## UK NEWS

## CHANNEL TUNNEL

## Contractors freed to halt work

By Andrew Taylor, Construction Correspondent

BRITISH and French contractors building the Channel tunnel were yesterday freed by the British Court of Appeal to renew their threat to stop work on part of the £2bn project unless they are paid more money.

Lord Justices Neill, Woolf and Staughton said they would not grant an injunction preventing the contractors from halting work on a cooling system in the twin rail tunnels.

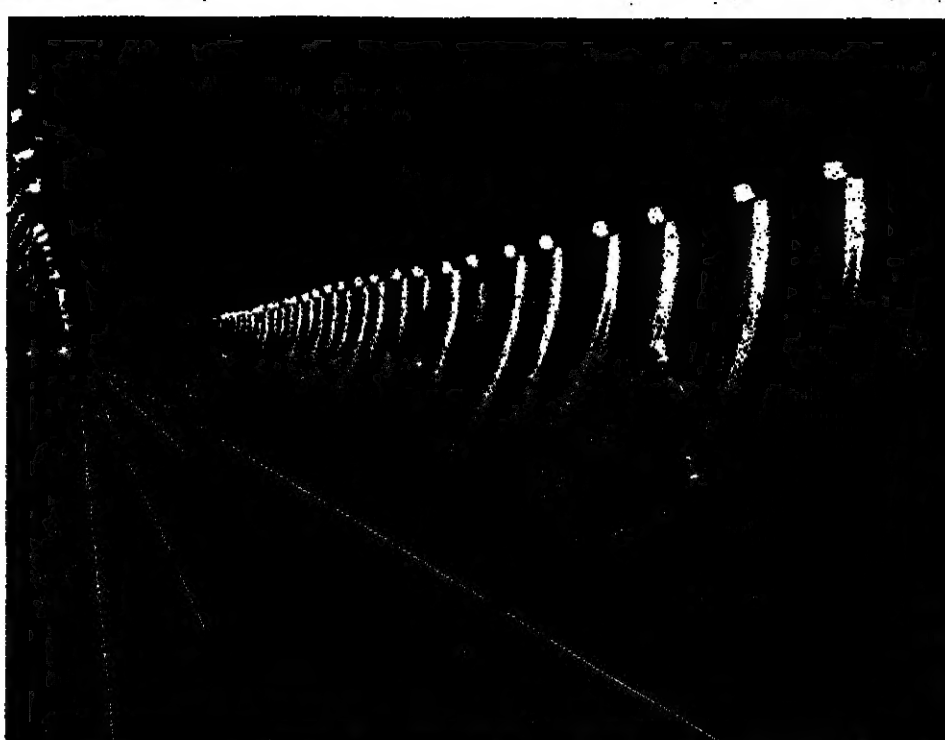
They also released the construction companies from a High Court undertaking that they would not halt work without giving 14 days warning to Eurotunnel, the Channel tunnel operators.

Eurotunnel said last night it was considering an appeal to the House of Lords, Britain's highest court.

Transmanche Link, a consortium of five British and five French construction groups, issued its threat to stop work last October after a row with Eurotunnel over who should pay for a huge increase in the cost of the project. Costs rose from £4.8bn in 1987 to £8.05bn.

The two sides are currently involved in negotiations on the dispute. A stoppage is unlikely while talks continue.

Transmanche last month gave an undertaking not to halt work without prior warning after Mr Justice Evans made it clear in the High Court that he was prepared to grant Eurotunnel an injunction, Lord Staughton, however, said an



Workers on the Channel tunnel have won the right to halt work

English court should not grant an interim injunction in a disagreement which all the parties had agreed ought to go to arbitration overseas.

The Channel tunnel contract, which was subjected to both British and French law,

provided for disputes to be referred first to a panel of three independent experts and then to arbitration in Brussels. Any application for an injunction should be made to Brussels, Lord Staughton said.

Transmanche claimed it was

entitled to suspend work because of alleged breaches of contract by Eurotunnel in funding the installation of the cooling system. The dispute arose because the cooling system was not included in the original project design.

## Report urges reforms in UK teaching

By Andrew Adonis

RADICAL reform of primary school teaching practices, rejecting the "dogma of recent decades" and emphasising whole-class and subject-specific teaching, was urged yesterday in a government report on primary education.

"There is a need for fundamental changes in primary education," said Mr Kenneth Clarke, education secretary, responding to the report, which was produced by three primary school experts.

Ministers have no direct powers over primary school teaching practices, but the report will be sent to every school and teacher training college in England and Wales. Mr Clarke said he hoped it would "help to get rid of some of the rather dry practices which have crept into schools in recent decades".

The report highlights the marked decline in reading and numeracy standards revealed by last year's national tests for seven-year-olds.

It attacks the prevalence of "highly questionable dogmas which have led to excessively complex classroom practices and devalued the place of subjects in the curriculum", and urges instead an increase in single-subject teaching.

Pupils should be grouped by ability in each subject, according to the report's authors, who also have called for schools to have access to specialist expertise in all nine national curriculum subjects.

The report was broadly welcomed by the opposition and teacher unions. Mr Jack Straw, shadow education spokesman, said it was "an important contribution to the debate about teaching methods".

Confusion as lower courts rule computer evidence inadmissible  
Pressure mounts on poll tax

By Robert Rice and Alison Smith

THE government came under pressure last night to sort out the confusion surrounding the use of computer evidence in court cases in which local authorities are trying to recover unpaid poll tax, the controversial charge levied to pay for services and amenities.

Camden council in north London called on the government to "act now to end the poll tax chaos", following a decision yesterday by a lower court in London that the council was not allowed to rely on computer records as evidence of non-payment.

The decision, after five days of legal argument, follows a similar decision by a court in eastern England three weeks ago. Their decision prompted courts in Kent, south London, and in Liverpool to halt all

their poll tax cases until the matter has been clarified. More than 4,000 poll tax cases have been adjourned since January 8.

Anti-poll tax groups have argued for months that computer-generated records are inadmissible as evidence in civil proceedings in lower courts because the 1958 Civil Evidence Act - which altered the law to allow their use in the High Court and county courts - was never extended by the government to cover such courts.

Home Office ministers last night were said to be redoubling their efforts to resolve the matter urgently.

They are aware that if they legislate to close the loophole in the law they will effectively admit that it exists, casting

doubt on the validity of 5m poll tax cases dealt with since April 1990.

Ministers are also facing growing political pressure to find an early solution.

Mr Michael Portillo, the local government minister, told the House of Commons that if the government needed to legislate on the admissibility of computer evidence then it would do so.

Camden said yesterday that it would appeal to the High Court, but warned that because it could be several months before the appeal was heard, there was now a serious risk that unless the government acted quickly to change the law, the two-year limitation period on poll tax collection would be exceeded before the issue had been sorted out.

## Mitsubishi to treble output at Apricot plant in Scotland

By Steven Butler in Tokyo and Alan Cane in London

MITSUBISHI Electric, the Japanese electronics company, said yesterday it was planning to treble production this year at Apricot Computers, which it acquired in May 1990.

The aim is to make Apricot into an offshore production base for Mitsubishi, and gradually to increase Apricot's computer exports.

Apricot's activities will be broadened so that it will become an integrated computer manufacturer.

At the heart of the plan is construction of a 3,000 sq metre production facility in Scotland at a cost of about ¥1.5bn (£655m).

Mitsubishi will be introducing

technology for the attachment of integrated circuits on both sides of a circuit board. Production is to increase from 38,000 computers annually to 100,000 units.

It will mean a further 25 jobs, a 10 per cent increase in Apricot's workforce at the Glenrothes manufacturing plant in Scotland's "Silicon Glen".

As part of the expansion, Mitsubishi last year increased Apricot's paid-up capital from £2.2m to £12.6m.

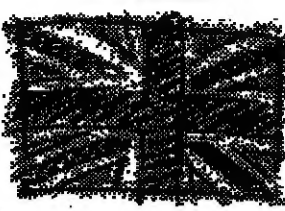
The company, formerly the hardware arm of ACT Group of Birmingham, is now wholly owned by Mitsubishi Electric of Japan.

Dr Peter Horne, Apricot managing director, said the extension would house a clean room for surface mount technology, an advanced semiconductor technique in which microchips are bonded directly to both sides of printed circuit boards. At present Apricot sources some of its printed circuit boards from subcontractors.

Apricot is Mitsubishi's centre worldwide for workstations and open systems technology. The plan is to increase exports from 10 per cent of capacity to 25 per cent.

About half the exported systems are expected to be shipped to Japan.

## BRITAIN IN BRIEF



## Politicians fail to agree on Ulster talks

Northern Ireland's political leaders have failed to agree a time and venue for a "round-table" meeting to thrash out how obstacles to formal negotiations on the province's future could be overcome.

Mr Peter Brooke, Northern Ireland secretary, was engaged in careful diplomacy to arrange the meeting in order to revive his attempts to restart formal negotiations which ended last July.

Positive indications that they would take part came from all three out of the four leaders he wrote to late on Tuesday. The exception was Reverend Ian Paisley, leader of the Democratic Unionist Party.

Mr Brooke's original hope of a meeting of political leaders today has been abandoned. His invitation appeared designed to increase the pressure on them to come to the negotiating table in spite of the nearness of the general election.

## Redundancies likely at BAe

Another round of job cuts is likely at the military aircraft division of British Aerospace (BAe), which has already announced significant closures and job cuts aimed at reducing its cost base.

British Aerospace confirmed that a further review of its Warton unit in Lancashire is under way as part of the continuing review of the business situation.

The company was responding to a press report that the loss of 2,500 design and development jobs at the unit was due to be announced today. The Warton unit manufactures for the Tornado, Hawk and European Fighter Aircraft (EFA) programmes.

## Poor links cited on supergun

Senior officials from the Ministry of Defence claimed a lack of communication between government departments and within the MoD itself led to a failure to link British manufacturing contracts with the Iraqi "supergun" project.

The result was that British companies supplied components for Project Babylon, an Iraqi attempt to build several giant guns, even the smallest of which, the officials admitted, could have hit targets throughout Iraq, Kuwait, and the oilfields of the Gulf.

Mr Nicholas Brown, an MoD official, told the Commons trade and industry committee that the "compartmentalisation" of the MoD meant a materials expert who examined an Iraqi order for steel tubes from Walter Somers, the Halesowen steel company, and decided they had no military use, did not see a report circulated a year later warning that Iraq was attempting to build a high-velocity gun.

## Monitoring call on environment

Companies should be allowed to monitor their own pollution emissions and set their own environmental targets, according to the Institute of Directors.

The Institute, with a membership of 48,000 company directors, wants government regulation of the environment used only as a last resort and enforced with a "light touch".

It is strongly opposed to the introduction of a carbon tax to reduce pollution that causes global warming. It says the carbon tax on fossil fuels being considered by the European Commission would put European business at a disadvantage and increase distortions in the energy market.

## Photos for credit cards

TSB Bank, the sixth largest UK banking group, is to offer some of its credit card customers the chance to have full colour photographs on their credit cards.

The move is another sign that the clearers, who are under pressure from the home secretary to put photographs on credit cards to help combat fraud, are breaking ranks on the issue.

## House sales remain flat

The government's decision to remove stamp duty - the mandatory tax - on house sales for eight months has so far failed to spark a revival in the housing market, according to a national survey of estate agents.

Another survey conducted by the Royal Institution of Chartered Surveyors also revealed that house prices had continued to fall in many parts of the country during the final three months of last year.

## Sir Charles Villiers dies

Sir Charles Villiers, the chairman of British Steel between 1976 and 1980, died yesterday at the age of 78.

He will be remembered for his stewardship of the corporation during a period when its ambitious expansion plans were brought to halt. He was both an acute critic of the failings of the corporation and British manufacturing industry as well as an optimist about the prospects for manufacturing in Britain.

During his chairmanship British Steel suffered heavy losses but began to cut back on plants and jobs in an attempt to gain the economies of scale necessary to reach world class levels.

## FT strike vote majority grows

A second strike ballot of Financial Times journalists has produced a slightly larger majority in favour of strike action if the management goes ahead with plans compulsorily to retire on health grounds nine people suffering from repetitive strain injury.

In the first ballot, which had lapsed, 71 per cent of journalists voted for strike action and 51 per cent for action short of a strike. In the latest poll, 88 per cent supported strike action and 88 per cent action short of a strike.

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■ The sore thumb of Wldnes and Runcorn Development  
Page 2

# CHESHIRE

Thursday January 23 1992

■ On the map — and within four hours of most of Britain  
Page 3



Though the county outperforms much of the rest of the north in productivity levels, both of the major

parties in the area, in spite of government opposition, favour new developments within the green belt near Chester to ensure economic growth, writes Ian Hamilton Fazey

## A tussle over growth

THE GOVERNMENT is trying to stop market forces doing quite as well as they should in Cheshire, a small corner of England next door to North Wales. The county is falling victim to its own success.

A row is boiling up about 800 acres of green belt near Chester, which both the Conservative and Labour parties on the county council want for economic development. The Liberal Democrats are against.

So is the government at present, on the grounds that denying Chester will force investment into Merseyside, Cheshire's underperforming neighbour. Majority local opinion is that the government has failed to understand the precarious nature of Cheshire's success and its patchiness. In any event, can you make Merseyside richer by making Cheshire poorer?

Part of the problem is the county's image. Much of it is bucolic, dotted with ancient halls, old black-and-white timber-framed houses, the remnants of two royal forests, country pubs, villages with upmarket boutiques and antique shops, gourmet restaurants, country house

hotels, BMWs, Mercedes estate cars, Range Rovers, Land Rover Discoveries and Mitsubishi Shoguns.

This is the Surrey-of-the-north, where house prices in villages near Macclesfield rival those of the south-east and have held up better in the recession. It is also a county that outperforms much of the rest of north in productivity levels and value added in manufacturing — but mainly because it has a large concentration of capital-intensive chemical industry.

It is a place where many people in Greater Manchester and Merseyside want to live. The population grew nearly 3 per cent in the 1980s. Though much was the forced growth of Warrington New Town in the former no-man's-land between Liverpool and Manchester, there was a steady gain of up to 2 per cent in five of Cheshire's other seven districts.

Numbers will probably pass the 1m mark by the end of the century. In Chester's case, the workforce is forecast to grow by more than 7 per cent in the next 10 years, so the city and district will need more jobs.

Cheshire's most recent success is Vauxhall Motors at



Great Budworth (left) and Prestbury village; in parts of the county house prices rival those of the south-east and have held up better in the recession (Pictures: Mike Arron)

Ellesmere Port. This once had the hallmarks of a branch factory forced into place by government regional policy. An underskilled workforce and poor equipment confined its goods to the less critical domestic market.

Now, £150m in new investment — plus £300m over three years for an engine plant — has given General Motors one of its best plants in Europe.

Vauxhall is at present building up production of the new Astra, 35 per cent of which will be exported. This year's output of 138,000 cars is assured, rising to 145,000 next year.

"People have made all the difference," says Mr Nick Ralby, the man in charge. "We have better training. There is more awareness of quality. We run in teams, with team leaders responsible for quality."

However, the factory also runs with only 4,700 people, compared with 11,000 in 1980. It is this sort of fall-out that has to be absorbed elsewhere — and in a county where people are arriving all the time.

Another success is the Manchester Ship Canal. Although Manchester's dockland has been transformed

into a village called Salford Quays, Cheshire's is still a string of working wharves, terminals and docks along the canal between Ellesmere Port and Warrington.

The abolition of the national dock labour scheme in 1989 transformed productivity and profitability. Bulk traffic includes containers, chemicals, timber, foodstuffs and even drought Guinness.

Foden was the first UK truck manufacturer to reach the BS5750 quality standard and is producing a series of new, award-winning 17-tonners at Sandbach. Paccar, its US owner, has just spent \$4.5m on a new headquarters and engineering centre there, relocating its European office from Brussels in the process.

In the east, Siemens has burst at the seams in Congleton and has opened another centre just over the county boundary near Manchester Airport, an economic engine that does not recognise boundaries and drives growth in Cheshire's Macclesfield district as much as in southern half of Greater Manchester.

Warrington, only 20 minutes away from the airport by

motorway, has also benefited. Its two science parks are full. The headquarters of British Nuclear Fuels — a major buyer of technologically-based design and engineering services — is the most notable presence.

Motorways have made the centre of Cheshire into the centre of Britain from a time-to-travel standpoint. About 85 per cent of the population is within a half-day's travel, so distribution and warehousing companies have mushroomed at Warrington, creating thousands of jobs.

Office rents in Wilmslow, next door to the airport but in Cheshire, are the north-west's highest. The move there from Manchester city centre of Refuge Assurance four years ago confirmed the area's prestige.

However, all this has caused an east-west divide, for Cheshire has generally done better where it borders Greater Manchester than where it borders Merseyside.

Widnes and Runcorn comprise Halton district, which borders Liverpool and Knowsley, and have enough urban problems to qualify for City Challenge regeneration funding from the government.

The district of Ellesmere Port and Neston — sandwiched between Chester and Wirral, another Merseyside borough — is depopulating faster than anywhere else in Cheshire.

The staple industry of these two districts is chemicals, with ICI, Shell and Associated Octel contributing to a forest of columns, chimneys and plant along the southern bank of the ship canal from Ellesmere Port to Runcorn. Shell's investment in its Stanlow refinery alone is more than £1bn.

Politically environmentalism is taking its toll, with tougher legislation and enforcement leading to fines for pollution, including £1m on Shell for a broken pipeline.

Public confidence in the industry has not been reassured by a series of alerts and mishaps, including leaks of toxic gases and an explosion and fire, in the last two years. Uncertainty therefore clouds the industry's future and no one is predicting growth in jobs.

Meanwhile, Mr Michael Pitt, Cheshire's chief executive, points to growing worries about the recession's effect on Crewe, where Rolls-Royce

Motors and Brel, the rail locomotive engineers, are large employers.

He says Cheshire is going to need all the new development it can get. "There is a good case for more incursion into the green belt. Both the Conservatives and the Labour party believe the government is getting it wrong," he says.

The land involved is within the new ring road which bypasses Chester to the south. This road not only links with the M56 and M53 to the north and east, but with a new dual carriageway to Wrexham — only 10 miles from Chester to the south — and with the upgraded road to the North Wales coast to the west.

Welsh local authorities support Chester's expansion because it will help its re-emergence as a sub-regional centre. Indeed, the economic and social forces involved take no account of the English-Welsh border, however wide the gulf between the Department of the Environment and the Welsh Office.

A new tunnel at Conwy puts Anglesey only 90 minutes from Chester, while much of north-east Wales is now within easy commuting distance of Manchester. The local view is

that if Cheshire cannot be looked at in isolation from Merseyside, why should it be isolated from Wales, now a more important long-term neighbour, especially with the Toyota plant on Chester's boundary with Shotton?

Manweb, the electricity supplier, sees the Chester-Wrexham-Deeside area as part of a steady long-term development, in which its commercial sales to offices will grow at 4 per cent a year, compared with 2 per cent for industrial usage and 1 per cent on the domestic front, with Cheshire and North Wales continuing to compensate for Merseyside decline.

Mr Les Rogerson, the county council's group director of environmental services, sums up the majority local feeling: "We question whether the government understands what kind of county Cheshire is."

"The image is rural, with black-and-white houses and black-and-white cows, but 80 per cent of people live in towns and 20 per cent live in smaller places like Knutsford. We are trying to ensure economic growth in parts of Cheshire that need it. Stopping development here will not push it into Merseyside. It will probably go to Germany."

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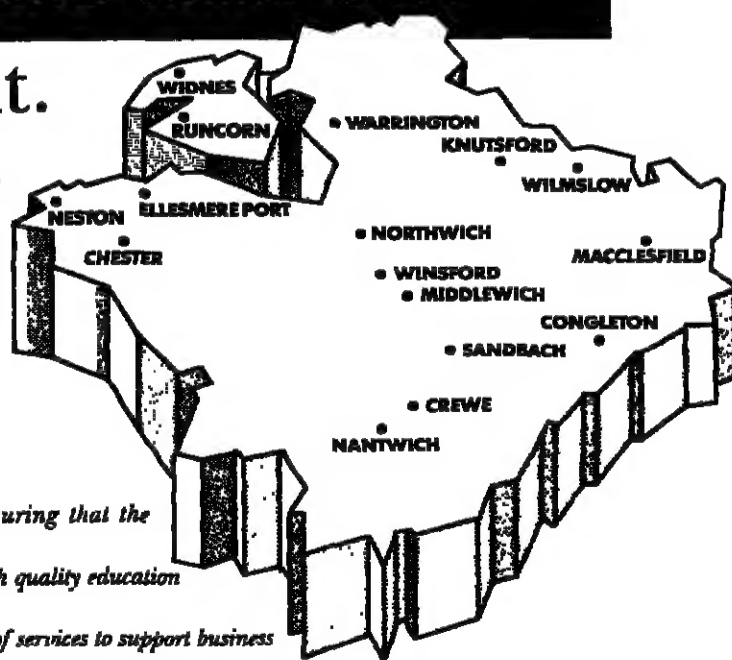
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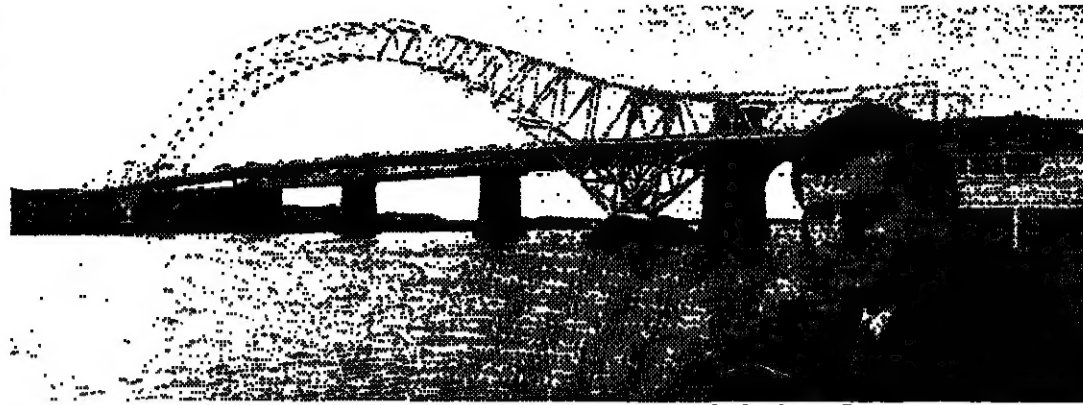
FT92



## CHESHIRE 2

## WIDNES AND RUNCORN DEVELOPMENT

## Sore thumb seeks new image



Christopher Gibaud, at the Runcorn Bridge, Widnes: "We are a blot on the landscape"

HALTON, one of the hybrid districts born during the local government reorganisation of 1974, has not made much impact since. Indeed, a survey carried out in south-east and north-west England last year showed that only 5 per cent of people knew where it is.

Its saving grace is that 95 per cent of the people polled knew where Widnes and Runcorn are. They comprise Halton, albeit as two separate units struggling to become one. The survey impelled the partnership of public and private sector bodies trying to regenerate the area to change its name from Halton to Widnes and Runcorn Development (WRD).

This may have improved Halton's chances of being found on the map but it has not yet done much for the area's image. Halton is the only part of Cheshire with enough problems to have been designated by the government as one of Britain's 57 urban programme authorities.

It sticks out like a sore thumb, with the fourth worst male unemployment rate - 17 per cent - in north-west England. Cheshire's comparable male rate is 11 per cent. Within the county, the Wirral and Chester travel-to-work area is two points worse off, but Widnes and Runcorn is wholly in Cheshire, while the Wirral is in Merseyside.

Mr Christopher Gibaud is chief executive of WRD and an imported specialist in economic development from Swindon via Peterborough. As he puts it: "Halton sits very oddly with Cheshire, which has an image of being a green and pleasant land. We are a poor relation, a Mersey-

side urban area, an industrial blot on the landscape."

Both Runcorn and Widnes are on Merseyside in the sense that they face each other at the narrowest before the Mersey widens into estuary and mudflats between Ellesmere Port and Speke, but neither is in Merseyside in a governmental or, increasingly, cultural sense.

Before 1974, Runcorn was in Cheshire, Widnes in Lancashire. They had been joined by a road bridge - replacing a famous transporter bridge. And while an even more famous rail bridge had physically linked them for more than a century, its purpose was, and remains, the speeding of trains between Liverpool and London.

Indeed, part of Widnes' image problem is the view from these passing trains as they dawdle under speed restrictions along the elevated track to or from the bridge. Widnes railway station is not even on this particular track. Its claim to fame is as the place where Mr Paul Simon wrote "Homeward Bound" an ode to misery - when still an impoverished and touring folk-club singer.

Runcorn also has an image problem. It was designated a new town and imported thousands of Liver-

poolers in the 1960s and 1970s. The were decanted from a developing urban crisis into a planners' concrete dreamscape which was soon christened Legoland.

This infamous housing is now well on the way to final demolition, but the trauma was damaging. Runcorn now has very attractive areas of new housing, but Halton has struggled for 17 years with trying to marry a working class corner of Lancashire on one bank of the Mersey with a small town of imported Scousers on the other.

Manufacturing industry predominates - and not for nothing is the wonderfully successful Widnes rugby league team called the Chemicals.

Widnes mushroomed 120 years ago when 1400 canal owners hiked the tolls for transporting Cheshire salt to chemical works in St Helens and beyond. The chemical industry upped sticks to the river bank to cut costs.

Runcorn developed later as the Manchester Ship Canal opened it up

to bulk transportation of chemical feedstocks and finished products by sea. ICI now employs 9,000 of its 44,000 UK workforce in Widnes or Runcorn. Chemicals predominate, but related industries like food processing, drink, packaging, plastics, light engineering and chemicals spin-offs are also there.

Apart from the local district council, the only large providers of white-collar or professional jobs are ICI's offices and the Department of Employment, which has

relocated 900 jobs from the south-east. Good communications ensure that managers and their families can live outside Halton in Cheshire's more salubrious or humbler districts.

This is the background against which Halton district council and WRD are going to take on big city opponents in this year's City Challenge competition for urban funding from the government.

The competition is open to all 57 designated authorities and Mr Richard Stevens, the council's spokesman on the challenge, thinks Widnes is well on the way to fulfilling the necessary criteria to win a share of the prize money.

A solid, working partnership between public and private sectors is crucial to making the final shortlist, and this looks well in train. WRD is chaired by Mr Geoff Wynne, ICI's director of Merseyside operations, with active support from British Oxygen, British Rail, British Waterways and the Commission for the New Towns (CNT).

CNT's presence is helpful for two reasons. Not only does it own large tracts of Halton's development land in the wake of the winding-up of Warrington-Runcorn new town development corporation, but it is also a government agency with a

possible inside track in the competition.

What WRD wants is £50m a year for five years. The plan is to clean up derelict or soon-to-be-redundant land blighted by the chemical industry, build new factories and offices so as to have premises ready to offer incomers, and finish the replacement of Legoland with better housing.

Widnes' currently dreary waterfront - which could otherwise be a problem when ICI withdraws from making Parquat in the town as part of its modernisation and restructuring - would figure prominently. Mr Gibaud says it offers the opportunity to create a good quality industrial park with good views.

"No one knows how ICI will evolve at Runcorn, where it makes chlorine and faces problems," he says. "But we know it back and forth. We have to plan for a post-ICI future in the next century."

"The way to overcome our poor image is not to spend money on promotion, but to create a local climate and environment for new investment. If we can demonstrate things are happening, we can build a new town on the back of that."

Ultimately, he hopes Widnes and Runcorn will become as attractive as neighbouring Warrington was in the 1970s and 1980s. With development land at £120,000 an acre compared with £150,000-£250,000 in Warrington, early birds may well win some good prizes, especially if Halton wins a City Challenge prize to make the place nicer.

Ian Hamilton Fazey

## Stewart Dalby on why companies are relocating to the county

## It's attractive - and not so far

CHESHIRE has done well in drawing in new industry because it has one of the best combinations of the various factors involved in attracting foreign investment and British company relocations.

Parts of the county were designated assisted areas by the British government and qualified for aid from the European Community. Communications are excellent. Labour is skilled and available. Land, factories and office space are cheap. The quality of life is considered good, with nice houses in pretty villages to live in and a lack of congestion in the main towns.

Mr David Collins, economic development officer at Cheshire County Council, says that the county has become the fourth most popular choice of UK locations after Scotland, Wales and the south-east, notably Kent.

In the past decade 400 companies have relocated or set up in Cheshire including 200 foreign ones. YKK, the zip manufacturer, is thought to have been the first major wholly-owned Japanese subsidiary when it was set up in 1972.

A more recent arrival is Sokkisha UK, which was established in 1987. A subsidiary of Sokkisha of Japan, it manufactures high technology equipment from builders' levels to satellite receivers and surveyors' software. It is moving into a purpose-built 12,000 sq ft building on the 87-acre Crewe business park. It will employ 20 people and choose the site after a long search for an alternative to its current base in Crawley in Sussex.

For capital intensive companies the subsidy has been important. Runcorn and War-

lington were merged into one new town in 1981.

Apart from the government money poured into infrastructure, the two towns were run by one New Town corporation with planning powers and some of Runcorn qualified as part of the Merseyside development area and thus was eligible for regional aid.

However, the New Town corporation came to an end in 1988, and the planning powers were transferred to the relevant local authorities. Chester and part of the north of the county around Halton (including Runcorn) and Ellesmere Port still qualify for development assistance on a reduced scale.

The other attractions have increasingly become important. Principal among them is the good communications network. The county has the M56 and the M62 running through in a east-west direction and the M6 in a north-south one. Around 15m people live within an hour's drive of the point where the M6 crosses the M56.

Mr Michael Aster, whose US company, Aster Publishing, set up its European headquarters in Chester in 1984, says: "I suppose one of the main attractions is that you can be anywhere in three hours, in Scotland or in London. Communications are very good. Also, you have Manchester airport just 20 minutes away." Manchester is now the country's third largest airport after London's Heathrow and Gatwick airports. It has gateway status, which means over 40 airlines operate direct scheduled services to the US and Europe. There is little of the congestion which has become a feature of both Gatwick and Heathrow.

As well as good communications, Cheshire has factories and offices available at competitive prices. B1 office/light industrial space typically costs £11-13 a sq ft in Chester, although it can be as little as £8 a sq ft. This compares with £15-18 a sq ft in Manchester. All eight districts in the county have business parks of one kind or another, either science parks or warehouse/distribution centres.

Warrington's marketing strategy has been based on good communications. It claims that the motorways put it at the very centre of Britain. In the interstices of the motorways, modern quality business space has been built like the Birchwood science park, the Gemini science park and Winwick Quay.

The county council and the new town corporation have made more than 500 acres available for industrial and commercial development in recent years.

The older business parks such as Birchwood and Gemini are virtually full. One of the latest additions is the 153-acre Chester business park. This is largely made up of B1 light industrial/office premises. The availability of these modern quality buildings close to an attractive medieval town means the county has been able to attract service companies and thus diversify its economy.

Chester Park is about half full at the moment. Lettings were going well until the recession. The county council's economic development unit says there is a lot of interest, but it is not translating into definite lettings. In the harsh economic climate, it is probably the best-known

financial service company to establish itself in the county is Marks and Spencer Financial Services, which used to be called St Michael Financial Services.

The company set up in Chester in 1984 when the company wanted to expand its pilot credit card scheme in Scotland. Chester was chosen partly because it was a development area and Marks and Spencer received a grant to help build its offices.

The company, which deals with financial services including credit cards, unit trusts and marketing, employs 567 people on a full-time or part-time basis.

Mr Brian Hudspeth, of Marks and Spencer, says: "The company is very happy with Chester. We have had no problems in finding the appropriate staff."

Elsewhere, the Department of Employment has relocated people to Cheshire and now employs 900 people at its centre in Runcorn.

Mr Aster, whose company publishes pharmaceutical magazines and other scientific journals, says that the availability of good staff at reasonable salaries is also an attraction.

"Apart from clerical staff, which is available, we are looking for people who have graduated from one of the many educational institutions around here. Typically they would have moved off to London and now want to come back here because of quality of life available."

He continues: "I would say salaries are between 10 to 20 per cent lower than London, but then so are costs. Chester is a very pleasant place in which to live."

## Chemicals are at the heart of the county's industry

## Broad base for recovery

LIKE OTHER old industrial areas, Cheshire suffered decline in the recession of the early 1980s. Unlike other parts of the north of England, Scotland and Wales though, while manufacturing industries rationalised they did not disappear altogether as they did in some steel, coal and shipbuilding towns.

The county thus had a firm broad base on which to build. At the heart of it is the chemicals industry. Both ICI and Shell are present in the north of Cheshire in some force. ICI has been in Cheshire since its formation in 1926.

Brunner Mond, one of the four companies from which ICI was formed, has been in Cheshire since 1973.

The original reason for the Cheshire location was the presence of vast quantities of salt in the county. Salt in various forms is the basic feedstock for a range of chemicals. Processes include the electrolysis of brine for chlorine and caustic soda.

Although ICI Chemicals and Polymers is not exclusively involved with salt-based products, as Mr Edward Brady, of ICI, puts it: "In simple terms, the salt-based products are made in Cheshire; petrochemicals are produced on the other side of the county on Teesside."

ICI Chemicals and Polymers employs around 5,500 people in Cheshire and Merseyside, mostly at its main base in Runcorn. ICI also has a pharmaceuticals division at Alderley Edge, in the prosperous eastern part of the county near Macclesfield.

Shell UK also dates its involvement in Cheshire from the 1930s, although the emphasis is on petrochemicals rather than salt-based products.



Michael Pitt, chief executive: "We have done well"

Mr Harold Barsdale, of Shell UK, says: "The big expansion in Cheshire started in the 1980s. Shell already had storage depots. In the 1980s refining facilities were put in as consumption of oil and its products expanded rapidly."

Today Shell employs around 1,900 people at the main base in Stanlow and another 1,000 throughout the county, including the new Shell Chemicals headquarters in Chester.

In the second half of the 1980s, the county council tried to diversify the economy into such areas as financial services by encouraging the building of quality business parks such as Chester Business Park, seen as a place where white collar service companies would relocate.

Besides Shell Chemicals, Chester has become a headquarters for Marks and Spencer Financial Services and the North West Securities Bank, part of the Bank of Scotland.

Of the total workforce of 360,000, 29 per cent are employed in manufacturing. This is above the national average of 24 per cent but low for this corner of the country.

Around 61 per cent are employed in services, including the county council and education. Between 1980 and 1988 there was an 83 per cent rise in the numbers employed in the finance, property and services sector. By 1990 there were 51,000 employed in banking and finance and 74,000 in other services extending distribution and catering.

A special effort was also made to encourage small businesses. The county council set up 10 business generation centres in Cheshire. These centres built small starter factories. Two thousand companies employing fewer than 50 people were established. Despite the recession the occupancy level of these factories and workers is over 90 per cent.

Mr Michael Pitt, chief execu-

some 1,700 workers.

Apart from ICI, other pharmaceutical concerns have been attracted to Cheshire. Gibaud completed its headquarters move to Legoland in 1989, having had production facilities in the county, and the Wellcome Foundation has a marketing and distribution operation in Crewe.

The county is well represented in engineering with Rolls-Royce Motors at Crewe, and General Motors in the shape of Vauxhall at Ellesmere Port. Vauxhall now employs 5,000 people. British Aerospace is just across the border in Clwyd, Wales, but most of the workforce lives in Cheshire.

Since the early 1980s, using this industrial base, companies have been attracted into the county in electronics, telecommunications, information technology and motor components.

Electronics companies in Cheshire include Digital, Mercury Telecommunications and ICL. The county council targeted electronics concerns because it felt Cheshire had a pool of skilled labour that would come in well with such companies.

The companies were partly drawn by the assistance available because parts of Cheshire were a development area but also because of the good communications and the availability of labour and modern factories and offices.

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Mr Michael Pitt, chief execu-

tive of Cheshire County Council says: "We have done well during the 1980s. Unemployment has been consistently in line with the national average and well below the regional average." At the end of last year, unemployment was put at 7.5 per cent.

As the recession drags on, Cheshire like elsewhere is seeing its jobless level creep up, and is developing one or two black spots.

Crewe is one cause for concern for the county authorities, since both Rolls-Royce and Brel, the privatised British Rail engineering company, which are based in the town, are experiencing difficulties.

Rolls-Royce Motors cut production in December in response to the continuing steep fall in worldwide sales. Brel in 1991 the company introduced a three-day week for some workers.

Brewing is another industry where there has been rationalisation and job losses. Besides its black spots, Cheshire also has the problem of wide regional variations in employment.

The county has the factories and offices in place and has the labour available. It is a question of waiting for the recession to end before further diversifying its economy.

Its communications should further improve with the opening of the Channel tunnel. There is to be a passenger terminal at Crewe, the old railway town. The county authorities are pushing hard for a freight terminal at Crewe also.

Stewart Dalby

## Stewart Dalby looks at the country's agricultural problems

## Dairy farming turns sour

AROUND 170,000 hectares (408,000 acres), or 75 per cent of the rural area, of Cheshire is farmed in dairy. The county is a major agricultural activity is dairy farming. Of the county's 4,500 farms, 53 per cent are dairy, compared with a national average of 18 per cent. The county has a cattle and calf population of 270,000, compared with 94,000 breeding ewes.

Of the other 47 per cent many are mixed farms, some of which have an element of dairying.

In 1988 Cheshire produced 756m litres of milk, making it the third largest dairy county in Britain after Devon (917m litres) and Somerset (796m).

According to Mr Robert Llewellyn at the Agricultural Development and Advisory Service (ADAS), the Cheshire plain is ideal dairying country. "It is bit like Ireland; grass grows very easily."

Like other farming activities, dairying has been hit in recent years by the slump in agriculture (though cereals have fared worse). Dairy farms have suffered from a combination of EC quotas since the mid-1980s and a continuing upward pressure on costs - high interest for any debt on land and high input costs.

Figures supplied by the Ministry of Agriculture, Fisheries and Food office in Crewe show that, using 1982 as a base year of 100, incomes on dairy farms in the county fell to 85 in 1988. They recovered a bit in 1987 and 1988 but were down to 80 in 1989. They are expected to be lower this year, and could fall further if EC proposals for new price cuts are accepted.

The ministry estimates that average farm incomes in Cheshire are £780 a hectare. With the average size of a dairy farm in the county at 50 hectares, this gives an income of just under £40,000 a year. But net incomes would vary considerably, of course, depending on the level of debt and the number of employees. Around 11,000 people are employed in farming in the county.

Inevitably, there is talk of diversification by farmers into other activities such as tourism. Farmers are also looking at

how they can add value to their products producing cheeses and yoghurt and so on.

There has been a squeeze on incomes. But there have not been significant set-aside programmes. This is the government sponsored programme where farmers receive compensation for taking land out of food production.

Of the ministry's figures show a total of 42 farmers from Cheshire have applied for set-aside since 1988, either under the five-year programme or the one-year scheme. The total land involved amounts to 877 hectares (2,104 acres).

Nationally, a total of 897 farmers are in the five-year set-aside scheme, involving 29,000 hectares of land. It is possible to opt out of the five-year programme after three years.

There has been a squeeze on incomes. But the numbers of farmers have not fallen greatly

In 1991, a total of 890 farmers applied to be part of the one-year set-aside scheme, involving 13,000 hectares.

Mr John Ford, public relations officer for the north-west region of the National Farmers Union (which includes Cheshire, Lancashire and Cumbria) says: "Farmers in Cheshire, because of the emphasis on dairying, have done rather better than our members elsewhere. The quotas meant that production was cut but also that prices were stabilised. The numbers of farmers have fallen in the past five years, but not greatly."

However, to farmers' existing woes a new worry has been added - the costs of controlling agricultural pollution.

Agricultural pollution has become a particular issue in Cheshire, because, although there are many forms of waste creeping into the watercourses - sheep dip, insecticides, herbicides, oil and diesel - some of the worst pollutants are

associated with dairying.

Milk itself is a very concentrated substance and dairy farm sludge effluent is particularly noxious pollutants. All three remove oxygen from the water which means fish and other aquatic animals cannot survive. The water becomes dead.

Cheshire comes within the catchment of the Mersey basin campaign. This is a partly government-funded drive to clean up the watercourses in the Mersey basin. The basin has been deemed the most badly polluted river in Britain and one of the worst in Europe.

The National Rivers Authority was set up in 1989, when it was hived off from the old water boards as a separate regulatory body. Its regional headquarters are in Cheshire and it is active in the Mersey basin campaign. It has brought a number of successful prosecutions against pollution offenders. Some farmers have been prosecuted and this has tended to emphasise agricultural pollution as an environmental issue in the area.

The NRA has been working with ADAS to advise farmers on working methods. In the 1960s and 1970s dairy herds were increased and farming practices changed from keeping stock in cowsheds to the loose housing system of milking parlours. This increased the dangers of liquid runoff entering drainage systems, many of which had outlets to ditches and other watercourses.

Apart from advice on working practices, the ministry is also empowered to give grants to farmers who want to set up waste handling schemes.

The local authorities in Cheshire, at county and district level are also involved in environmental improvements. Officers at the county council estimate that 15 per cent of farms in the county are now involved in waste handling schemes.

The problem for the individual farmer is that - even with a grant - setting up an effective treatment system can cost £50,000. At time when incomes are being eroded, this can mean a considerable extra burden.

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## CHESHIRE 3

WHEN John Speed, the Tudor cartographer, published his atlas of the British Isles in 1611, the rationale for Cheshire's existence was plain. Natural features, rather than human activity, defined the county, which was rich and fertile.

Cheshire, an ancient Roman fortress linked to London by Watling Street, was a thriving port with a virtual monopoly in trade with Ireland and troop movements to garrisons there. The county was bounded by the Dee in the west, the Mersey to the north, the Derbyshire peaks in the east and tributaries of the Dee or Weaver to the south.

Grain, meat, butter and cheese were exported down the Dee to Ireland and Scotland, or went by road to London - or were traded for wool from Yorkshire to supply Cheshire's weavers in towns such as Macclesfield. Brine springs at Northwich, Nantwich and Middlewich were the foundation of the county's mineral industry, salt-making.

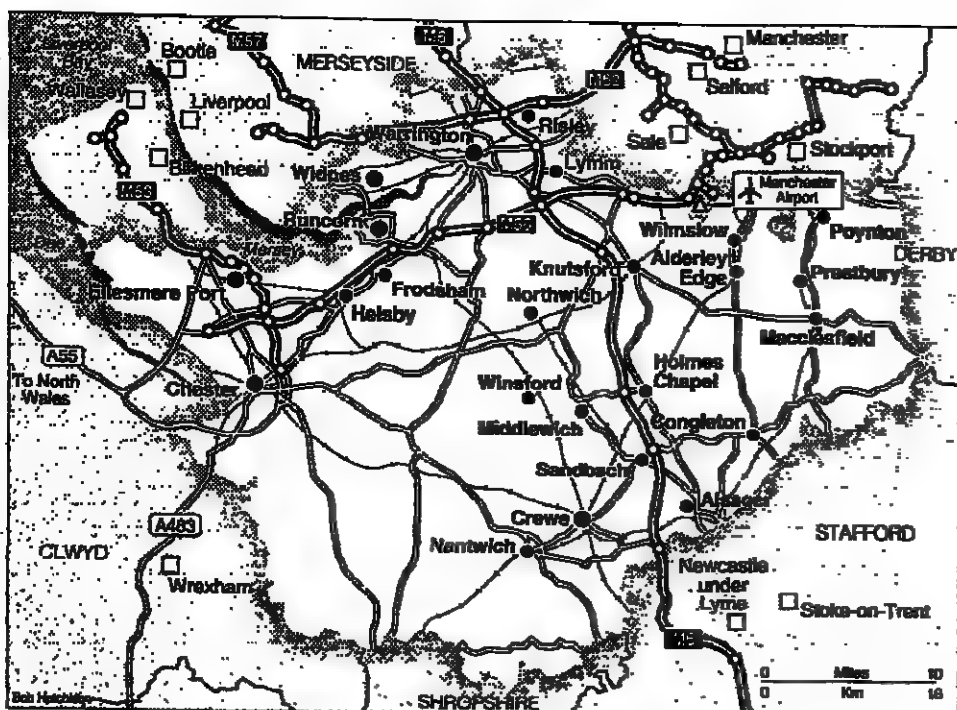
But the Dee started to silt up and new wharves had to be built downstream at Neston in the Wirral. Birkenhead, now known as the Wirral peninsula, was the result of the industrial revolution passed by much of Cheshire as entrepreneurs and capital moved north. The wide, fast-flowing Mersey was tamed by locks and docks in Liverpool, Birkenhead, which does not appear on Speed's map even as a village, sprang up opposite on the Wirral shore.

Inland, Manchester - in Speed's time a village in Lancashire's Salford Hundred - started to grow and coalesce with similarly growing villages around it. Economically and geographically, Warrington became a more important crossroads than Chester for both road and rail. Even Chester's role as the regional economic capital of north Wales was usurped by Liverpool.

Cheshire's industry grew in such places as Wirral, in the north-east of the county below Manchester, and in the south around the junction of the railway lines from Scotland, Manchester and Holyhead (via Chester) at a former village called Crewe.

The Manchester Ship Canal, built a century ago, made the ancient northern boundary meaningless as it became the Mersey's main drainage channel and turned much of the original river into little more than a stream.

Economic and political real-



How the county has survived boundary changes

## A bit on the map

ity finally caught up with old Cheshire with the local government reorganisation of 1974.

Most of the Wirral was lopped off turned into a metropolitan district to absorb the county boroughs of Birkenhead and Wallasey, and put into the new county of Merseyside.

On the eastern side, the new county of Greater Manchester swallowed Altrincham, Sale, Stockport and Hyde, all of which had already coalesced into the 2.5m-population conurbation. Cheshire managed to keep Wilmslow.

To compensate and keep Cheshire in fiscal and administrative balance, its boundary was redrawn north of the Mersey divide to take in Warrington and Widnes, the latter a town that had sprung up in the 1870s to move Lancashire's chemicals industry nearer Cheshire's salt.

One of Warrington's advantages was its new town development status corporation which in 1961 took over the neighbouring new town of Runcorn. The other advantage was the motorway system - the latest generation of infrastructure to use Warrington as a crossroads.

The M62 transpennine motorway crosses the M5,

Britain's main north-south link west of the Pennines, just north of Warrington. To the south of the town, across the Manchester Ship Canal and what remains of the upper reaches of the Mersey, the M56 links Manchester with Chester and North Wales. The latter links to the M62 in Greater Manchester via the M53, which orbits the western half of the conurbation. Other roads connect the M56 and M62 via a bridge at Runcorn-Widnes.

The net result is that most of Britain can be reached from Cheshire within four hours. And any part of Cheshire can be reached from anywhere else in the county in less than four hours - and far less if the motorways can be exploited fully. Crucially for industrial development, Manchester Airport, right on the county's boundary, is 30 minutes from Warrington, 30 minutes from Chester or Ellesmere Port and 40 minutes from Crewe.

The M56, in particular, may yet have a greater influence on Cheshire's development than Watling Street did in the Middle Ages: it is starting to close an east-west divide in the county that has created social and political tension.

The divide has been caused by the differing recent economic performances of Greater Manchester and Merseyside. The former's has turned the east Cheshire districts of Macclesfield and Congleton into the north's equivalent of the Surrey stockbroker belt. Prestbury, near Macclesfield, boasts property values comparable to some of the best in south-east England before the recession. The market is slow now, but it has not fallen much.

By contrast, Merseyside's professional and managerial class is getting smaller and has had a lesser influence on the Dee coast of the Wirral and in the countryside of west and mid-Cheshire.

However, the motorway network has now put the Wirral, Chester and much of North Wales within 40 or 50 minutes of Manchester city centre, taking pressure off east Cheshire. Meanwhile, the forced growth of Warrington as a "new" town saw its population shoot up by nearly 11 per cent in the 1980s. Congleton, in the south-east of the county and bordering Staffordshire, managed 8 per cent, albeit from a smaller base.

Four of the six other Cheshire districts also grew - Vale Royal, in the middle of the

county, by 1.7 per cent, Crewe and Nantwich by 1.5 per cent, Halton, helped by Runcorn's new town status, by 1.3 per cent, and Macclesfield by 1.2 per cent.

These are places where people want to live. They contributed to a 2.8 per cent population growth in Cheshire as a whole, despite Chester's population being squeezed down by 1.8 per cent and that of Ellesmere Port and Neston by 3.9 per cent.

By the end of the 1980s, therefore, Cheshire's population had risen to 958,000 and it is expected to pass the 1m mark before the year 2000. The county has few areas with social stress and only Halton, which is comprised of the predominantly working-class towns of Widnes and Runcorn, has urban programme status.

The question hanging over Cheshire, however, is whether the new Local Government Commission will allow any of its districts to break away. In spite of differential growth, Cheshire has largely succeeded in balancing its development because each of its districts has fewer than 200,000 people and none dominates.

This lack of a large focal town or city distinguishes the county greatly from other counties - such as Humberside, Leicestershire or Nottinghamshire - where those outside the local capital often see themselves as disadvantaged and those in it feel held back and prevented from full self-determination.

The biggest case to break away and form a unitary authority on its own may come from Warrington, which has about 190,000 people and is growing at up to 2,000 a year. But such a move would probably only make sense if Widnes were to break off from Halton and go in with Warrington, adding another 60,000 people.

Since the government has already said it will not alter the boundaries of the metropolitan counties - so Cheshire cannot take back places such as the Wirral, Stockport or Altrincham - such a break-away would reduce Cheshire's population to the level of 30 years ago, but this would still be a viable size with more than 750,000 people and plenty more wanting to live there, guaranteeing taxpaying growth.

John Speed, who was born in Cheshire, and knew full well that anywhere north of the Mersey was really in old Lancashire, would have certainly seen a logic in it all.

Ian Hamilton Fazey

## A scheme to replace apprenticeships

# New way of training

TRADITIONAL apprenticeships have been abolished in parts of Cheshire. The move is not a retrograde step because what is being done instead looks like becoming a model of best practice which is already spreading locally and may well spread wider, writes Ian Hamilton Fazey.

It began 18 months ago as an experimental joint venture to improve the quality and calibre of young technicians and chemical process operators. ICI Chemicals and Polymers, Shell and Associated Ocel launched a new type of "technical studentship" for trainees aged 16 to 18.

The idea was to combine a broader range of full-time education and industrial training than traditional apprenticeship could offer. It also recognised that as big companies have invested in labour-saving plant and pared payrolls to raise productivity, they have less scope to run in-house training economically.

Although still in its early stages, the Cheshire experiment is well on its way to getting most of its participants to the higher-level qualification of the Business and Technical Education Council (BTCE) in four years. This is 18 months quicker than many traditional apprentices have been able to achieve by mixing on-the-job learning with block or day release to the local technical college and attendance at night school.

The three chemicals companies set up a new company called Technical Training Enterprise (TTE) in 1990. It is based at West Cheshire College, Ellesmere Port, where half of the new four-year course will be spent in full-time education.

The companies initially planned to set up their own training school, but were persuaded that better-rounded people would emerge if their trainees were educated in a larger pool of young people and were able to mix with students on other courses.

So they put up £400,000 of cash and equipment for laboratories and workshops at the college, as well as installing their own staff to ensure that all aspects of education and training are integrated and relevant. Some teaching is also

done by college staff.

The first intake of 90 technical students - all employed by TTE but sponsored by one or other of the companies, came from a rash of 700 applicants from school-leavers, in spite of organisers having only a few weeks to get their initial promotion off the ground.

Mr Peter Hyam, engineering manager of ICI in the area, is TTE's chairman. He says that the three companies decided they had to have a long-term view of the chemicals industry's needs.

As well as achieving economies of scale and getting trainees up to the ever-higher standards needed by an increasingly capital-intensive industry, the scheme has enabled the companies to get rid of things they did not like about traditional apprenticeships, such as duplication of training, irrelevance and lack of integration with the needs of the workplace.

"Other companies have now asked us to train people for them and technical colleges have expressed interest in using the scheme as a model for their own courses," Mr Hyam says.

This has encouraged us to expand the idea into other fields, for example, into retraining and developing skills in the existing adult population."

Strong support comes from the Chester, Ellesmere Port and Wirral Training and Enterprise Council (Cewtec), which is chaired by Mr Nick Reilly, plant director of Vauxhall Motors at Ellesmere Port.

"The TTE is looking to spread this as best practice into other sectors this year. Chester's hoteliers have already started a similar scheme, involving 38 trainees each year," Mr Reilly says.

While many of the big hotel groups have long had effective training schemes, similar standards are more difficult to achieve for smaller, independent establishments, for which costs - especially when compared with retention rates - are a bigger problem.

Chester's growing hotels sector decided it was in the interests of all the city's hotels to ensure as high a minimum training standard as possible and create a pool of better-

skilled service sector workers.

The result is a scheme where college training, as with TTE, is pooled, creating economies of scale which make training more efficient for the big hotels and more affordable for the small ones. Two days of each week are spent at college, three in a hotel - and the trainees swap between hotels, so that their practical experience is not confined to their sponsoring employer.

"These are working examples of industry taking training seriously," Mr Reilly says. Vauxhall, his own company, is another: it is sharing its engineering apprenticeship training with British Nuclear Fuels. More importantly longer-term, half-a-dozen smaller companies will soon be joining in.

Of three Tecs in Cheshire, Cewtec may have the most difficult job because it operates in the west of the county, where it is affected by the ailing Merseyside economy. "It was originally thought there was no problem in Cheshire when compared with Wirral, but that view is changing," says Mr Alan Moody, Cewtec's chief executive.

Cheshire's problem is structural change. Big business dominated Ellesmere Port, in particular, and for decades was responsible for the bulk of craft and technician training.

Vauxhall is a prime example of what capital-intensification does to a company: there were 11,000 employees in 1980, but there are under 5,000 now. This is not part of a rundown, for investment in a new engine plant and other parts of the works is running at £350m.

"But Cheshire cannot depend on its big companies for growth in jobs," Mr Reilly says. "We need more growth from smaller companies and more inward investment. Teaching small companies to survive and grow through business planning - and by training their supervisors and managers - is essential, just as it is also our job to ensure that there is a trained workforce available for incoming."

With his Tec's board full of local chief executives from the engineering, nuclear, electrical, shipping, food and chemicals industries, a vigorous, self-determined approach seems assured.

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## MANAGEMENT: Marketing and Advertising

The fight against Aids

## Protection racket targets good guys

Rex Winsbury on campaigns to promote condoms



Aid organisations in Africa are using "social marketing" techniques to promote safe sex

**C**an Madison Avenue come to the rescue of what one health expert graphically calls "the slippage between the boardroom and the bedroom"? In a world that has to live with Aids, and where, says the World Health Organisation (WHO), there may be up to 40m HIV infections by the year 2000, the marketing of the once-humble condom has become both vital and fashionable.

The new approaches to mass-marketing what the French so meaningfully call a *préservatif*, range from the condom boutique, like the new Condomania shops opening in Britain, to the concept of "social marketing" being tried by the Americans in the Third World.

With no vaccine against HIV likely to be available soon, the implied demand for condoms is awesome, if sex is to be made "safe".

Recent US studies suggest that present world demand for condoms is running at about 5bn-6bn a year.

But the forecast demand, as anti-Aids campaigns intensify around the world and emphasise that condoms are the only reliable protection, is two to three times that total, anything between 12bn-17bn a year.

The WHO has what it calls "a tentative priority prevention target" - that by 2000 the whole population of high-risk areas in Africa and Asia should live in communities where condoms are available both readily and at an affordable cost.

The problem, say the researchers, is not manufacturing capacity. Enough of that exists. The problems will lie, first, in "logistics management" that is, physical distribution from manufacturer to user - "the slippage between boardroom and bedroom".

This is particularly the case in the poorer countries that are hardest hit by Aids but do not have an efficient wholesale-retail infrastructure.

In these countries there is a second problem, that of selling at a price people can afford.

At one extreme of the marketing effort are shops like the franchised Condomania boutiques in London, Liverpool and Leeds, all opened within the last five months, where the emphasis is on variety of choice, fashion, packaging and friendly advice.

Martin Foreman, founder of the enterprise, says that in the London shop, to his surprise, 60 per cent of customers are women, 30 per cent heterosexual

men, and the balance homosexual men.

"In our catalogue, we say that if you think that a condom is a killjoy, you're not experienced."

At the other extreme are the big international organisations that control the condom trade to the areas of high potential demand in Africa and Asia, which have come up with the concept of "social marketing".

What social marketing means is using normal commercial distribution outlets such as chemists' shops and health centres, but adding to them non-traditional outlets such as market traders, itinerant and "table-top" hawkers, bars, hotels, local housewives and corner shops, in order to sell condoms that are fed into this enlarged distribution system at a subsidised price.

Subsidised, that is, by the international donor community, in particular by USAID, the American government's foreign aid organisation.

This approach is then supported by "Madison Avenue" marketing and promotion techniques.

Statistics show that by 1990, of the 264m condoms shipped to Africa, 178m originated with USAID.

But now USAID is trying to pull back from this role as Africa's main wholesaler of condoms, and has cut its orders by 30 per cent.

One reason is that US-made condoms, which USAID is bound to order under its procurement rules, are three times as expensive as those bought on the open world market by

other organisations.

So the policy of affordable condoms means getting others to foot more of the bill. But what is an affordable condom?

Again, the indefatigable US researchers have been at work, and suggest that a Third World family ought not to have to spend more than 1 per cent of its income on condoms, or else that family will become resistant to the whole idea.

In poor countries, that means a very cheap price indeed. In 10 of 28 African countries surveyed, the cost of commercially supplied condoms worked out at 10 per cent of income.

That is where "social marketing" comes in. In Zaire, for example, which had been the shining example of social marketing in practice until the

riots and looting there last autumn caused almost all foreigners to be evacuated, a pack of three condoms had been selling for the heavily subsidised price of 100 Zaire (the country's unit of currency). At Zaire's inflation-ridden currency rate of about 117,000 Zaire to £1, that is now about 5p.

An organisation called PSI, Population Services International, backed by another government-funded US organisation, all part of "an intensive programme of popular and inter-personal promotion" to reach a "broader consumer base".

The results, in marketing terms, were impressive. Condoms were being sold at the rate of 15m a year among a population of 33m, about 4.5m in the last month of operation alone.

Admittedly, an unknown proportion of these were being smuggled out of Zaire across the river for sale in neighbouring Congo.

But that is Africa: you cannot use normal commercial channels and not expect entrepreneurs to do what entrepreneurs in Africa have always done.

Now that Zaire has been shut down, there is a new effort to turn the Ivory Coast into the showcase for "social marketing".

Here again, the statistics look impressive. In March 1991, 14,624 condoms were sold under the "Prudence" label. By November 1991, the figure had risen to 232,780. This compares, says PSI, with about 500,000 a year through commercial channels.

It is not clear whether the black panther logo used on the condom packets is a conscious reference to the US black power movement, or to some form of protest. The condoms sell for the equivalent of 5p each - more than in Zaire, but still cheap.

So far, so good. As Martin Foreman says, this is all a lot more imaginative than lining up the condoms beside the cough mixtures and enemas.

Rex Winsbury is publisher of *Aids Analysis Africa*

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## Liverpool steps up to blow its own trumpet

Gary Mead reports on moves to woo US investors

**O**n July 5 1981, British police first used CS gas against rioters in Liverpool. But while the city's riots might have seared into the British collective memory, they caused barely a blink in the US, which is about to become the focus for a promotional push by the Merseyside Development Corporation.

The MDC, a government-funded organisation set up in 1981, is about to ride a PR-marketing caravan into the US east coast, where public awareness of the north-west England's problems is low.

Just before Christmas, Liverpool City Council was owed nearly £200m in unpaid taxes, costing £15,000 a day in interest charges. In October, Derek Hatton, former deputy leader of the left-wing City Council, was arrested by police investigating allegations of corruption.

Hattonism - a blend of jocular toughness and ultra-leftist agit-prop - still has a healthy grass-roots presence in Liverpool. The MDC is presumably hoping that some ignorance - in the US - is bliss.

MDC's original aim was to regenerate some 800 acres - now 2,372 acres - of the Merseyside and Wirral waterfront and over the last decade, the government has provided £250m. On February 8, the citizens of Washington DC will be able to see where £150,000 of that has gone, when they listen to the Royal Liverpool Philharmonic Orchestra, conducted by Libor Pesek. The RLPO will be doing an 11-city tour of the eastern seaboard, sponsored by the MDC as part of a campaign which it hopes will attract \$1bn of investment from foreign companies over the next decade.

Jean Waters, MDC's marketing manager, is frank about the reasons for the sponsorship: "By sponsoring the orchestra's tour, the MDC is trying to make sure that we get onto the shopping lists of businesses on the US east coast." Last July the MDC sent out 5,000 mailshots targeted on high-tech, pharmaceutical, food and motor industries in that part of the US.

Patrick Minford, professor of applied economics at Liverpool university, a former member of the MDC board, resigned largely because of its "obsession with creating tourism, office and retail developments rather than manual worker-oriented jobs". Minford emphasises that his complaints may need readdressing under the new boss, Desmond Pitcher, group chief executive of the Littlewoods Organisation, who took over the helm of MDC in April 1991. The US campaign will be a litmus test.

Pitcher apparently understands the scale of the task: "The practical reality is that we have got to reverse 50 years of dereliction. The administration and management of the city in the recent past has been poor."

He also admits that there has been a reluctance by British investors to re-locate in Liverpool. "When I recently spoke to the key institutions with long-standing investments in Liverpool, I expected a raspberry. But instead they were very pleased with the high yield on their investments. It's changing; only 3 per



Jewel in the crown of Liverpool's regeneration: the Albert Dock commercial and residential complex

cent of all commercial property in the area is currently available for renting."

Minford wants to see the MDC attract manufacturers into the area. "A good example of the sort of scheme is that which attracted Nissan to Tyne and Wear, or Japanese electronics factories to south Wales."

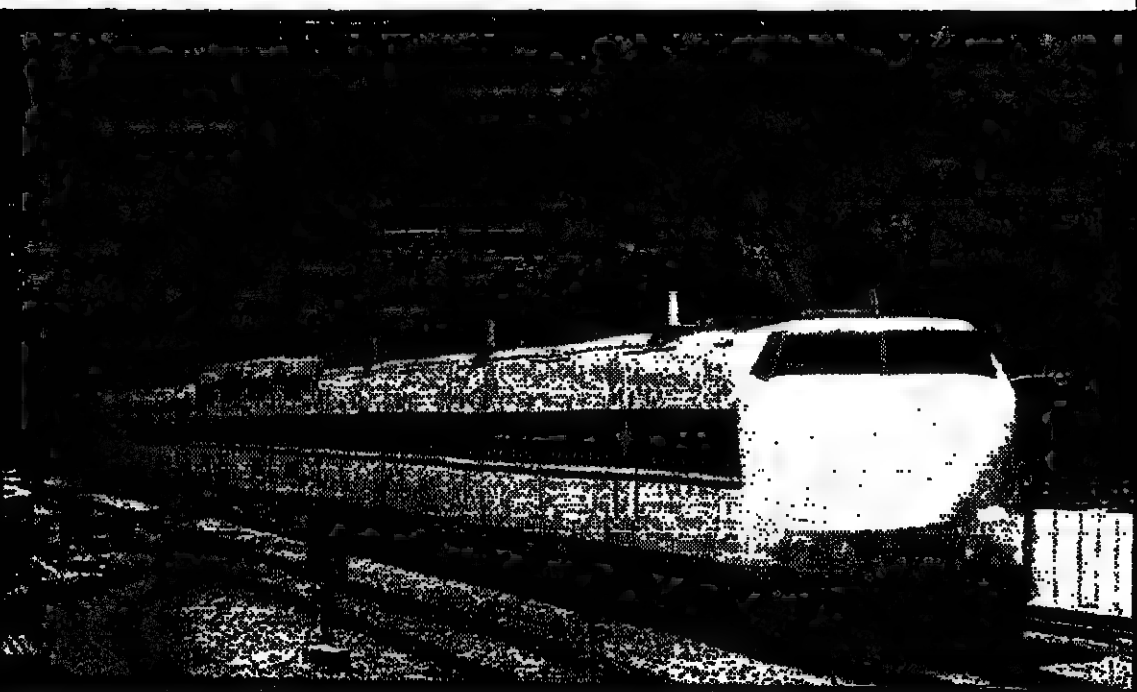
Maybe the MDC is now set on a marketing course which will start that slow process. Robert Odell, an American who handles marketing for MDC in the US, acknowledges that Liverpool may have an image problem in Britain. "In the US when you say Liverpool, you get one of two responses. Either it's Paul McCartney and the Beatles, or people have a neutral feeling."

In any case, 374 US companies have taken up the initial mailshot, and Desmond Pitcher has 25 meetings arranged with US companies to coincide with the orchestral tour. If those meetings result in some lasting, job-creating investment, the MDC's £1.2m marketing budget for this year might itself prove to have been a clever investment.

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## ARTS

## All My Sons

## YOUNG VIC THEATRE

Arthur Miller's *All My Sons* was his first success. In an introduction to the published text, he wrote later: "The audience sat in silence before the awning and gaped when they should have, and I waited that power which is reserved, I imagine, for playwrights, which is to know that by one's invention a mass of strangers has been publicly transfixed."

Over 40 years later the power must still be working. The audience at the Young Vic last night was transfixed throughout, and no wonder. *All My Sons* remains a masterfully constructed play. Although it is about the aftermath of the second world war in middle America, it could just as easily have been written about the aftermath of Vietnam. In fact, neither November 1953, Desley Plaza in Dallas, Texas, has been bombed in public by more amateur sleuths than any spot on earth. We know the grassy knoll better than our own back garden. We are asked to see masked gunmen in every shadow of every blown-up photograph. We are told to sense the country's scheming power brokers behind the horror of a sunlit day. And we see over and over, not least in Stone's film, that amateur footage of Kennedy's head pitched forward and then rocked back by bullets that seem to come from opposite directions.

But a licence to reject the Warren Report, with its implausible conclusion that Lee Harvey Oswald was the lone assassin and lone plotter, is no licence to incriminate almost everyone else who wielded power in America during the early 1960s. As in *Born On The Fourth Of July*, Oliver Stone treats the riddles of history not as a jigsaw to be pieced

## CINEMA

## A licence to incriminate

The question used to be "Who shot John F. Kennedy?" The question left in one's head after 3½ hours of Oliver Stone's *JFK* is "Who didn't shoot John F. Kennedy?"

Writer-director Stone, along with Kevin Costner as his truth-based hero Jim Garrison, the one-time New Orleans District Attorney who became the only man to bring criminal charges in the case of Kennedy's murder and who wrote a book about his detective work (*On The Trail Of The Assassins*), thinks that, broadly speaking, everyone did it. The CIA was involved. So was the US military. So were the arms industry, the FBI, the Mafia, Lyndon Johnson and the anti-Castro Cuban community. This last, according to the film, consisted of assorted crazies with Spanish accents teamed up with a group of white-Anglo homosexuals specialising in wacky wigs (Joe Pesci, Tommy Lee Jones).

Ever since America lost its hero-President to an assassin's bullet in November 1963, Desley Plaza in Dallas, Texas, has been bombed in public by more amateur sleuths than any spot on earth. We know the grassy knoll better than our own back garden. We are asked to see masked gunmen in every shadow of every blown-up photograph. We are told to sense the country's scheming power brokers behind the horror of a sunlit day. And we see over and over, not least in Stone's film, that amateur footage of Kennedy's head pitched forward and then rocked back by bullets that seem to come from opposite directions.

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**JFK**  
Oliver Stone  
**COUPE DE VILLE**  
Joe Roth  
**BLAME IT ON THE BELLBOY**  
Mark Herman

together in a spirit of honest inquiry but as a rag-bag of surmises to be forced into rhetorical harmony.

The real Jim Garrison, here played by Kevin Costner with the homespun, dogged decency of a Capra hero, was an excitable conspiracy theorist who was once diagnosed as being in need of long-term psychotherapy. He was also accused of using bribery, hypocrisy and truth serums in dealing with witnesses. And the man he put on trial for conspiracy in Kennedy's murder, the wealthy businessman and alleged CIA agent Clay Shaw, was found guilty after less than an hour of jury deliberation.

But this acquittal becomes the 1-0-0-0-0 climax to Stone's film. After 190 minutes of battering us with the unproven iniquities of America's ruling class, Stone holds up the legal travesty of Shaw's "innocence" as proof that we are all guilty. Mr Costner's eyes long enough at the end of his movie America summing-up to stare straight at the camera and tell us "It's up to you".

If it is up to us, how is it we have felt so helpless in the movie to this point? We have been dragged through a cataclysm of dialogue, swamps of exposition and thickets of guest appearances from stars like Jack Lemmon, Walter Matthau and John Candy. Even Jim Garrison pops up, mischievously cast as Earl Warren. The movie, aided by gymnastic editing, never stops moving. Stone and co-screenwriter Zachary

Sklar travel so fast to cover their factual - or factitious - territory that Costner barely has time to dash home each half-hour to allow Sissy Spacek to do her domestic-reproach routine. "I think you care more about John Kennedy than your own family", "I want my life back" etc.

The film's speed is awesome, but still it never catches up with the required work-load of information. We know what the "Y" side of Oliver Stone's X-Y equation will be: All people in power are guilty. But the facts and figures of the "X" side, culled from both Garrison's book and Jim Marr's *Crossfire*, cannot be gathered together in the time required.

Realising this, Stone eventually brings in a composite figure called, aptly, Mr X. This is Donald Sutherland looking mysterious by the Potomac. His job is to run very fast through all the high-level conspiracy data, based mainly on revelations about top-brass hostility to Kennedy's decision to de-escalate the Vietnam War: revelations vouchsafed by the Joint Chiefs of Staff who became technical advisers on JFK.

After implicating LBJ, the arms industry and everyone else you can think of, Sutherland allows himself a few moments of post-assassination musing. "I never thought things were the same after that" - and this leads down change into conversational ordinariness makes us giggle. It is too much of a shock too much like the human reality that has been missing from every frame so far. The film quickly, embarrassedly picks itself up and returns to its normal speed, which is that of an epic of the radio programme *Just A Minute*. One moment of hesitation or deviation and one feels that a buzzer will sound announcing the collapse of logical momentum.

JFK tries to demonstrate that "They" killed Kennedy and that "We" are the only ones who can



Kevin Costner and John Finnegan in Oliver Stone's 'JFK'

fight back. But all it demonstrates is that them-and-us moral generalities now seem as distant and obsolete as the 1960s themselves. By blaming virtually everyone who held office back then, the film allows JFK's assassin to escape once more into the crowd: as safe in the sanctuary of numbers as he had ever been when shielded by the "lone assassin" theory Stone so virulently derides.

Since making *Coupe De Ville*, a 1986-set tale of three quarrelsome brothers driving a blue Cadillac to Florida to hand it to Mum as a birthday present from Dad, Joe Roth has become chairman of 20th Century Fox. But the two events are unconnected. *Coupe De Ville*, a subtle and delightful comedy of character, picked up a few dollars at the American box office and Roth won his ticket to power by founding Morgan Creek Productions, which became the career home of Kevin Costner. Today Roth says he doubts that he would give a film like *Coupe De Ville* the go-ahead at Fox since it has no stars, no "high-concept" storyline and no previous success on page or

on stage. You see the world we live in? Even studio bosses cannot follow the quality. *Coupe De Ville* is too good to be made except with the tiny budget Roth required two years ago to assemble Daniel Stern, Patrick Dempsey and Arye Gross as the brothers - the long the short and the barrel-shaped - and to escort them across America in the blue-finned gas-guzzler of the title, occasionally cutting to Alan Arkin as Dad fishing in Florida.

The script by Mike Binder is a gem. Shining rivalry wrecks chase on the road and roadside, as old grudges fly up like pebbles from the tarmac and new quarrels rain down from a clear Southern sky. Meanwhile the car, which Dad has demanded be delivered without a scratch, develops the inevitable habit of crashing into anything that stands still.

Once in Florida the happy ending arrives: but even this has a surprise twist and a power to tug the heart. I floated out of the Cannon Fulham Road mopping my eyes and wondering how 20th Century Fox under Joe

Roth became the most successful studio in Hollywood last year without producing a single film as good as this.

It certainly beats *Blame It On The Helicopter*, a writing-directing debut by British National Film School graduate Mark Herman. This Venice-set comedy sinks slowly into its own lagoon. When three English-speaking tourists called Orton, Horton and Lawton - alias office clerk Dudley Moore, sex-seeking businessman Richard Griffiths and Mafia hit man Bryan Brown - get their messages mixed up at their hotel, you can imagine the chaos that results.

Indeed you should imagine it. Your own scenario is bound to be funnier than Herman's. Dudley is tortured by the mob who think he is Brown, Brown bumps into the Miss Right intended for Griffiths and Griffiths - well, you get the idea. The flimpoor's comic nerve needs to be pinched hard and early in a film like this, but we are still waiting for happy pain at the end of the movie's modest 73 minutes.

Nigel Andrews

## Holloway's 'Spacious Firmament'

SYMPHONY HALL, BIRMINGHAM & RADIO 3

Simon Rattle and the City of Birmingham Symphony have served Robin Holloway's brass and bells set against slabs of choral harmony, which instantly conjures memories of Vaughan Williams's *Sea Symphony*; later there are brass arias and choral exclamations borrowed from the demons of Elgar's *Gerontion*. Moving on again, there are Brittenesque tinges, in the context of which some inchoate Stravinskian skittering strikes an alloy note.

These ghostly presences become so intense that the ear is tempted to invent more connections - might that be a touch of Walton, or that some Holst? - where most likely none was intended. It is distressing to hear Holloway submerging his own musical personality so effectively in such a substantial (and precious) little more than a handsome celebration of the Great English Choral Tradition, to the

extent of evoking many of its most sacred icons. There is an imposing opening of brass and bells set against slabs of choral harmony, which instantly conjures memories of Vaughan Williams's *Sea Symphony*; later there are brass arias and choral exclamations borrowed from the demons of Elgar's *Gerontion*. Moving on again, there are Brittenesque tinges, in the context of which some inchoate Stravinskian skittering strikes an alloy note.

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pastoral mode elsewhere have consistently proved tougher and more rewarding than anything to be found here.

Holloway traces pit a sequence of seven continuous sections which fall naturally into halves, with each culminating in an extended choral setting: the first, "Auguries", is based upon Blake; the second is a "Hymn" drawn from Tennyson. Everything is put together expertly, and scored with unflinching imagination; the Three Choirs Festival is no doubt at this moment pencilling in a performance. But however vividly projected (and it would hard to imagine performers more fiercely committed than Rattle's choir and orchestra) the ground covered in *The Spacious Firmament* is far too familiar, and its gestures irredeemably second hand.

Andrew Clements

## The Philharmonia Orchestra

ROYAL FESTIVAL HALL

Whether intentionally or not, a superficial link brought together the two halves of the Philharmonia's concert on Tuesday. In later life both Dvořák and Rakhmaninov found themselves in the New World, fit from the homeland they held dear, and it was a single work from each of their American periods that was included.

It would be fanciful to suggest that the performers had taken this chance connection into account when they were rehearsing the programme and yet I have not previously felt either piece speak so longingly of people and places out of reach. The main work was Rakhmaninov's Third Symphony - a difficult score to place geographically anyway and in this performance, conducted by Kurt Sanderling, rendered a strangely rootless and troubling masterpiece.

Sanderling is always a welcome guest at the Philharmonia. To my mind, now that a

generation of venerable maestros has gone, he is one of the great conductors of the day and if he wants to conduct this symphony in so individual a way, then it is best to respect his ideas. For there was none of the usual Hollywood glitz in his performance. No lush Philadelphia-like strings. Not even much Russian red-blooded excitement, if one looked to that tradition.

Instead the whole symphony spoke of an enormous and handsome longing. The emphasis was on slow speeds and sombre textures, lowering deep brass in particular. Every detail carried import and it says a lot for the work that conductor and players must have put in that the music left such a convincing message as one came away: that this often spurned work is a serious symphony and Rakhmaninov meant what he wrote in every note of it.

In Dvořák's Cello Concerto a wistful

longing for home is never far from the surface. Yo-Yo Ma made much of its poetic cello writing, with some notably exquisite soft playing of that elegant movement in an extended cello setting. The first, "Auguries", is based upon Blake; the second is a "Hymn" drawn from Tennyson. Everything is put together expertly, and scored with unflinching imagination; the Three Choirs Festival is no doubt at this moment pencilling in a performance. But however vividly projected (and it would hard to imagine performers more fiercely committed than Rattle's choir and orchestra) the ground covered in *The Spacious Firmament* is far too familiar, and its gestures irredeemably second hand.

Richard Fairman

## Queen of Spades

LICSI, BARCELONA

To Madrid for an important event: the first-ever staging of an English opera, *The Duenna*, by a Spanish-born, English-exiled composer, Roberto Gerhard, more than four decades after it was written. (More of that to follow.) But first to Barcelona for a marvelous bonus - a much-loved work, *Queen of Spades*, at a opera house new to the city, the Gran Teatro del Liceu.

A single visit to the Liceu, a splendid theatre deceptively modest in external aspect, grandly handsome (more so than La Scala) yet still intimate and acoustically lively in its interior proportions, is sufficient to add it to one's list of favourite theatres. It seemed an ideal location for a "big-house" work from which most of the big houses still, regrettably, shrink.

No less important, it was given with authority by a first-rate team - Mark Ramlal the masterly conductor; Jan Binkhof, Leonie Rysanek and Sergey Leiferkus among the principals of a carefully chosen cast; and the Brussels team of Gilbert Delfo (producer) and William Orland (designer) in charge of the staging. It was a rewarding aspect was the evident attempt on all sides to "add up" place, performers and work - to come to grips with the spectacle as well as the late-Romantic agony of Tchaikovsky's difficult, magnificent masterpiece.

In recent years, radical opera-producers have taken the violent passions and spectral

visions at its core as grounds for no-holds-barred *Queen of Spades* psychodramas full of hallucinatory writhings. The material and, of course, the music in an answer to such ambitions; but the glittering outward trappings of the work, its *Sleeping Beauty* sumptuousness of texture, loving formal discursive details, have tended to get shortchanged in such treatments.

The whole of *Queen of Spades* is a much more peculiar, alarming and enthralling achievement than allowed by the psychodrama-modernists. This was the understanding of Delfo's production, which intelligently filtered 1800s visual elegance - the Act 3 divertissement was both skilfully "old-fashioned" and gently humorous - through late-20th-century sensibilities. Black front screens were used to partition the large proscenium arch, sometimes briefly closing out the background to focus on the characters.

This was a "filmic" device, employed with tact and purpose most of the time. The Neva scene hung fire, and the time required for main set-changes was always too long (the antiquated backstage facilities of the theatre will next year undergo a massive programme of improvement). In general, though, it was a modern production which in the best way threw the weight of dramatic expressiveness on

the cast - and almost all of them bore it admirably.

The veteran Rysanek, still vocally commanding, hinting at a sensual spark still alive beneath the wig, the fearsome wrinkles, made a superb Countess; she was, as she should be, the heart-beat of the drama. The Czech soprano Natalia Romanova, not quite bio-voiced enough, proved nonetheless a truthful, fresh, touching Lisa. As Pollina there was Claire Powell, spirited and rich-sounding.

Indeed, all the wonderful smaller numbers and arias came off particularly well. Leiferkus's "three cards" narration is, as Londoners remember from the 1987 Kirov visit, one of the most completely compelling feats of our day - it is good to know that both his Tomsky and the Yeletsy of Dmitry Kharitonov (too mild in person but wonderfully beautiful in tone and style) will be in the Glyndebourne *Queen of Spades* this summer.

The only question-mark over the performance concerned the bull-like delivery of Binkhof's Hermann, somnolently exciting at moments, too often merely raw in noise and approximately tuned. I long to hear and see a Hermann who combines dramatic-tenor vigour and musicianly suppleness, Byronic élan and fine control. Even without that, this Barcelona *Queen of Spades* afforded a notable Tchaikovsky experience.

Max Loppert

## INTERNATIONAL ARTS PREVIEW &amp; EXHIBITIONS

## AMSTERDAM

Concertgebouw 20.15 Riccardo Chailly conducts the Royal Concertgebouw Orchestra in music by Webern, Schumann and Tchaikovsky, repeated tomorrow. Sat at 15.00: Kenneth Montgomery conducts the Netherlands Radio Symphony Orchestra. Sat evening: Amanda Ruffo sings Britten's *Les Illuminations*. Sun: piano recital by Lazzar Berman. Tonight in the Kleins Zaal: piano recital by Dirk Joeres (6718 345). Beurs van Berlage 20.30 Volharding Orchestra plays music by Michael Torka, Stravinsky, Mengelberg and others. Sat: chamber music by Schubert and Smetana. Sun: Ottavio present a programme of songs by Poulenc, Ravel and others (6270 466).

## BERLIN

Staatsoper unter den Linden 19.00 Siegfried Kurz conducts Der fliegende Holländer, with a cast led by Theo Adam and Luana DeVol. Tomorrow: Giselle. Sat: Madame Butterfly. Sun: Eugene Onegin (East Berlin 2004 762). Komische Oper 20.00 Siegfried Matthus conducts the Orchestra

of the Komische Oper in music by Mathis, Wagner and Mendelssohn. Tomorrow: Romeo and Juliet, ballet by Prokofiev. Sat: Cav and Pag. Sun: La nozze di Figaro (East Berlin 2292 555). Deutsche Oper 19.30 Roelandt Plowright sings the title role in Tosca, with Neil Shifford as Cavaradossi. Tomorrow: Lida with Mare Zampieri in the title role. Sat: Die Zauberköln. Sun: ballets by Balanchine, Roland Petit and Minkus (West Berlin 3410 249). Schauspielhaus 19.30 Rolf-Dieter Arens plays piano music by Mozart in the Kammermusiksal, also tomorrow. At 20.00 in the Grosser Konzertsaal: Lutz Kohler conducts the RIAS Youth Orchestra in music by Stravinsky and Bruckner.

Tomorrow: Hans Rogner conducts the Berlin Radio Orchestra and Chorus in Sutermeister's Te Deum and Fauré's Requiem (East Berlin 2272 281). Philharmonie Kammermusiksal 20.00 Chamber music by Bloch and Copland. Sat: Berlin Baroque Orchestra. Sun at 18.00: John Carewe conducts orchestral music by Beethoven and Beethoven (West Berlin 254880).

## BOLOGNA

Teatro Comunale Pizzi's Pesaro Rossini Festival production of Tancredi, with a cast led by Mariella Davis and Bernadette Manca di Nissa, also Sun at 15.30 and next Tues. Tomorrow and Sat in Chiesa S. Domenico: Gelmetti conducts Requiem by Donizetti and Sergio Rendine (526999).

## BUDAPEST

State Opera 19.00 First night of

a new production of Rossini's *Moss in Egitto*, staged by Giuseppe Carovini (further performances on Jan 26, 28, 30). The State Opera repertory also includes *La bohème* tomorrow and Don Giovanni on Sat. Erkel Theatre 18.00 Khachaturian's *Spartacus*, with a new evening. Tomorrow: *La traviata*. Sat: *Rigoletto*. Sun morning: *Die Zauberköln*.

## GENEVA

Victoria Hall 20.30 Piano recital by Deszo Ranki, with music by Liszt, Haydn and Schumann (219722).

## GENOA

Teatro Carlo Felice 20.30 Roberto Abbado conducts John Copley's production of *La bohème*. Runs till Feb 2, with next performances tomorrow and Sun. The casts include Mirella Freni, Peter Dvorsky, Giorgio Zancanaro and Nicolai Ghilauron (589329).

## GOTHENBURG

Konserterhus 19.30 Sören Ehrling conducts the Gothenburg Symphony Orchestra in Stravinsky's Firebird and Symphony in Three Movements, plus Brahms' First Symphony. Repeated tomorrow at 18.00. Next Wed: Ehrling conducts Hilding Rosenborg's Fourth Symphony (167000).

## LONDON

## THEATRE

● The Cotton Club: the jazz musical inspired by the near

mythical New York club arrives in London in an all-black Dutch production directed by Billy Wilson. Previews start tomorrow, Press night next Wed (Aldwych 071-836 6404).

● Angels in America: Tony Award-winning play, first performed to great acclaim in San Francisco a year ago, is directed by Declan Donnell. The play is a riotous kaleidoscope of city-hopping, following the journey of a 30-year old AIDS sufferer and his entourage. Press night tonight (Cottesloe, National Theatre 071-926 2252).

● Talking Heads: Alan Bennett stars in A Chip in the Sugar and directs Patricia Routledge in two more of his one-person plays, which were all originally seen on television. Now previewing. Press night on Mon (Comedy 071-367 1045).

● Good Rockin' Tonight: a musical revue of the 1950s and the birth of rock 'n' roll, in a tribute to television pioneer Jack Good, creator of the Six-Five Special. Now previewing. Press night on Tues (Strand 071-240 0300).

● Faith Healer: a revival of Brian Friel's play about the work of an artist and his relationships. An Abbey Theatre Dublin production starring Sinead Cusack, Ron Cook and Donal McCann, directed by Joe Dowling. Final preview tonight. Press night tomorrow, runs till Feb 16 (Royal Court 071 730 1745).

● For ticket information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430952 Musicals 0836 430950 Comedies 0836 430951 Thrillers 0836 430952

## MUSIC AND DANCE

Royal Festival Hall 19.30 Kurt Sanderling conducts the Philharmonia Orchestra in Mahler's Ninth Symphony. Tomorrow: Vladimir Ashkenazy conducts the RPO in music by Darius, Berlioz and Ravel, with Jill Gomez soloist in Camille Saint-Saëns's *Songs of Auvergne*. Sat: Franz Weiser-Most conducts Bach's St Matthew Passion, with soloists including Lynne Dawson, Anne Sofie von Otter and Olaf Bär (071-928 8800).

Queen Elizabeth Hall 18.45 Trio Zingara plays piano trios by Beethoven, Shostakovich and Schubert. Tomorrow: Julian Bream. Sun: Richard Tauber centenary concert (071-928 8800). Covent Garden 19.30 Frederick Ashton's production of *La fille mal gardée*. Tomorrow: Cool tan tute. Sat: Giselle (071-240 1068). Coliseum 19.30 James Holmes conducts Richard Jones' ENO production of *Die Fledermaus*, with a cast including Vivian Tierney, Malcolm Donnelly, Lesley Garrett and Ann Howard, also Sat. Tomorrow: Xerxes (071-836 3161).

## MADRID

Auditorio Nacional de Música Tonight's concert of sacred music by the 17th century Spanish composer Carlos Patiño is given by the Convento Musical de San Lorenzo del Escorial, conducted by German Torrellas. Tomorrow, Sat and Sun, Edmon Colomer conducts orchestral and choral music by Henze, Gerhard and Cano (367 0100). Teatro Lirico La Zazzuella 20.00 Antonio Ros Marba conducts Roberto Gerhard's opera *La Duenna*, with a cast led by Felicity

Palmer, David Rendall and Richard Van Allen. Also Sat, Mon and next Thurs (429 8225).

## NEW YORK

Avery Fisher Hall 20.00 Charles Dutoit conducts the New York Philharmonia Orchestra in Mozart's Symphony No 17, Szymanowski's Second Violin Concerto (soloist Chantal Juillet), Debussy's *Prelude à l'après-midi d'un faune* and Falla's *Three-cornered Hat*. Also tomorrow, Sat and next Tues (875 5530). Carnegie Hall 20.00 Gil Shaham, accompanied by Rohan de Silva, plays violin sonatas by Beethoven, Prokofiev and Saint-Saëns, plus Wieniawski's *Legende* and Sarasate's *Carmen Fantasy* (247 7800).

Metropolitan Opera 20.00 First performance this season of Turandot, conducted by Nello Santi with Gwyneth Jones in the title role. Tomorrow: Der fliegende Holländer with James Morris and Janis Martin. Sat: Don Giovanni (362 8000). New York State Theater 20.00 City Ballet in Peter Martins' *The Waltz Project* and Balanchine's *Symphony in C* and *Mozartiana*. Season continues daily except Mon till Feb 23 (870 5570).

## VIENNA

Konzerthaus 19.30 Ellahi Inbal conducts the Vienna Symphony Orchestra in Shostakovich's Fourth Symphony, also tomorrow. In the Mozart-Saal: Heinrich Schiff conducts the Deutsche Kammerphilharmonie in music by Takemitsu, K.A. Hartmann and Beethoven (712 1211).

## European Cable and Satellite Business TV

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## MONDAY TO FRIDAY

CNN 0700-0800 Moneyline 0800-0900 Business Morning 1000-1300 Business Day 2000-2300 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman 2300-2350 World Business Today 0100-0130 Moneyline Super Channel 0800-0830 Business View 0830-0700 Business Initiatives 2130-2200 (Tues) East Europe Report - weekly in-depth analysis from FTV Sky News 1200 International Business Report 1130, 1730, 2130, 0430, 0530 (Thurs) FT Business Weekly

## SATURDAY

CNN 0700-0800 Moneyline 0800-0900 Business This Week - a joint FT/CNN production 1540-1610 Moneyweek 1800-1930 World Business This Week

## SUNDAY

Super Channel 1800-1930 FT Business Weekly Sky News 1330, 1630, 2030, 0030, 0230 FT Business Weekly CNN 1800-1930 World Business This Week



## FINANCIAL TIMES

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## Reforming the Finanzplatz

GERMANY'S ECONOMY may be a powerful industrial engine, but its domestic financial markets have always had an incongruously low-octane rating. The twin proposals last week to reform German financial regulations and to introduce fully computerised share trading are much more than merely an attempt to put a tiger in the tank of the country's sometimes provincially-run stock exchanges. As Chancellor Helmut Kohl emphasised in Frankfurt this week, Germany is now committed to securing a place on international financial markets on a par with its status as one of the world's third largest economies.

More liquid, open and efficient financial markets will be of considerable benefit in the task of rebuilding east Germany, buttressing the time-honoured method of funding corporate investment via the banks. Additionally, after a run of insider trading affairs, Germany needs to improve the image of its financial sector in its political drive to bring the planned European central bank to Frankfurt – a post to which Mr Kohl ascribes highest importance.

One significant factor behind the reform plan is the fear of further migration of share trades to London, which accounted for a sizeable chunk of dealing in German blue chips last year. Both for this reason, and to stoke domestic interest in Germany's equity markets, the big German banks have given full-hearted support to the Finance Ministry's package.

## Advancing integration

The aim of promoting harmonised conditions for business and investment across Europe would be ill-served if London, Paris and Frankfurt were simply to indulge in beggar-my-neighbour competition to boost their own market volumes. However, activities and plans planned in Germany seem on the whole a positive contribution to advancing economic integration. The absence of a centralised securities regulatory body in Germany, and the lack of legal redress against insider trading, have always looked like drawbacks; with the advent of the single European market, when cross-border

der supervisory co-operation will be even more necessary than it is now, such shortcomings would appear downright antediluvian.

## Central agency

Before the reform package can become law, Bonn must persuade the German Länder to transfer their present responsibilities for securities supervision to a centralised agency. Some Länder show an almost medieval desire to cling to regional powers, as is shown by their resistance to slimming down the number of Land central banks which make up the Bundesbank. The ambitious Frankfurt stock exchange plan to introduce computerised trading by the mid-1990s may well be of benefit here in reducing obduracy. Frankfurt already handles more than 50 per cent of business conducted by Germany's eight stock exchanges. Setting up an efficient electronic system, capable of being operated from computer terminals all round Germany, could do far more to stimulate regional stock market interest than maintaining locally-supervised trading floors around the city squares of Land capitals.

As a country which has long upheld freedom of capital movements, Germany should ensure that the structure of the proposed computerised system is as harmonised as possible with those elsewhere in Europe.

Technology, however, is not enough; there is also a need for further improvement in overall trading rules. In time, both German and foreign investors must hope that some of the less open parts of the German system of corporate governance will be brought more into line with standards elsewhere.

Two particular problems are the lack of clear-cut division between banks and accountants, and the structure of the proposed computerised system. If the writ of Germany's mooted new securities agency were to extend into probing more fundamental issues like these, it would be a welcome surprise; and Corporate Germany might end up benefiting.

## Stuck at the airport again

THE TENS of thousands of airline passengers who will this summer spend hours munching peanuts on aircraft stranded on the tarmac should reflect upon what their disrupted journeys reveal about the state of European political and economic integration. In all likelihood their delays will be caused by the woeful deficiencies of Europe's patchwork air traffic control system. For years, politicians ignored warnings that a crisis was developing. Now it has arrived.

Mr Giovanni Bisignani, managing director of Alitalia and chairman of the Association of European Airlines, says that as air traffic picks up from the downturn induced by the Gulf war, the system may well buckle. Demand for air transport in Europe could easily double by the end of the decade.

Without significant improvements to European air traffic control systems, the traffic will be funnelled into an extremely tight bottleneck. Flight delays have increased by 50 per cent in the past four years, so that at peak periods a quarter of flights are delayed by at least 20 minutes. The costs of these delays could amount to almost \$10bn a year, according to a study which SRI, the Californian consultancy did in 1990 for the International Air Transport Association. The direct costs to airlines of having expensive capital lying idle are eventually passed onto passengers in higher fares.

European air transport ministers have begun to tackle the system's shortcomings. From next year a body called Eurocontrol, operating from Brus-

sels, will co-ordinate all civil air travel across Europe, to ease the flow of traffic and increase utilisation of the existing system. It aims to harmonise and integrate the computer systems used by national authorities by 1995, as well as overseeing investments in additional capacity in southern Europe, which becomes heavily congested in the summer.

Drastic reduction  
The question is whether this combination of a federal co-ordinating body, with national authorities, will provide the integrated system which post-Maastricht Europe needs. Eurocontrol has no power over national public procurement practices, which are a root cause of system incompatibility. Nor is it clear that Eurocontrol can achieve the necessary drastic reduction in the number of control centres. Most significantly, summer congestion will only be reduced if tourists from the rich northern states help to pay, through taxes, for the poorer southern states to buy better radar systems. Flights leave northern airports at a rate which southern airports cannot handle. The most sophisticated radar systems in Europe can handle aircraft travelling just three miles apart. But in the worst areas of the Mediterranean the gap has to be more than 30 miles. Europe is operating at just half the capacity of the most heavily used north eastern corridor in the US.

American superiority is partly due to better technology, partly to the simplicity of a unified system run by the Federal Aviation Authority. When a plane wants to fly from New York to Los Angeles, it can proceed once its flight plan is cleared. That is what should happen in Europe. Instead just getting from London to Milan is like flying through an electronic maze.

Europe needs a unified system, building up from a core based upon the northern bloc, where operating systems are most compatible. That means politicians will have to discard procurement nationalism and airspace sovereignty in favour of the unified system European consumers deserve.

### 'I look at the most competitive economies in the world and I see that competition or competitiveness is not contradicted by intervention'

is the skills and potential capacities of the workforce, at every level." Labour would provide "a national framework that can be delivered locally in a partnership between training and educational elements and those who employ and will employ people".

Sounding a bit like the Labour leader of 1984, he alluded to the promotion of "discovering and innovating" – to be achieved through direct inducements for research and development. Tax incentives would be introduced to bring forward new investment, "so that the recovery is investment-led". The improvement of the "commercial and social infrastructure, particularly transport" had long been needed. This would include bringing private financing in to the railways.

But given Britain's membership of the exchange rate mechanism and Labour's promise not to go on a spending spree, how would Mr Kinlock's economic management differ from Mr Major's over, say, the next two years?

"People are regarding the participation in the ERM as a curtain drawn down on all options – and it isn't," replied Mr Kinlock. He set forward his case for why Labour would use his hands for employment. "The argument we made for going in and the argument that we make for staying in is that it is the real world. It's the place where we have to trade, make a living, win new markets, be successful." The question was not whether the ERM forbade action, but what action was necessary to make a success of the economy within the ERM.

The government was using membership of the ERM as one of its re-

Neil Kinlock, the Labour leader, spells out his plans for government to Richard Lambert, Joe Rogaly and Philip Stephens

## Many options, no favours

sons for not doing anything but hanging around and hoping. The arguments for Labour's supply-side measures to facilitate greater convergence with Europe's stronger economies were even more powerful as a result of participation in the ERM. Ever the practised salesman of his party's policies, Mr Kinlock once again chanted the training-education-investment mantra quoted above, with a few additional items, such as technology, thrown in.

But would anything much change in the short term? "By doing the things that will combat recession in the short term, especially in the construction and manufacturing industries, we build the basis for future economic success." As to the rapidity of recovery, "Is anybody going to try to tell me that recovery dependent upon a rising tide of consumption, which is what the government hopes for, is going to be a quick way out of recession?"

Nobody could argue that consumption-led recovery would be any quicker than investment-led recovery. The contrary was the case, Mr Kinlock said. Relying on consumption would mean a rerun of the two circuits of boom and slump experienced in the 1930s, with the net result in the end of a weaker economy.

We moved to expenditure and taxation. Here an effort was made to pin Mr Kinlock down. It was not wholly successful.

"No opposition in history has ever been as candid as we are," he said. Pensions and child benefit would be raised, he affirmed. This would be done at once, in Labour's first Budget. Those on the very highest incomes were going to have to meet the bill for this. Mr Kinlock assured us that Labour's income tax changes would only apply to people earning "well in excess of £30,000".

Labour had taken the precaution of saying in successive policy documents that it had to retain the option – if it proved to be possible when the party had full access to the details of the exchequer – to introduce the changes in a way that would minimise the impact on personal and business budgets. Pressed for details, Mr Kinlock insisted that the final decisions would have to be made by Mr John Smith when in office as chancellor. Further pressed, he agreed that phasing in of the proposed 50 per cent top rate tax was an option.

It turned out that "option" is a useful little word. It was also applicable to phasing in of the plan to lift the ceiling on liability for national insurance contributions. The ceiling would certainly be lifted, but not necessarily all at once. "We're only going to open the door," said Mr Kinlock, apologising for his mixed metaphor, "but there will be a choice, as to whether we open the door wide, or we open the door a little". The matter would be settled when Labour had the full access to complete information – is when it was in government. Phasing in of the plan to lift allowances to the basic rate, also a Labour policy, seemed also to be in the area of options, although on this Mr Kinlock



Kinlock: 'recovery should be investment-led'

appeared to be less at ease, or perhaps less rehearsed, than on the other tax questions.

Overall he spoke as would any shadow chancellor or opposition leader. It was unrealistic "to assume that I can be explicit in all detail when we're not yet in government, we haven't yet seen the 1993 Budget, and there are substantial areas in which we could at best be guessing".

As to the government's forthcoming Budget, "we do not believe that the standard rate should be either increased or decreased. The consequence is that if the standard rate was in this Budget... to be cut by 1p we would reverse that." The resources were necessary for the improvement of the public services. But what if the same amount of public money was used to lower tax thresholds? It could not be said that it was policy to reverse such a change. As to what Labour would in fact do, we had to wait for the information in the forthcoming Budget. "All else would be speculation".

A little more pressure on expenditure was applied. Training would be allocated an extra £500m of public expenditure. A total anti-recession package including training support, investment support and the like would cost at a round figure £1bn. "We're also talking about drawing down the capital assets held by local authorities in order to stimulate the construction industry and get some homes built and improved," said Mr Kinlock. He acknowledged that the size of this injection of expenditure could be enormous, but it would be phased in line with the capacity of the industry to respond. The skill shortage was one constraint.

We turned to the unions. Would the public sector unions not expect Labour government to reward them for their good behaviour while the party was in opposition during the past few years?

"I've been saying... since early 1984... that a Labour government would not be offering favours to anybody, on any side." Second, the unions "don't expect to get what they know they're not going to get." Third, "everybody understands that it's not

possible for a government, or anyone else, to provide out of both pockets." People had to take account of the way in which the trade unions approached the basic economic questions. The constantly repeated and strong emphasis was on investment, not consumption.

This, he said, was a recognition of where the emphasis must be in pursuit of the welfare of working people generally. It was understood that there would not be significant rises in the standard of living. But what about Mr Kinlock's many complaints of "underfunding"? Would not the public sector unions quote these at him? Naturally income would be a part of the improvement of these services, he replied, but the unions faced the choice between a government that would maintain the underfunding and one that would constantly reduce it "by the proper use of resources".

But what if some unions nevertheless failed to be reasonable? Would a Labour government face down industrial action? "You're asking me to plan for next Christmas on the basis... that our water tank is going to burst." Yes, that had been the experience of previous Labour governments. "The plumbing that we've got is superior to anything that anybody has had before," responded the Labour leader.

We tried another tack. Mr Kinlock, we said, you don't believe in competition, you believe in intervention. "I look at the most competitive economies in the world and I see that competition or competitiveness is not contradicted by intervention." The basic question was not whether to intervene or when to intervene, but what degree, and to what purpose. As among EC competitors, the purpose was to create an environment for productive business to flourish.

"We are introducing policies which enable, not control; policies which facilitate and not prescribe." Labour put forward this view "because it works". This was evident elsewhere. It appeared that Mr Kinlock had Germany much in mind, although he did not specify which competitor countries inspired Labour policies.

Asked about sectoral intervention, taking steel as an example, Mr Kinlock replied "it isn't intervention that the steel industry needs. What the steel industry needs is a more vibrant domestic market, especially in the manufacturing sector and a chance therefore to make even further increases in their productivity and more competitive in different international markets." The industry did not need "some civil servant or minister sitting on their shoulder saying to them well, strategically this is what we think you should do, or in the micro economy, you'd better use this spawner instead of that spawner". That would be "absolutely ridiculous".

Finally, constitutional change. Labour would introduce a Scottish parliament at once. Wales, whose assembly was based on local government change, could probably be tackled within the lifetime of a full parliament. English regions, it appeared from Mr Kinlock's replies, would take somewhat longer.

Pressed on House of Lords reform, Mr Kinlock said that in terms of time scale we would have to say unknown. As to electoral system changes, he spoke confidently of Labour's preparation of the analytical ground for an in-party and a national debate. Was all this not just a ruse to con the Liberals into voting Labour? He ho ho said Mr Kinlock. He had stimulated what had been a formless debate, "completely apart from any consideration of the Liberals whatsoever." Since his parting shot was a prediction of a Labour overall majority of 20, this was hardly surprising.

## Blacked puddin'

As always, Robbie Burns had a phrase for it. "The De'il's awa' wi' 't' Excise man!" he haggis-exporter John MacSweeney didn't pause to quote the bard, an excise man himself, on hearing that US customs had blacked a consignment of best sheep's stomach stuff with offal and animal waste unfit for human consumption.

"I think it's damn ignorance," growled the managing director of Charles MacSweeney and Son, of Edinburgh.

Also, it is not only in the US that officialdom is denying expatriate Scots their authentic haggis for Burns Night on Saturday. A consignment to Tokyo was even seized and burnt. While MacSweeney sees that as political – reflecting Japanese distaste for imports generally, rather than for the great chieftain of the puddin' race in particular – food regulations specifically exclude it from Australia and New Zealand. And while Switzerland will admit portions of up to 2 kilos, Italy won't bite at all. It is the transatlantic ban, however, that most irks the Edinburgh exporter, who claims US policy is inconsistent. Packages air-freighted to Boston have been let in without a haggis, so was 20 kilos taken to New York as hand-baggage, passing through not only Customs but the airport X-ray machine without a hiccup.

## Snap shot

There is no more telling symbol of New York's ills. 47th Street Photo, the eccentric Manhattan electronics retailer known to bargain-hunters the world over, has hit the bankruptcy buffers. Irving Goldstein, a Hungarian refugee, opened

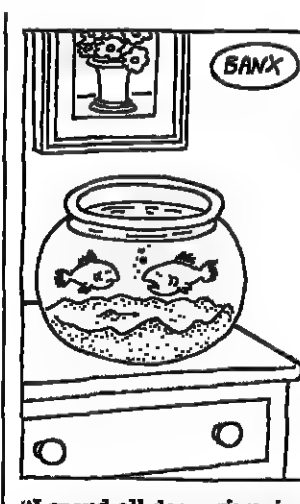
## OBSERVER

his first store in 1965 in the heart of the city's diamond district, just off Broadway by Brooklyn's Hasidic Jews, and was quintessential New York. Service was fast and feisty, customers pushy and plentiful, and price counted above all. By the 1980s, 47th Street Photo had expanded to a five-store chain. But those were the good old days. More recently, a vicious legal battle erupted between Goldstein and Joseph Fischer, a one-time consultant of his. Investments in real estate went sour, and prices were slashed. The electronics retailing sector generally. The last straw was when Transamerica froze bank accounts – prompting 47th Street Photo to seek refuge under Chapter 11 of the Bankruptcy Code. Ironically, the largest creditor is New York State, which claims to be owed \$10.8m in back taxes.

## Handy

A missed introduction has turned into a golden handshake for one André Verbruggen. As sales director of the French office equipment firm ATAL, he was manning his company's stand at a Brussels exhibition when up for a chat rolled King Baudouin of the Belgians. Alas Verbruggen neglected to introduce the king to his boss, who was so put out that he fired the sales director for a "serious misdemeanour". Whereupon Verbruggen appealed, and in his case before an employment tribunal received supporting evidence from the king, to whom he had written.

Baudouin's testimony, sent through the Grand Marshaal of the Belgian court, pointed out that protocol forbade a mere subject to take the initiative in introducing royalty. Indeed, by imposing on the king the necessity of



"I spend all day swimming round and round, worrying about nitrate"

shaking hands with the boss, the sales director would have shown disrespect for the sovereign.

The tribunal handed down the judgment that there was no "real and serious" case for the dismissal, and awarded Verbruggen £20,000-plus in damages and back-pay.

## Guru glut

It seems only yesterday that young Treasury economists were regularly deserting to the City, doubling their salaries as they went. But now that Donald Franklin, Schroders' chief economist, has voluntarily moved the other way to become a mere Treasury Indian, or economic adviser, salary range £24-37K. Why? Boredom, he says; after nine years of churning out forecasts (a Ninjabo-like activity these days) he hungers for the red meat of policy.

Well, maybe; but real-life markets take little notice of economic forecasts these days. As David Morrison of Goldman

Sachs sourly remarked this week: "It seems like an inefficient use of time to try to assess 'economic pressures'." Perhaps soon redundant, too.

## Fun of the chase

The odd thing about Peter Greenall, 38-year-old new managing director of Warrington's Greenalls, is that he seems so keen to be seen as a nothing more than a regular business man.

He has plenty of perks not available to the ordinary executive. He lives in the family village of Daresbury, four miles south of Warrington, and will inherit the baronetcy when his father dies. Like his legendary grandfather, he is a great fox-hunter, chairs Aintree racecourse, and reputedly enjoys entertaining royals with his substantial fortune.

So why put up with the humdrum world of business? The correlation between net worth and motivation is not very direct, he says, citing Edgar Bronfman of Seagram as an example of a much wealthier drinks merchant who works just as hard. Perhaps so, but it's rare indeed to find the seventh generation of a firm-owning family prepared to work as hard as the first.

## Retuned

Tass, the former Soviet news agency which low-towed to the Angust plotters, need not look far for a company song now its name has been changed under Boris Yeltsin's latest bit of organisational retuning. "Tass" stood for (in translation) Telegraph Agency of the Soviet Union. In full, the new name also has four words whose initial letters are the same in both Russian and English. It is Russian Information Telegraph Agency – all together now: "Lovely Rita... media maid..."



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## ECONOMIC VIEWPOINT

## Don't jettison the fiscal autopilot

By Samuel Brittan

Question: Does the Treasury want to see the savings ratio go up or down?  
 Alan Budd (Chief Economic Adviser to the Treasury): The question is what is meant by "savings". Our forecasts are based on the view that the savings ratio will fall. In that sense, for our forecast to be correct, this does imply that the savings ratio will fall, though it is currently at a very high level. If one wants to talk about broader, long-term issues, about what is a desirable savings ratio, one might expect that a sustained higher savings ratio would be desirable for this economy. So we are distinguishing between whether a fall in the savings ratio might help the recovery, and where we want that ratio to settle in the longer term.

Nicholas Budget, MP: Is this not very confusing, because Mr. Major's last Budget was designed to be a Budget for savings?  
 (Proceedings of House of Commons Treasury Committee)

Fiscal policy is back in fashion. President Bush is planning to ask a willing Congress for a stimulus package. The large amount of red ink in the US Budget. If the British Chancellor, Norman Lamont, cuts the savings ratio, public spending in the next Budget, cynics will ascribe it to the forthcoming election. Insiders will know that — so long as the headline size is not too grotesque — the boost will have some official support. In any case, any stimulus will take effect much too late to affect the election, and can therefore only be justifiable on its merits.

The special reason that will be given for departing from the medium-term approach to fiscal policy of the 1980s is that discretionary moves in monetary policy are blocked by the European exchange rate mechanism. The government may well say that the unexpectedly high German interest rates following unification created a special situation for the UK, which justifies the departure from the medium-term guideline of balancing the budget over the business cycle. Under this guideline, which was adopted in the 1980s, both deficits and surpluses are meant to be limited to the automatic effects of recession and boom — the so-called built-in stabilisers.

We should now pause for breath. After all the efforts to persuade people to save, are policymakers now to spend on their heads and try to find inducements to make consumers spend more, and move more slowly out of debt? Contrary to what many suppose, this was not the view that John Maynard Keynes usually espoused.

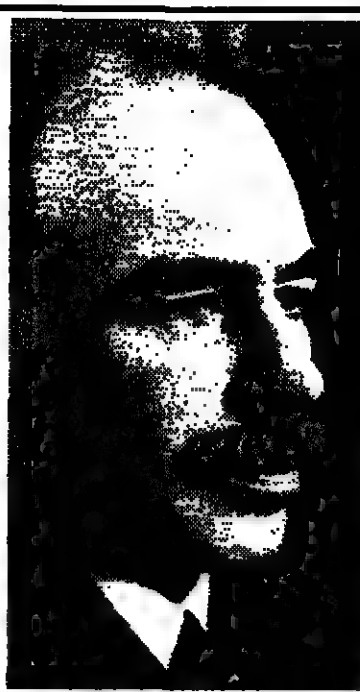
The real-life Lord Keynes was not happy with budget deficits on current account. In the 1930s, he went around talking about the immense opportunities for improving the public capital stock, including the visual improvement of cities and the construction of buildings such as concert halls and art galleries, while at the same time reducing unemployment. What he wanted to see was a public-sector capital account split from the current account and which would be used to finance investment projects.

It was only when Keynesianism

Composition of general government expenditure: % of GDP

	UK	Germany
	1989	1989
	Change from '78	Change from '78
<b>TRADITIONAL DOMAINS</b>		
Total expenditure	41.2	46.8
Public goods	8.3	8.2
Defence	4.1	2.8
Gen. public service	3.6	5.8
Other functions	0.6	0.0
<b>THE WELFARE STATE</b>		
Merit goods	12.8	12.7
Education	4.8	4.3
Health	6.0	6.5
Housing and other	3.0	1.9
Income transfers	12.9	18.5
Income maintenance	9.6	15.8
Pensions	6.2	11.3
Sickness benefits	0.3	0.7
Family allowances	1.8	0.8
Unemployment compensation	0.7	0.6
Other income support	0.8	1.5
Admin and other spending	1.6	0.2
Other transfers	1.8	0.4
(non-profit institutions etc)		
<b>THE MIXED ECONOMY</b>		
Economic services	3.0	4.8
Capital formation and capital transfers	1.0	1.5
Subsidies	0.5	0.0
Other	1.6	1.2
Public debt interest	0.6	2.8
Balancing item	0.8	0.0
Net lending	-0.1	-0.1

Source: OECD Economic Studies, Autumn 1991



Lord Keynes — Urged investment in recession

took over from Keynes that the budget balance was set aside and that tax cuts came to be regarded as even better demand stimuli than public capital works. This was due not so much to pure theory, as to Treasury convenience. While public spending projects take months or years to come on stream, taxes can be changed on Budget day.

A genuine problem is how to distinguish capital from current public spending. The old "line" with which Keynes was familiar was a legislative accident. If one looks at the more modern national income accounts, not everything that is called capital expenditure is true investment. For instance, the building of extra school lavatories counts as capital expenditure, whereas paying more for science teachers would add to the current deficit. The absence of a profit test makes investment difficult.

There are many reasons why dis-

cretionary fiscal adjustments of all kinds — a better term than "fine tuning" — were abandoned in the 1980s. One standard objection was to do with wages. By the time the diagnosis had been made, the government acted and its measures took effect, the economy would already be on the upturn.

A more profound caution is that demand management of any kind can

Are policymakers now to stand on their heads and try to induce the consumer to spend more and incur more debt?

only be safely used to achieve nominal growth — that is, a reasonable growth of demand in money terms. Too many pronouncements, especially

in the US, give the impression that the president and the Fed have the power to determine the economy's real rate of growth by injecting more spending power, irrespective of inflation. There is less of this growthmanship in the British Treasury, but there is still a danger of its re-emerging in the UK in an election year.

Another objection used to be that if the money supply is kept to an unchanged target path, a fiscal stimulus would be ineffective and simply raise interest rates. As a result, private investment would be "crowded out". This formulation is out of date at a time when an exchange rate commitment has replaced the money supply objective, and when free capital movements mean that government can borrow more in world capital markets without bidding up local rates of interest.

There is still, however, a constraint at the international level. If several

governments start borrowing more, interest rates will rise in the face of a money supply which in the EC at least is ultimately determined by the Bundesbank. A fiscal stimulus in the ERM would be like the US states borrowing more without any support from a Fed relaxation. They can try (if their local constitutions permit); but I would not place too much hope on it.

The one incontrovertible effect of budget deficits is the tax burden they will represent in future years. The higher the present deficits, the higher will be the future tax rate to service the national debt.

A further reason for caution is that the underlying British fiscal position is not nearly as sound as it looks. In the Autumn Statement, the Public Sector Borrowing Requirement of 3 per cent of gross domestic product was projected for the coming financial year. The Treasury Committee estimates that this becomes 5 per cent if privatisation receipts, council house sales and the like are cut back. A thorough separation of capital from current items might trim this total back to some 3 per cent of GDP — which is already up against the pre-sumptive limits agreed at Maastricht.

If we add together these underlying fiscal worries, the inconclusive nature of the evidence for a prolonged recession stretching for years ahead, and the fact that inflationary psychology is far from dead in the UK (as small businessmen who receive rent review demands all tell me), the argument for caution about discretionary stimulus is overwhelming.

If something has to be done, my top priority would be to add to the capital stock. If anything is done on the personal tax side, it should be automatically reversible. The reason is not only to safeguard the fiscal position, but also because people — and especially if they are in a careful mood — will be more likely to respond to tax incentives which will run out by a natural date.

Thus the first candidate should be some improvement in business capital allowances, which would run out within two years, and would not interfere with the structural reforms of corporate tax in the 1993 Budget.

My second priority would be an increase in public capital spending — despite all the difficulties and problems of abuse. For even if a conjunctive mistake were made, we would still be left with some structures of lasting value.

My third priority would be temporary reductions in indirect taxes. But in contrast to past use of consumer tax as a regulator there would be an announced date of when they could go into reverse.

The very last relief on my list — I am sorry — would be an income tax reduction. No-one would believe that this would be temporary if the Conservatives were returned; and public spending trends leave no scope for a permanent reduction.

Thus I am still for limiting government discretion and for tying the hands of the present and future ministers. But this is not a problem of arguments for the ERM and an independent central bank.

## LOMBARD

## On God and democracy

By Martin Wolf

How should a liberal democrat react to the possible election of a government indifferent to individual human rights? Some of those who condemn the Algerian army's decision to prevent the election to power of the fundamentalist Islamic Salvation Front seem unaware that this is even a problem. But it is. The tyranny of the majority is still tyrannical.

Suppose, for example, that a party dedicated to the physical extermination of a minority were on the verge of being voted into power. Would one condemn a force that prevented its election? The answer must be no. Nor is this an academic question. Although Hitler's National Socialists did not obtain an outright majority, they did obtain power through the ballot box; they did subvert the democratic process; they did exterminate several minorities; and, not coincidentally, they did start a war in which more than 50 million people died.

Groups which intend either to subvert democratic politics or to suppress individual rights wholesale do not appear to be proper participants in such politics. This is the common sense view, but it is one that can be given a deeper justification: rights of individuals are prior to those of the state even if the latter is in the hands of a democratically elected government.

Among the reasons for defending individuals against democratically elected governments are the inherent defects of democratic politics. No elected government can claim the informed consent of the electorate. Self-evidently, it does not possess the consent of those who voted against it. But it does not even possess the informed consent of those who voted for it. Many of the details of its programmes are, in practice, neither widely known nor generally understood, while many of the contingencies with which it has to deal are, in principle, unknowable.

These points about democratic politics are at least as applicable to governments elected under proportional representation as to those elected under first-past-the-post electoral systems. Indeed, the pro-

gramme of the government is even more unknowable under PR, given the horse-trading inherent in coalition politics.

Yet there is a more fundamental reason for claiming the priority of the individual over even the democratic state. The case for democracy derives from that for the individual's right to choose how to vote. If a government is legitimate only if it reflects such choices, it must be because a prior right of individuals to choose ends with it with legitimacy. But that principle cannot be restricted to politics. It derives from the inherent capacity of adult human beings to make choices. This right must apply with greater force where what is to be chosen is closer to the individual concerns of the chooser than are politics.

If the case for democracy derives from that for individual freedom, the proper domains of government are where individuals cannot choose for themselves or where their choices will damage other individuals. A democratically elected government dedicated to the suppression of almost all individual freedom is a constitutional contradiction in terms.

What then should be the proper response of a liberal democrat to Islamic fundamentalism? The question to answer, an empirical one, is whether the election of such a government would impair fundamental individual rights, including, not least, that to cast a vote ever again. If, as seems likely, the impairment would be severe, then suppression of the election is not wrong, even though a still better solution than suppression would be a constitution that entrenches fundamental rights against the government.

Naturally, fundamentalists would see it differently. But this is because their claim to power is a mandate from God. Since democracy is that of a mandate from the people, the two views are incompatible. It is doubtful whether any country in which a majority inclines towards a theocratic view of the state can be democratic. But this is not a problem that can be solved. It is a tragedy that has to be endured.

## LETTERS

## Pension funds need an effective whistle-blower

From Prof Jeffrey Ridley

Sir, I am surprised that no mention is made in the article, "Simple duties of trustees" (January 11), of the responsibility of pension fund trustees to appoint auditors to audit the financial accounts and review internal control in their pension funds. The external audit of pension funds is an important part of the control of pension fund activities.

I believe that the current review of corporate governance and focus on the need for audit committees in listed companies should be widened to cover control in pension funds. There should be a link between the findings of the review and the control requirements for pension funds, some of which are regulated companies.

In a research study conducted by the Institute of Inter-

nal Auditors in 1988, it was evident that very few had established an audit committee or an internal audit activity. I doubt whether this situation has changed very much since that time.

Internal audit can be an effective control and whistle-blower in a pension fund and if given a reporting line to an audit committee at trustee level, a provider of independent advice and information.

Let us all hope that out of today's debate and reviews there will be a stronger structure of audit in pension funds, both internal and external.

Jeffrey Ridley,  
 (Visiting Professor of Internal Auditing,  
 South Bank Polytechnic),  
 125 Church Green Road,  
 Bletchley,  
 Milton Keynes, MK8 3DD

## What the outsiders at Lloyd's would do well to recall

From Mr Tom Beynon

Sir, Most correspondence on Lloyd's indicates that the greatest casualty is that market insiders have managed to lose the trust of their employers — the outsider Names.

Sadly, many critics are deciding that they have had enough and leaving. Without critical Names the engine for reform at Lloyd's will stop. All the essential changes that have taken place in past years, and those suggested by the Rowland task force, have been wrested from the society by campaigning outside members. Not only have none been volunteered by the society itself but usually suggestions of change in the status quo have met strong resistance.

It is essential that all the recommendations made by Mr David Rowland are implemented without delay and I hope that ministerial pressure will be applied to ensure that this is done. Judging from the speed that key recommendations about restructuring the market governance were rejected by Mr David Colebridge, chairman of Lloyd's, such pressure will be needed.

But the report did not deal with problems of the past. They still remain unresolved and it is clear that no attempt is to be made to deal with them. Contrary to the tale told by the Lloyd's PR machine, complaints from ruined Names

are not just moaning and whinging about losses fairly suffered in a well ordered market place. Outside members, trusting the reputation of Lloyd's for fair dealing, were not told that there were insider syndicates and as a result many never made significant profits even in the much vaunted good years. Many of those outside members were misled by their employees — their trusted agents. Whether these matters are resolved or not, in future, outside members will do well to recall Emerson's comment: "The more he talked of his honour the faster we counted the spoons."

Tom Beynon,  
 The Society of Names,  
 The Old Rectory,  
 Auckley,  
 Nottingham, NG16 2BY

## Something of a record?

From Mr R M H Heseltine

Sir, As a shareholder in Northern Developments, which went into receivership 19 years ago in the dark days of 1974, I have just received a second distribution of 8p a share, seven years after payment of a first distribution of 4p a share. A further distribution is said to be likely but the administrators are unable to indicate whether it will be in this millennium or the next.

Is this a record or just par for the course?  
 R M H Heseltine,  
 29 Gibson Square,  
 London N1 6ED

## The taxation factor that may be inherent in a national lottery

From J B T Ellis

Sir, May I offer some points which should be considered in assessing the role of a UK national lottery.

● In North America, where state lotteries were introduced in 1964, they are often regarded in official circles as a form of "voluntary" taxation.

● There is also a view that lotteries are a regressive form of taxation (due to the socio-economic backgrounds of the majority of ticket purchasers).

● Unless reasonable value is

offered, the lottery would not be successful — this may well mean that prizes should be 50 per cent of gross revenues.

In the current economic climate, however, perhaps a "voluntary" tax is preferable to other types.

Following the new Australian director of government statistics, perhaps an American (or Canadian) lottery director would be appropriate.

J B T Ellis,  
 20 Fox Hill Village,  
 Haywards Heath, West Sussex

## Solutions to the career problems of women with children

From Ms Sheila Kaebie

Sir, Your articles on the state of child care coupled with your report "Few top company jobs go to women" (January 20) on the scarcity of female representation at board level in British companies suggested one obvious solution to me.

There is one job which in terms of hours and remuneration would be eminently suitable for most women with children — that of non-executive director. Perhaps if more women were offered this opportunity we would also see a change in the corporate culture in a country which makes the arrival of children such a

problem for working women.  
 Sheila Kaebie,  
 35 Ballot Street,  
 Greenwich, London SE10

From Ms Victoria Franklin

Sir, As a mother in charge of two small children and my own London public relations company, Diane Summers' article on obstacles to women's career opportunities ("The lit- tle things that mean a lot", January 19) touched a chord.

My own employment experience bears testament to the unimaginative rigidity of many employers and the frustrations faced by many professional women with a mind to combin-

ing career and motherhood.

With an Oxford university degree and 12 years' experience in PR behind me, I tried to persuade my corporate employer to let me return to work on a flexible basis after the birth of my first child. I offered to take a 50 per cent pay cut to carry on doing the same amount of work, if they would let me return on a three day a week basis. I even guaranteed to put in extra time at short notice whenever required. My employer remained locked in an established policy of only accepting post-natal women back to work on a full time basis.

With regret, I left the company. Before long I had set up my own business, with control over my working arrangements, and was reaping the rewards of a considerably higher income.

I determined never to lose a valuable employee through inflexibility. I have a good team of female PR executives, and will soon welcome back my deputy director to a two, then three day week following the birth of her first child.  
 Victoria Franklin,  
 Managing Director,  
 Premier Relations,  
 18 Essex Street,  
 Covent Garden, London WC2

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## INTERNATIONAL COMPANIES AND FINANCE

## Greenalls share change completes transformation

By Philip Rawstone in London

GREENALLS, the UK pub and hotels group, is to abolish the two-tier share structure that has enabled the Greenall family to maintain control of the company.

Enfranchisement of the group's shares will complete its transformation from a 200-year-old family-owned regional brewer into a national retailer. The move aroused speculation yesterday that it was the prelude to a rights issue to fund a large acquisition, either of pubs or hotels. It also sparked a stock exchange scrutiny of share dealings that preceded the announcement.

Under the proposals, "A" shareholders, who have had superior voting rights, will get one ordinary share for every two "A" shares.

The price of the "A" shares,

which had been unchanged at 153p since December 3, rose sharply on Tuesday to 171p, a gain of 18 per cent. They rose again yesterday to 207p before closing at 199p.

Mr Andrew Thomas, managing director, denied there were any plans for a rights issue or any immediate acquisition. But he added: "It is important that the company has maximum flexibility in terms of access to financial markets in order to respond rapidly to opportunities for investing in existing business areas as they arise."

Changing the share structure would help provide that flexibility by increasing the number of institutional investors and improving the marketability of the shares.

"It is a natural progression in our strategy after the switch

in direction which culminated in the closure of our breweries last year," Mr Thomas said.

Mr Thomas, who is to become chairman and chief executive in September, conceded that the changes could make the group more vulnerable to a bid, but said they would help its expansion.

The group would like to add at least another 100 pubs to its estate of 1,400 and to increase its 105 catering units and budget hotels by about 50 per cent. It has ambitions to add to its De Vere hotel chain, particularly in London, and aims to establish a substantial presence in the off-licence business.

The changes will reduce the voting rights of the Greenall family interests from 59 per cent to 17 per cent. *Lex, Page 16*

## Rosehaugh, Stanhope halt talks on merger

By Vanessa Houlder, Property Correspondent, in London

ROSEHAUGH and Stanhope, the indebted property companies which jointly own the Broadgate office complex in the City of London, yesterday called a halt to their on-off merger talks.

The companies issued a statement to the stock exchange, which said "agreement is unlikely in the near future and... a further period of prolonged uncertainty would not be in the best interests of their respective shareholders".

The news sent Stanhope's share price down from 26p to 23p and Rosehaugh's down from 64p to 54p.

However, the failure of the talks came as little surprise to most observers, who have long believed that the obstacles to a merger were formidable.

Ever since the talks were announced last summer, progress has been extremely slow. One of the largest problems facing the group was getting agreement among their 70 banks. The banks, which had loans secured against most valuable assets, were concerned that a merger could impair loan quality.

Rosehaugh, which announced the breach of its covenants and pre-tax losses of £227m in December, issued a statement to the stock exchange yesterday which said that its discussions with its banks had always been on the basis that it would remain an independent company.

Rosehaugh is trying to negotiate a medium-term facility with its banks. It has a standstill agreement with its banks until the end of the month which may need to be renewed if agreement on the facility is not reached. Discussions between its banks have been drawn out because some unsecured lenders, in particular some Japanese banks, have been seeking to improve their priority ranking.

Stanhope announced annual pre-tax losses of £77m (£137.83m) and a 30 per cent fall in net asset value in October. *Lex, Page 16*

## Putting Nokia back in the black

The company's new president has a tough job, writes Robert Taylor

MR JORMA OLLILA, the new president, chairman and chief executive of Nokia, the European technology group and the largest of Finland's private companies, faces a tough task.

For the first eight months of last year, Nokia made a pre-tax loss of FM205m (£47.3m) compared with a FM425m profit last time, on sales down 31 per cent. It warned 1991 as a whole would show a substantial loss.

"My first priority in the short term will be to get the company back into profit," says Mr Ollila. Although cautious about the immediate outlook, he hopes Nokia will be making money again by the end of this year.

Sales have fallen steeply in the important consumer electronics division, with a big drop in colour television sales in the German market. The slump in the Finnish construction industry hit the cables and machinery division, while the performance of basic industry areas, covering tyres, chemicals and power was unimpressive.



Jorma Ollila: first priority is a return to profit

It is only in the mobile telephone division, under Mr Ollila's leadership since February 1990 - that Nokia has thrived. The division is forecast to grow at an annual rate of 30 to 40 per cent for the rest of the decade. Nokia is the second largest maker of mobile phones, after Motorola of the US. Mr Ollila believes Nokia

will break into the Japanese market later this year.

Nokia has already tried to diversify some of its ailing activities. Last May, it sold its loss-making data division to ICL, the UK computer group 80 per cent-owned by Fujitsu of Japan. Nokia's important, but ailing, consumer electronics area requires particular attention for restructuring.

Further divestments cannot be ruled out, along with additional cuts in the group's 27,000-strong workforce, which has already been slashed by 10 per cent over the past two years.

Mr Ollila plans to centre on four core business areas: mobile telephones, consumer electronics, telecommunications and cables. "This will be our main thrust," he says.

Although he does not regard strategic alliances with other companies in consumer electronics as "a quick fix," he does see Europe developing along lines similar to the trends in Japan and the US. The Nokia board hopes Mr

Ollila can supply the vision, energy and business acumen that the company enjoyed under chief executive Mr Kari Kairamo during the 1980s. Since Mr Kairamo's suicide in 1988, Nokia has gone through a period of consolidation.

Nokia's transformation under Mr Kairamo from a producer of basic products such as rubber, cables and paper into one of Europe's largest consumer electronics companies was rapid. Mr Kairamo's successor, focused on internal structural changes, Mr Vuorilehto, who retired this summer, had been Kairamo's right-hand man and, over the past three years, has exercised a calming influence on the company.

Although the arrival of Mr Ollila, 41, in the top spot may have brought a change in strategy, it looks as though he intends to build on the foundation set by Kairamo and Vuorilehto, rather than turn Nokia in any new directions.

## Federconsorzi assets valued

By Haig Simonian in Milan

FEDERCONSORZI, the financially-troubled Italian farm services group, should be able to pay creditors 73.9 per cent of what they are owed, according to documents presented to the Rome court overseeing its affairs.

Separately, Banca Nazionale del Lavoro (BNL), the state-owned banking group which owns 50 per cent of Agrifactor, a factoring concern closely involved with Federconsorzi and also in financial difficulties, has put forward a plan to end its long-running differences with foreign creditor banks.

BNL would be prepared to give priority to other bank creditors to Agrifactor before repayment of its own

loans, provided foreign banks restored normal commercial relations with BNL. Some foreign banks have frozen credit lines or cut foreign exchange trading links with BNL following its refusal to honour Agrifactor's borrowings.

The ability of Federconsorzi to pay more than 40 per cent of its borrowings fulfils one of the conditions required when government-appointed commissioners turned to the courts to prevent formal bankruptcy proceedings last year.

However, it will be up to creditors to decide at a meeting on January 29 whether they are satisfied with the repayment level, or want to trigger bankruptcy proceedings. While

most large Italian banks have expressed willingness to back the procedure, foreign banks, which lent around L300bn (\$251.25m) to Federconsorzi, have demanded instant repayment.

The 100-page document presented to the court is limited to a detailed valuation of Federconsorzi's assets, rather than going into the reasons for its financial problems or identifying those responsible.

According to its findings, Federconsorzi's 13 per cent stake in Banca Nazionale dell'Agricoltura, Italy's second-biggest private bank, is worth L282.7bn while its 50 per cent holding in the Credito Agrario di Ferrara is valued at L119.9bn.

## European drive by big US mutual fund

FUTNAM, one of the biggest US mutual funds, has mounted a fresh campaign to penetrate the European institutional and retail fund management industry, writes Barry Riley.

The Boston-based subsidiary of Marsh & McLennan yesterday announced the appointment of a British unit trust expert, Mr Jonathan Custance

Baker, to the new London-based post of director of European business development.

Although Futnam has maintained a London investment office for some years, and is thought to have been an underbidder two years ago for Gartmore, the London investment house bought by Banque Indosuez, its marketing presence in

Europe has been minimal. However, it established a Japanese operation a year ago and, in the meantime, its business in the US has been booming, with worldwide assets up 23 per cent to \$63bn during 1991.

Mr Custance Baker, 42, ran James Capel's unit trust business until six months ago.

## French media shake-up intensifies

By Alice Rawsthorn in Paris

CANAL PLUS, the French pay-TV station, and the media arm of Lyonnais des Eaux, the water and construction company, plan to invest in MCM/Eurovision, the French version of the MTV pop video cable channel.

The planned deal is the latest in a series to have been mooted on the French media scene in recent days.

Earlier this week, Canal Plus announced it was joining forces with TF1 and M6 to create a new French TV station, to create a new channel - a French counterpart to CNN, the successful US round-the-clock news service

- in place of La Cinq, the collapsed TV channel.

Meanwhile, Mr Silvio Berlusconi, the Italian media mogul and one of the main shareholders in La Cinq, hopes later this week to announce plans to rescue the station. Mr Berlusconi, a controversial figure whose activities in France have been viewed sceptically by the French government, dismissed the proposed French news channel as "unworkable".

He claimed his proposals would create a service with "strong news input". The news of Canal Plus and Lyonnais's investment in MCM/Eurovision comes at a

sensitive time for France's cable system, which is struggling financially in the face of low audience figures. Lyonnais, one of the heaviest investors in cable, faces losses of around FF400m (\$74.1m) on its cable operations this year.

Lyonais will take 11 per cent and Canal Plus 15 per cent of MCM/Eurovision, which forms part of the French government's attempt to prevent France's cable networks from being dominated by foreign programming. Existing investors include Générale des Eaux, another water company involved with cable, and PolyGram and Sony.

## Kone buys German cargo lashing maker

KONE, the Finnish elevators and cranes group, has acquired Conver-OSR, the German company which is one of the world's largest suppliers of cargo lashing equipment for merchant ships, writes Robert Taylor.

Conver has an annual turnover of DM110m (\$69.6m). For the eight months ended August 1991, Kone's marine technical division enjoyed a 50 per cent growth in sales to FM439.2m (\$101.6m) while its order book stood at FM763m at the end of last August. *Electrolux Autolive,*

Europe's largest maker of car safety belts and part of the Swedish Electrolux group, is to form a joint venture company with NSK of Japan for the production and sale of air bag systems and components to the Japanese and Korean car industries.

## Paris plans new insurance sales limit

By William Dawkins in Paris

THE FRENCH cabinet yesterday tabled plans to give state-owned insurance companies greater scope to sell shares to private investors.

The proposal, foreshadowed last year, would allow the big three state insurance groups - UAP, AGF and GAN - to sell up to 49 per cent of their shares to the public, up from the 25 per cent fixed by special rules applying at present.

If agreed by parliament at its spring session, this would extend to insurers the same freedom accorded to state industrial groups last year.

By bringing insurance group rules in line with the rest, the government hoped to "unconquer the dynamism of the public financial sector," says the draft law. UAP is 75.5 per cent state-owned, while AGF is 73.3 per cent state-owned and the GAN is 77.8 per cent state-held.

## REPUBLIC NATIONAL BANK OF NEW YORK

A SUBSIDIARY OF REPUBLIC NEW YORK CORPORATION  
Consolidated Statements of Condition

Assets	December 31, 1991		Liabilities and Stockholder's Equity	December 31, 1991	
	1991	1990		1991	1990
Cash and due from banks	\$ 383,147	\$ 390,240	Non-interest bearing deposits:		
Interest bearing deposits with banks	8,774,408	7,048,548	In domestic offices	\$ 792,835	\$ 795,232
Precious metals	276,308	458,886	In foreign offices	96,446	182,408
Investment securities	7,334,536	4,864,826	Interest bearing deposits:		
Trading account assets	268,950	98,148	In domestic offices	4,084,783	4,504,589
Federal funds sold and securities purchased under resale agreements	10,848	1,063,794	In foreign offices	12,800,790	10,183,650
Loans, net of unearned income	4,712,560	5,100,194	Total deposits	17,584,814	15,815,880
Allowances for possible loan losses	(188,185)	(189,954)	Short-term borrowings	1,104,688	1,371,587
Loans (net)	4,544,365	4,910,240	Acceptances outstanding	1,715,258	2,390,400
Customers' liability on acceptances	1,089,687	2,378,858	Accrued interest payable	327,693	195,507
Premises and equipment	313,019	327,608	Other liabilities	1,385,572	390,582
Accrued interest receivable	334,738	297,879	Long-term debt	1,179,758	1,169,353
Investment in affiliate	834,744	505,918	Stockholder's Equity:		
Other assets	373,557	301,860	Cumulative preferred stock, \$100 per value; 1,000,000 shares outstanding in 1990	-	100,000
Total assets	\$24,849,987	\$22,763,412	Common stock, \$100 par value; 4,800,000 shares authorized; 3,550,000 shares outstanding	355,000	355,000
			Surplus	860,220	860,226
			Retained earnings	353,690	331,885
			Total stockholder's equity	1,568,910	1,547,112
			Total liabilities and stockholder's equity	\$24,849,987	\$22,763,412
			Letters of credit outstanding	\$ 1,500,168	\$ 1,498,920

The portion of the investment in precious metals not hedged by forward sales was \$9.7 million and \$4.3 million in 1991 and 1990, respectively.

REPUBLIC NEW YORK CORPORATION Summary of Results (In thousands except per share data)	Twelve Months Ended December 31, 1991		Twelve Months Ended December 31, 1990	
	1991	1990	1991	1990
Net income	\$ 227,380	\$ 201,220	\$ 58,227	\$ 49,452
Cash dividends declared on common stock	\$ 49,324	\$ 44,248	\$ 13,011	\$ 11,424
Per common share:				
Net income:				
Primary	\$ 3.95	\$ 3.62	\$ 1.00	\$ .85
Fully diluted	\$ 3.90	\$ 3.58	\$ .99	\$ .85
Cash dividends declared:				
Primary	\$ .25	\$ .22	\$ .25	\$ .22
Fully diluted	\$ .25	\$ .22	\$ .25	\$ .22
Average common shares outstanding:				
Primary	51,852	49,728	52,052	51,927
Fully diluted	54,232	49,728	56,026	51,927

\*Adjusted to reflect a three-for-two common stock split, distributed October 21, 1991.

World Headquarters: Fifth Avenue at 40th Street, New York, New York 10018  
(23 offices in Manhattan, Bronx, Brooklyn, Queens and Westchester & Rockland counties)

Member Federal Reserve System/Member Federal Deposit Insurance Corporation/Member New York Clearing House Association  
Buenos Aires • Caracas • Santiago • Lima • Sao Paulo • Rio de Janeiro • Bogota • Quito • Guayaquil • Guernsey • London • Lugano • Luxembourg • Milan • Monte Carlo • Paris • Zurich • Hong Kong • Jakarta • Singapore • Taipei • Tokyo

**FIRST AUSTRALIA PRIME INCOME INVESTMENT COMPANY LIMITED**  
International Depositary Receipt  
Issued by  
Morgan Guaranty Trust Company of New York

Notice is hereby given to the shareholders that:  
Payment of coupon number 40 of the International Depositary Receipts will be made in US dollars on or after January 22nd, 1992 at the rate of US\$ 0.234 per ordinary share at the following offices of Morgan Guaranty Trust Company of New York:

- New York, 30, West Broadway
- Buenos Aires, 35, Avenida de Arts
- London, 1, Angel Court
- Frankfurt, 44/46 Mainzer Landstrasse

The dividend is not subject to any Australian tax. The Belgian withholding tax will be applicable to IDR holders presenting their coupons to the offices of the Depositary without the appropriate non-Belgian resident certificate.

Depositary: Morgan Guaranty Trust Company of New York  
35, Avenue des Arts, 1040 Brussels

JP Morgan

Notice of Redemption  
**KINGDOM OF DENMARK**  
U.S.\$200,000,000 FLOATING RATE NOTES DUE AUGUST 1992

NOTICE IS HEREBY GIVEN that pursuant to Paragraph 5(c) of the terms and conditions of the above-mentioned Notes, that the Kingdom of Denmark (the "Kingdom") has elected to redeem on 28th February, 1992 the "Redemption Date" all of its outstanding U.S.\$200,000,000 Floating Rate Notes due August 1992 (the "Notes") at a redemption price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will cease to accrue.

The Notes should be presented and surrendered to the paying agents as shown on the reverse of the Notes on the Redemption Date with all interest coupons maturing subsequent to said date. Coupons due 28th February, 1992 should be detached and presented for payment in the usual manner.

23rd January, 1992  
By: Citibank, N.A. (CSSI Dept)  
London Principal Paying Agent

**CITIBANK**

**CARPS II Limited**  
(Incorporated with limited liability in the Cayman Islands)  
U.S. \$80,000,000  
Secured Floating Rate Notes due 1992

For the period 22nd January, 1992 to 23rd July, 1992 the Notes will carry an interest rate of 4.377% per annum with a coupon amount of U.S. \$2,204.90 per U.S. \$100,000 Note payable on 23rd July, 1992.

Bankers Trust Company, London Agent Bank

**FLORA 2 LIMITED**  
U.S.\$38,800,000  
Floating Rate Notes due 1992

Interest rate: 4.375%  
Interest period: from 22.1.1992 to 22.7.1992  
Interest amount per US\$100,000 nominal due 22.7.1992: US\$1,241.40

**JEWEL Limited**  
U.S.\$100,000,000 SECURED FLOATING RATE NOTES DUE 1992  
Interest rate: 4.375% Interest Period: from 22.1.1992 to 22.7.1992  
Interest amount per US\$100,000 nominal due 22.7.1992: US\$1,241.40

23rd January 1992  
By: Citibank, N.A. (CSSI Dept) Agent Bank

Notice to Holders  
**LA VILLE DE québec**  
(A MUNICIPAL CORPORATION EXISTING UNDER THE LAWS OF QUEBEC)  
Can. \$45,000,000  
7 1/2 per cent. Retractable Bonds Due 2000

NOTICE IS HEREBY GIVEN that pursuant to paragraph 3(b)(ii) of the Terms and Conditions of the above-described Bonds (the "Bonds"), La Ville de Québec (the "City") has elected to change the interest rate in respect of the Bonds for the eight year period beginning on 20th February, 1992, which new rate shall be published on or before 4th February, 1992.

The Holder of any Bond may pursuant to paragraph 4(d) of the Terms and Conditions of the Bonds elect to have his Bond redeemed by the City on 20th February, 1992 at 100 per cent of its principal amount. In accordance with the Terms and Conditions of the Bonds, such election shall be irrevocable and must be made by giving notice of such election in the prescribed form accompanied by such Bond to any of the appropriate Paying Agents on or before 13th February, 1992. The prescribed form will be available at the offices of each of the Paying Agents set forth below:

**PAYING AGENTS**  
Royal Bank of Canada Europe Limited,  
71 Queen Victoria Street,  
London EC4V 4DE

Royal Bank of Canada,  
1 Place Ville Marie,  
Montreal,  
Canada H3C 3A9

Royal Bank of Canada  
(Suisse),  
Rue Diderot 6,  
1204 Geneva,  
Switzerland

BNP Paribas (Belgium) S.A./N.V.,  
Rue de Ligne 1,  
8-1000 Brussels,  
Belgium

ROYAL SAINT GEORGE Bank S.A.,  
3 Rue Scribe,  
75440 Paris,  
France

Banque Internationale à Luxembourg S.A.,  
2 Boulevard Royal,  
L-2449 Luxembourg

DATED: LONDON 23rd January, 1992  
For and on behalf of  
La Ville de Québec by:

**ROYAL BANK OF CANADA EUROPE LIMITED**  
PRINCIPAL PAYING AGENT

Notice of Redemption  
**European Coal and Steel Community**  
US\$100,000,000 9 3/4% Bonds Due 1996

NOTICE IS HEREBY GIVEN that, pursuant to the terms and conditions of the Bonds, Citibank, N.A. as Principal Paying Agent, has elected by lot to redeem on January 21, 1992 US\$20,000,000 principal amount of said Bonds, at the redemption price of 100% of the principal amount thereof plus accrued interest up to February 21, 1992 in satisfaction of the January 21, 1992 mandatory redemption. The value of each Bond is US\$5,000 plus accrued interest of US\$5.06, total US\$5,055.06. Bonds selected by lot for redemption were as follows:

Outstanding Bonds bearing serial numbers ending in any of the following two digits:

00	08	08	12	24	32	34	40	44	49
50	56	61	63	64	66	68	94	97	99

Payment will be made upon surrender of Bonds together with all coupons maturing after the date fixed for redemption, at the offices of the Paying Agents as shown on the Bonds. Coupons maturing on January 22, 1992 should have been detached and presented for payment in the usual manner. On and after February 21, 1992 interest on the Bonds will cease to accrue and unredeemed coupons will become void.

Outstanding after February 21, 1992 US\$80,000,000.

January 23, 1992  
By: Citibank, N.A. (CSSI Dept)  
London, Principal Paying Agent

**CITIBANK**

**BANKYONG INDUSTRIES LIMITED**  
US \$50,000,000  
FLOATING RATE NOTES DUE 1998

(Redeemable at the option of Noteholders in April 1996 and April 1997 and at the option of the issuer on any interest payment date falling in or after April 1998)

In accordance with the provisions of the Notes, notice is hereby given as follows:

- Interest period: January 21, 1992 to April 21, 1992
- Interest payment date: April 21, 1992
- Interest rate: 4.5625% per annum
- Coupon amount: US \$2,883.25 per Note of US \$250,000

**BANQUE INTERNATIONALE A LUXEMBOURG**  
Société Anonyme

**FLORA 2 LIMITED**  
U.S.\$38,800,000  
Floating Rate Notes due 1992

Interest rate: 4.375%  
Interest period: from 22.1.1992 to 22.7.1992  
Interest amount per US\$100,000 nominal due 22.7.1992: US\$1,241.40

**JEWEL Limited**  
U.S.\$100,000,000 SECURED FLOATING RATE NOTES DUE 1992  
Interest rate: 4.375% Interest Period: from 22.1.1992 to 22.7.1992  
Interest amount per US\$100,000 nominal due 22.7.1992: US\$1,241.40

23rd January 1992  
By: Citibank, N.A. (CSSI Dept) Agent Bank

**CREDIT LYONNAIS**  
CANADA  
USD 18,000,000-  
SUBORDINATED FLOATING RATE GUARANTEED DEBENTURES DUE 2002

Debentureholders are hereby informed that the rate applicable for the second interest period has been fixed at 4.625%.

The coupon rate will be payable at the price of US\$ 1,250.04 on July 22nd 1992, representing 180 days of interest, covering the period from January 22nd, 1992 to July 21st, 1992 inclusive.

**THE REFERENCE AGENT AND PRINCIPAL PAYING AGENT**  
**CREDIT LYONNAIS**

**NATIONAL BANK OF CANADA**  
YEN 11,000,000,000  
Floating Rate Notes due 1992

In accordance with the description of the Notes, notice is hereby given that, for the interest period January 21, 1992 to July 21, 1992 the Notes will carry an interest rate of 6.15% p.a.

The interest payable on July 21, 1992 against coupon no. 10 will be YEN 305,820 per Note of YEN 10,000,000.

The Reference Agent  
**THE TOKAI BANK, LIMITED**



## INTERNATIONAL COMPANIES AND FINANCE

## JCI gold mines produce 28% rise in profits

By Philip Gawth in Johannesburg

**SUCCESSFUL** cost containment and productivity increases at the Randfontein mine allowed Johannesburg Consolidated Investment's (JCI) gold mines to achieve a 28% increase in net profits for the December quarter.

Net profits rose to R58.4m (R59.9m) from R45.4m the previous quarter. Of this, R54.5m came from Randfontein, which recorded a 45.1 per cent rise. A large part of Randfontein's success arose from a productivity bonus scheme reached with workers in exchange for a low annual wage increase last year.

The mine produced 7,821kg of gold at R26,018 per kg in the December 1991 quarter compared with 7,833kg at R27,594 per kg in the December 1990 quarter.

Mr. Bill Nairn, managing director of the gold and uranium division, said that work had been received, in terms of the productivity scheme, about 80 per cent of the benefits from the mine's improved performance.

## FCC to shed paper and packaging units

By Robert Gibbens in Montreal

**FLETCHER** Challenge Canada, which is 72 per cent owned by the New Zealand forestry and resources conglomerate Fletcher Challenge, is selling its western packaging manufacturing and distribution businesses as part of a strategy to concentrate on pulp and paper.

FCC has put up for sale Crown Packaging, a British Columbia producer of corrugated containers and other packaging products, and Crown Papers, a western wholesaler of printing papers, stationery and industrial products.

Mr. Doug Whitehead, chief operating officer of Fletcher Challenge Canada, said that both Crown Packaging and Crown Paper have been "very successful enterprises," even during the current economic downturn.

"However, they have become essentially stand-alone operations. Meanwhile, significant external economic changes have created a situation where these enterprises would do better with different owners with stronger strategic interests in the relevant businesses," he said.

FCC has already put sawmills up for sale and seeks a partner for its big Crofton newspaper corporation in British Columbia.

## Fischer sells 31% stake to Japanese

By Steven Butler in Tokyo

**FISCHER** Gesellschaft, the family-owned Austrian sporting goods company, is selling a 31 per cent equity stake in the company to its two Japanese importers for \$150m (¥13.38m).

Kanematsu, the trading company, and Goldwin, the sports-wear maker, are each acquiring 15.19 per cent of Fischer, while Kanematsu's German subsidiary is acquiring 0.82 per cent.

The acquisition continues a trend of Japanese companies buying into famous European brand names. Fischer is the world's third largest maker of Alpine skis and the largest supplier of cross country skis.

Kanematsu said the Fischer family, which owns the company, approached the Japanese importers in search of an

equity partner which could inject capital to expand the business. Kanematsu has been the import agent for for 27 years, and said the equity link would lead to closer ties between the two companies that would promote a more stable supply relationship and strengthen sales.

Fischer has 920 employees and is expected to achieve sales of \$170m in the year to the end of February. It produces about 845,000 sets of skis a year and 200,000 tennis rackets.

Kanematsu and Goldwin import about ¥4.5bn (\$36m) a year of Fischer equipment. The total Japanese market for ski gear is about ¥250bn a year, 40 per cent of which is clothing. The market is growing by about 10 per cent a year.

## BCCI branch may reopen

MR. Noel Gleeson, provisional liquidator of Bank of Credit and Commerce Hong Kong (BCCCHK), said the local unit of the now defunct Bank of Credit and Commerce International hopes to reopen under another name by the end of March.

Mr. Gleeson also said a bid by Hongkong Chinese Bank, part of the Lippo group, to take over the bank had been found valid so far.

Depositors must approve any bid and they would have 25 days to consider it before holding a vote.

Hongkong Chinese Bank, as head of a consortium, agreed in November to take over BCCCHK, which was closed in July when BCCI collapsed.

Mr. Gleeson is still trying to obtain a guarantee for the bank's unrecorded liabilities from the government of Abu Dhabi, which controlled BCCI. Otherwise the deal could be rejected by the local High Court.

## EURO DISNEY NOTICE OF GENERAL MEETING

The shareholders of Euro Disney S.C.A. are informed that the annual general meeting will take the form of a combined general meeting (deliberating as an ordinary general meeting as well as an extraordinary meeting), and will be held on February 13th, 1992 at 11.00 am at Le Parc du Bassin, Allée de la Ferme, 77185 Noisiel, France.

The agenda for the meeting, a list of resolutions and the annual report of the Company are available from S.G. Warburg Securities, 2 Finsbury Avenue, London EC2M 2PA until February 13th, 1992.

Any shareholder, regardless of the number of shares he/she holds, has the right to attend this meeting, to be represented by another shareholder and member of this meeting or by his/her spouse, or to vote by mail.

In order to attend or to be represented at this meeting, or to vote by mail:

— holders of registered shares will have to be registered at the latest five days prior to the date of the meeting;

— holders of bearer shares must ensure that the manager of their share account confirms, prior to the same date, their shareholding as at the date of the general meeting with Banque Indosuez, 96 boulevard Haussmann, 75008 Paris, France.

Banque Indosuez will make available to

interested shareholders proxy or postal voting forms and admission cards. Shareholders wishing to vote by mail must, pursuant to legal provision, request by registered mail with acknowledgement of receipt requested, a postal voting form from Banque Indosuez or the registered office of the Company.

In accordance with the law, shareholders are reminded that:

— any request for a form, to be taken into account, will have to be received at the registered office of the Company or at the registered office of Banque Indosuez six days prior to the day of the meeting, i.e. by Friday 7th February, 1992 at the latest;

— the form, duly completed, will have to be received at the registered office of the Company or at the registered office of Banque Indosuez, 96 boulevard Haussmann, 75008 Paris, France, three days prior to the meeting, i.e. by Monday 10th February, 1992 at the latest;

— holders of bearer shares will have to attach to the form a certificate issued by the manager of their share account confirming their shareholding;

— shareholders voting by mail will not be entitled to attend the meeting in person or be represented at the meeting by proxy.

The General.

## EURO DISNEY S.C.A.

A "Société en Commandite par Actions" with a share capital of FF 1,700,000,000. Registered office: "Immeuble Administratif", Route Nationale 34, Chassy 77144 Montesson, France. Mailing address: BP 100, F 77777 Marne-la-Vallée Cedex 4 (France). Registry of Companies and Companies: Bobigny B 334 173 887 (under modification).



## Doubts at ICI Australia

ICI Australia, the chemicals and pharmaceuticals company 62.4 per cent owned by the UK group, cannot confidently forecast whether the current year's profit will be a significant improvement on the 1991 result, Mr. Milton Bridgland, chairman, said yesterday.

Sales for the three months to

December were 3 per cent down on the same period last year.

He told the annual meeting the immediate outlook was dominated by the uncertainty of both overseas and home economies. "We do not expect significant improvement in the Australian or New Zealand economies this financial year."

## Coles Myer to put agribusiness unit up for sale

By Bruce Jacques in Sydney

**COLES MYER**, Australia's biggest retailer, has signalled further concentration on its core operations with a decision to put its Sandhurst Farms agribusiness unit up for sale.

Mr. Brian Quinn, chief executive, announced the move yesterday, saying the company could no longer justify retention of a business of such magnitude.

"We are predominantly a retail operation and fresh food manufacture no longer fits comfortably into our business structure," he said. "Further, the rapid expansion of Sandhurst means that it has outgrown the reason for its acquisition which was to supply dairy and beef products to our supermarkets divisions."

Coles Myer acquired Sandhurst in 1987 and developed it into one of the country's largest agribusiness operations with annual sales of about A\$120m (US\$88.2m) involving 75m litres of milk and 90,000 head of cattle.

## Wesfarmers bid faces rejection

**BUNNINGS**, the Western Australian timber group, has recommended that shareholders reject a A\$163m (US\$123.3m) takeover bid by Wesfarmers, an agriculture, coal and gas group, Reuter reports from Perth.

Bunnings said an independent report by Ernst and Young, the accountancy firm, concluded the offer was not fair and reasonable.

Ernst and Young valued Bunnings' shares at between A\$4.30 and A\$4.70 each, compared with the Wesfarmers offer of A\$3.55 a share. Bunnings shares closed yesterday at A\$4.06, a rise of 5 cents.

Mr. Dolph Zink, Bunnings' chairman, said the company expected to declare a fully-franked dividend of at least 20 cents a share for the year to June 30 1992. Bunnings cut its annual dividend to 8 cents for 1990-91 from 20 cents a year earlier.

Wesfarmers holds 19.9 per cent of Bunnings. BTR of the UK holds 24 per cent of Bunnings acquired through its takeover of Hawker Siddale.

## Kukdong Oil to sell 20% stake

**KUKDONG OIL**, the South Korean petroleum group, may sell a 20 per cent stake in itself to other South Korean companies for about Won52.4bn (US\$68m), Reuter reports from Seoul.

At the same time, the company plans to raise its paid-up capital by Won11.6bn to Won266bn.

Korean Airlines is expected to invest Won26.2bn for a 10 per cent stake in Kukdong Oil. Yukong, South Korea's largest oil refiner, Hanam Oil Refining and Kyung In Energy are likely to share another 10 per cent stake.

Kukdong is currently held 48.8 per cent by Hyundai, the South Korean conglomerate, 48.8 per cent by Mr. Chang Hong-sun, Kukdong's former president, and 2.4 per cent by the state-run Korea Petroleum Development Corporation.

## Johannesburg Consolidated Investment Company, Limited

(Registration number 115040000)

(All companies mentioned are incorporated in the Republic of South Africa)

## GROUPE GOLD MINING COMPANIES

Summary of reports quarter ended 31 December 1991

## Randfontein Estates

The Randfontein Estates Gold Mining Company, Johannesburg, Limited

(Registration number 115040000)

	Quarter ended	Quarter ended	Quarter ended
	31.12.91	30.09.91	31.12.91
Ore milled: tons (000)	2 203	2 176	4 378
Yield: grams per ton	3.55	3.55	3.55
Working cost - per ton milled	R82.37	R84.70	R89.62
	R000	R000	R000
Net profit after tax	54 306	37 314	51 820
Capital expenditure	37 830	17 257	55 087
Interim dividend	15 284		15 284

## Western Areas

Western Areas Gold Mining Company Limited

(Registration number 115040000)

	Quarter ended	Quarter ended	Quarter ended
	31.12.91	30.09.91	31.12.91
Ore milled: tons (000)	581	578	1 157
Yield: grams per ton	4.98	5.10	5.04
Working cost - per ton milled	R174.30	R170.13	R172.18
	R000	R000	R000
Net profit	2 988	7 853	10 821
Capital expenditure	1 917	2 251	4 188

## H. J. Joel

H. J. Joel Gold Mining Company Limited

(Registration number 115040000)

	Quarter ended	Quarter ended	Quarter ended
	31.12.91	30.09.91	31.12.91
Ore milled: tons (000)	282	285	517
Yield: grams per ton	5.5	5.5	5.5
Working cost - per ton milled	R178.10	R167.58	R163.43
	R000	R000	R000
Net profit	880	201	1 091
Capital expenditure	6 598	4 604	11 372

Ebeburg Gold Mining Company Limited. Shareholders are advised to study the operating results of Western Areas Gold Mining Company Limited.

All figures are unaudited. Quarterly reports have been mailed to the shareholders of each company. Copies of the reports may be obtained from Barnato Brothers Limited, 99 Bishopsgate, London, EC2M 3XE.

Johannesburg

23 January 1992

## Residential Property Securities No.1 PLC

£200,000,000

## Mortgage Backed Floating Rate Notes 2018

## Notice of Partial Redemption

S.G. Warburg & Co. Ltd. announce that Notes for the nominal amount of £2,000,000 have been drawn for redemption on 24th February, 1992, in accordance with Clause 5(b) of the Terms and Conditions of the Notes.

The distinctive numbers of the Notes drawn, are as follows:-  
30 95 161 226 291 355 419 486 550 1321  
1385 1449 1514 1578 1644 1708 1772 1837 1901 1966

On 24th February, 1992 there will become due and payable upon presentation of each Note drawn for redemption, the principal amount thereof, together with accrued interest to said date, at the office of:-

S.G. Warburg &amp; Co. Ltd.

2 Finsbury Avenue, London EC2M 2PA

or one of the other paying agents named on the Notes.

Interest will cease to accrue on the Notes called for redemption on and after 24th February, 1992 and Notes so presented for payment should have attached all Coupons maturing after that date.  
£126,500,000 nominal amount of Notes will remain outstanding after 24th February, 1992.

23rd January, 1992

## VALUE FOR OUR CLIENTS IN SPAIN 1991.

## Salomon Brothers

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Daniel J. Davis (071) 721-3974	Alberto Balazs Gonzalez (341) 410-3000

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Thursday (UK)  
Friday  
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the 1990s, the number of people in the world who are illiterate has increased from 400 million to 600 million. The number of illiterate people in the world is expected to reach 700 million by the year 2015. The number of illiterate people in the world is expected to reach 800 million by the year 2020. The number of illiterate people in the world is expected to reach 900 million by the year 2025. The number of illiterate people in the world is expected to reach 1 billion by the year 2030. The number of illiterate people in the world is expected to reach 1.1 billion by the year 2035. The number of illiterate people in the world is expected to reach 1.2 billion by the year 2040. The number of illiterate people in the world is expected to reach 1.3 billion by the year 2045. The number of illiterate people in the world is expected to reach 1.4 billion by the year 2050. The number of illiterate people in the world is expected to reach 1.5 billion by the year 2055. The number of illiterate people in the world is expected to reach 1.6 billion by the year 2060. The number of illiterate people in the world is expected to reach 1.7 billion by the year 2065. The number of illiterate people in the world is expected to reach 1.8 billion by the year 2070. The number of illiterate people in the world is expected to reach 1.9 billion by the year 2075. The number of illiterate people in the world is expected to reach 2 billion by the year 2080. The number of illiterate people in the world is expected to reach 2.1 billion by the year 2085. The number of illiterate people in the world is expected to reach 2.2 billion by the year 2090. The number of illiterate people in the world is expected to reach 2.3 billion by the year 2095. The number of illiterate people in the world is expected to reach 2.4 billion by the year 2100.





# 1991 Chase M&A.

Continuing to build strong relationships all over the world.

**AB Gustavsberg**  
Acquisition of Koralie GmbH from Paul Hettich GmbH & Co.

**Ban Pu Coal**  
Sale of a minority interest to Oakbridge Ltd.

**Bonneville Fuels Corporation**  
Acquisition of certain oil and gas assets of Arch Oil & Gas Company and Cosels/Douglas Arch 1981 P Drilling Partnership

**Carrollton Inc.**, an affiliate of  
The Manager Publishing Group of Thailand  
Acquisition of Frye & Smith from American Signature\*

**Carrollton Inc.**, an affiliate of  
The Manager Publishing Group of Thailand  
Acquisition of Bure-The Hills of Los Angeles Magazine

**Chase Capital Corp.**  
Sale to Pragma Italia S.p.A.

**Chase Manhattan Corporation**  
Sale of the assets of Chase Manhattan Financial Company to C.M.F. Group, a subsidiary of Citicorp

**Chase Manhattan Corporation**  
Sale of the assets of Chase Manhattan Financial Company to General Electric Capital Corp.

**Chase Manhattan Corporation**  
Sale of the assets of Chase Manhattan Financial Company to Chase Manhattan Financial Corp. and Chase Manhattan Bank

**Chase Manhattan Corporation**  
Sale of Chase Manhattan Financial Company to Chase Manhattan Bank

**Chase Manhattan Corporation**  
Sale of Chase Manhattan Financial Company to Chase Manhattan Bank

**Chase Manhattan Corporation**  
Sale of the retail bank operations to Caixa Geral de Depósitos

**Chase Visa U.K.**  
Sale to Girobank plc.

**CirrusCorp, Inc.**  
Acquisition of the assets and business of C&C Capital Corporation, Cavair, Inc., Cavanaugh Aircraft Services, Inc. and Quinn Air, Inc. and the assets of Diversified Air, Inc. and its subsidiaries.

**CirrusCorp, Inc.**  
Acquisition of the assets and business of Security Courier Corporation from Electronic Data Systems, Inc.

**Construcciones, Suministros y Servicios S.A. (CONSUSA)**  
Sale to Compañía de Contratistas, S.A.

**Dharma Indonesia**  
Entered into a joint-venture agreement with Daclin Trading for a cutlery plant.

**Eastern American Energy Corporation**  
Acquisition of the Appalachian oil and gas assets from NRM Operating Company.

**European Wine Company by**  
Sale of the "El Monasterio" brand to Grupo Maura, S.A.

**Finhoc S.p.A.**  
Sale to Bormioli Rocco

**Groupe Legris Industries**  
Acquisition of the majority of the assets of Century II Inc.

**Guinness plc**  
Acquisition of La Cruz del Campo S.A. and its subsidiaries

**Guinness plc**  
Acquisition of Union Cervicos, S.A. from Carlsberg A/S and the public

**Hepworth plc**  
Sale of the Henderson Doors Limited subsidiary to Harrison Industries plc.

**Hepworth plc**  
Sale of the UK and Dutch mobile door divisions to Henderson Mobile (UK) and Henderson Nederland bv

**Home Holdings Inc.** (A company organized by Trygg-Hansa SPP Holdings AB, Industrial Mutual Insurance Company, International Insurance Investors, L.P. and VIK Brothers International (USA), Inc.)  
Leveraged Buyout of Home Insurance Co. from AmBase Corp.

**Hudig-Langeveldt Groep bv**  
Sale to Rollins Burdick Hunter Group Inc.

**Hudig-Langeveldt Groep bv**  
Sale of Inredloyd Verzekering BV to AMEV Nederland NV

**Ingersoll Publications Ltd.**  
Sale of Midland Newspapers Ltd and its subsidiaries to Dainbrend Ltd.

**New London plc**  
Acquisition of International Drilling fluids from subsidiaries of BCC Group plc.

**Las Mutuelles du Mans Assurances**  
Entered into a joint-venture agreement to combine Spanish life insurance operations with Sul America Seguros\*

**Mobil Oil Corporation**  
Sale of Mobil Coal Producing Inc. and its Caballo Rojo Mine to Marigold Land Company.

**Nalco Chemical Company**  
Sale of Day-Glo Color Corp. to RPM Inc.\*

**Nucletron Manufacturing Corporation**  
Acquisition of the assets and business of Kermath Manufacturing Corporation.

**Paterson Zochonis plc**  
Sale of the industrial hygiene activities of Odex Limited to Mintondene Limited, a subsidiary of Dualwise Limited.

Chase acted as financial advisor for all of the above transactions.

**Pennsylvania Life Insurance Company**  
Acquisition of Occidental Life Insurance Company and Peninsular Life Insurance Company from McM Corp.

**Rhône-Poulenc**  
Sale of Rhône-Poulenc Systems to Boeder\*

**RTGamma S.p.A.**  
Acquisition of Gamma Europa S.p.A.

**S. Dyrup & Co. A/S**  
Acquisition of Xylochimie from Rhône-Poulenc\*

**S. Dyrup & Co. A/S**  
Sale of Dyrup Industri A/S to Casco Nobel\*

**S. Dyrup & Co. A/S**  
Sale of Iamcolor S.p.A. to Casco Nobel\*

**S.I.G. Holdings, Inc.**  
Acquisition of Safety National Casualty Corporation formed through the demutualization of Safety Mutual Casualty Corporation.

**Sime Singapore Limited**  
Entered into a joint-venture agreement with Novo Technology Development PTE Ltd. (a wholly owned subsidiary of SISIR) to acquire Technochem Manufacturers PTE Ltd.

**Sofin SpA**  
Sale of a participation in San Giorgio PRA SpA to Inzerklim SpA.

**Stuart Hall Company Inc.**  
Sale of a minority interest to Celulosa y Papel Ponderosa, S.A. de CV.\*

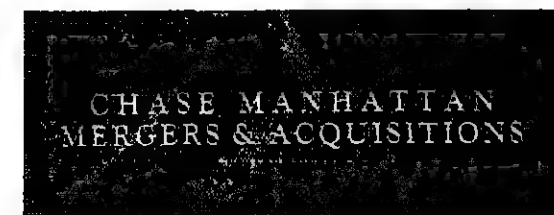
**Telcel Celular C.A.**, a consortium comprised of BellSouth Enterprises Inc., Comtel Comunicaciones Telefónicas S.A., Sociedad Financiera Bancor C.A. and Telecomunicaciones BBS C.A.  
Acquisition of a Venezuelan Cellular Telephone Concession.

**The British Petroleum Company plc**  
Sale of Strohmeier GmbH and assets related to Deutsche BP German coal sales and trading business to Stinnes Intercarbon AG.

**The Casalee Group S.A.**  
Acquisition of Fumoesul S.A. Industrie E Comercio.

**The Chase Manhattan Bank, N.A.**  
Divestiture of The Dominican Republic branches to Banco Nacional de Crédito, S.A.

**The International Engineering Co. Ltd.**, an affiliate of The Manager Publishing Group of Thailand  
Acquisition of Data General Thailand, Ltd. from Data General Corp.\*



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The Chase Manhattan Bank, N.A. clients appear in bold type.

\*Initiated



## BUSINESS LAW

## Computers in support of litigation

By Richard Susskind

It is hard to imagine a large law firm today operating without information technology (IT). Word processing, accounting systems, electronic mail and many more administrative and management applications are widely used.

By contrast, lawyers themselves, in their advisory capacity, are far from dependent on technology. It requires little vision to imagine lawyering without IT: take technology away from most lawyers and there would be no perceptible change to their daily lives.

But lawyers — as distinct from law firms — cannot remain impervious to technology for much longer. Litigators, in particular, are poised to undergo their own computer revolution.

The term that is widely used here is "litigation support", one branch of which involves systems that help with the management and control of large quantities of documents.

The potential of this technology is particularly clear in complex technical cases, such as construction or computer disputes, where the party that has mastery of the documents can enjoy a clear strategic advantage over others.

Three techniques currently dominate litigation support. One approach is to compile a computerised index of all documents relating to a case. Each document is represented in a database as a collection of objective features, such as date of document, author, as well as subjective features, requiring lawyers' classifications, such as whether a document is privileged or prejudicial to the client's case.

Once set up, such a system can sort documents — for example, by date or by author's name. Additionally, the system can search and produce lists of documents sharing particular features. For instance, a list of all privileged documents written by Company X to Mr Y between two specified dates.

Another technique is to build an information retrieval system that holds not an index but the full text of a collection of papers. This enables lawyers to search quickly and easily within the entire text of documents for the occurrence of single words (names of individuals, companies, places, or terms such as "warranty" or

"delay") or for words in combination (the name of a company within a specified number of words of the name of an individual or a phrase such as "defective software").

A third approach to litigation support uses imaging technology. This process can be likened to taking photographs of individual documents and can cope well with non-textual materials such as drawings and handwriting.

Users of systems that hold images cannot search for individual words within the images (the text is not in machine-readable form). Rather, they can view these images as if perusing microfiche on a computer screen.

A database containing only images has two main uses: first, in overcoming problems of physical space and storage; and second, in reducing the amount of paperwork that needs to be handled by judges and juries.

The real benefits of litigation support will come with a combination of these three techniques. On one particularly promising model, the lawyer's first exposure to a set of documents will be through a litigation workstation with a large, television-sized monitor.

This system will contain the images of all the documents, each objectively indexed. The lawyer will read through the images of the documents on screen, adding subjective commentary to the index and selecting portions of text to be converted from image into searchable form.

The result will be a sophisticated index, a database of searchable extracts, as well as the images themselves. Such a system would be invaluable for lawyers and clients both in preparation for trial and in the courtroom itself.

Those who consider litigation as too confrontational, costly and time consuming often find in litigation support the makings of a panacea, a promising source of enhanced productivity, quality and efficiency and, in turn, the means by which disputes might be pre-empted, settled earlier or resolved at lower cost and greater speed.

So where's the rub? Why aren't all lawyers using litigation support technologies?

Lawyers have a range of misgivings, most of which are

rooted in their incomplete picture of what can actually be achieved. Lawyers' preferences for secretive exploitation of IT does not help; nor does their refusal to work together in establishing standards and setting on compatible systems.

A further obstacle is the belief that it can rarely be cost effective for the purposes of litigation to transfer documents from paper to machines.

Historically, this has been true, but rapid advances in optical and intelligent character recognition technologies, together with the emergence of service companies devoted to indexing, data entry and imaging, suggest that it may no longer be a big problem.

Moreover, as clients increasingly use computer-based document management systems for their own administrative purposes, it will be simpler to transfer documents from them to litigation support systems.

Nonetheless, there is uncertainty over costs. There has been no court decision on whether the costs of setting up and running litigation support systems can be recovered by a successful party in litigation from the unsuccessful party.

This matter is being pursued by the Society for Computers and Law, as it is unacceptable for solicitors to be unsure when asked to advise their clients on the recoverability of such costs.

A further anomaly arises from the general requirement that lawyers charge on the basis of the hours spent on a task, a phenomenon which could, in principle, reward the inefficient firm and penalise the well-run practice.

When litigation support systems are used, and time is saved, total time spent becomes a less reliable indicator of the value of a service.

Cynics have suggested that lawyers will be reluctant to become too efficient with technology until the basis of charging changes. It would be said if lawyers' uptake of litigation support technology was inhibited by inapposite billing and cost-recovery practices.

Yet none of the perceived problems seems to be insurmountable, as the more progressive litigators are showing by their successful deployment of the new technologies.

Indeed, ignoring litigation support is fast becoming

uncommercial as barristers with positive experience come to expect solicitors to use computers; as courts encourage and require parties to employ database technology; and as clients realise that a higher-quality, lower-cost, wider-ranging service is available from hi-tech solicitors, legal funders will soon struggle.

For clients, these developments raise challenging questions about the suitability of the lawyers they instruct. A further criterion in selecting legal advisers now emerges, relating to the extent to which lawyers have appropriate technology skills and support.

If in big cases of the future, all parties have the documents held in litigation support systems (loaded perhaps by some external bureau), a key point of differentiation among practices will be law firms' relative proficiency in exploiting the data in these systems.

Are the lawyers adequately trained in advanced searching techniques? What practical experience and record do they have with litigation support? Do they have permanent, first-rate support staff? Are they using advanced techniques, such as conceptual searching, intelligent "front-ends" and hypertext to enhance the basic systems?

Are they capable of advising proactively on versatile document management systems? Do they understand the complex legal questions regarding issues such as admissibility and authentication of evidence that litigation support systems raise? These and all questions clients should be asking before long.

An immediate question for all clients is whether their lawyers are investing sufficiently in IT in preparation for the central role it is destined to play. The stage is set for significant change in the world of litigation. In five years, complex, large-scale litigation in the UK will invariably be supported by IT. By the turn of the century, litigation without IT will be virtually unimaginable.

The author is special adviser on law and information technology at Masons, solicitors in London. He is visiting professor at Strathclyde University's Centre for Law, Computers and Technology and chairman of the Society for Computers and Law.

## IBJ plans to merge unit with broker

By Emilio Terazono in Tokyo

INDUSTRIAL Bank of Japan (IBJ) is leading Japanese bank, and Wako Securities, a second-tier Japanese broker, agreed yesterday to merge their asset management affiliates by the end of March this year.

The move comes at a time when Japanese investment management companies are faced with declining profits due to the sluggish stock market and faltering investor confidence.

Additionally, the announcement comes ahead of the deregulation of the Japanese financial industry, where barriers between banks and securities houses are expected to be abolished next year.

IBJ Capital Management and Wako International Capital Management will merge to form IBJW Asset Management. The IBJ group will own a 67 per cent stake, while Wako Securities will hold 33 per cent. The Tokyo-based company will be capitalised at ¥800m.

IBJ specialises in fund management for institutional investors, while Wako depends largely on funds from individuals. As of September last year, IBJ had ¥83.1bn in customer assets under management, placing it sixth in the industry, while Wako, ranking 55th, had ¥128.5bn in management assets.

The IBJ group also manages clients' assets through its overseas operations at IBJ International based in London and IBJ Schroder Bank and Trust in New York.

Further rationalisation in the asset management industry is expected to be followed by a sharp fall in short-term interest rates.

The Bank of Japan made a

## Long-dated Treasuries weaken on housing data

By Karen Zagor in New York and Sara Webb in London

LONGER-dated US Treasury bonds moved sharply lower at midday yesterday in a market made nervous by stronger-than-expected December housing starts.

At midday, the Treasury's benchmark 30-year bond was at

## GOVERNMENT BONDS

lower at 104½, yielding 7.63 per cent. The sell-off was less dramatic at the short end of the yield curve, where the three-year issue was quoted about ¼ lower.

The Federal Reserve entered the market to arrange overnight system repurchase agreements when Fed funds were trading at 4½ per cent. There was no policy meaning attached to the Fed's action.

With Fed funds trading above the perceived target of 4 per cent for the rate, economists had expected the Fed's intervention, which adds reserves to the system.

"Housing starts started us off in the wrong direction," said Mr Stephen Siller, financial market economist at Lehman Brothers. "They were clearly stronger than people had expected and raised some questions about how robust the economy may be."

US housing starts rose 2.6 per cent in December to a 1.1m annual rate, while building permits rose 5.8 per cent to 1.05m, slightly higher than the 1.09m widely expected. But the gains were offset by news that total housing starts for the year showed their lowest reading since 1945.

JAPANESE government bonds climbed to new highs yesterday, as a sharp fall in short-term interest rates.

The Bank of Japan made a

BENCHMARK GOVERNMENT BONDS									
Coupon	Face Value	Price	Change	Yield	Ask	Bid	Open	Close	Settle
12.000	11/01	112.050	-0.025	9.80	9.80	9.80			
12.000	11/01	102.000	-0.025	8.80	8.80	8.80			
12.000	11/01	102.000	-0.025	8.80	8.80	8.80			
12.000	11/01	102.000	-0.025	8.80	8.80	8.80			
12.000	11/01	102.000	-0.025	8.80	8.80	8.80			
12.000	11/01	102.000	-0.025	8.80	8.80	8.80			
12.000	11/01	102.000	-0.025	8.80	8.80	8.80			
12.000	11/01	102.000	-0.025	8.80	8.80	8.80			
12.000	11/01	102.000	-0.025	8.80	8.80	8.80			
12.000	11/01	102.000	-0.025	8.80	8.80	8.80			

larger-than-expected addition of funds to the money market yesterday, prompting the rate on three-month certificates of deposit to fall as low as 4.94 per cent, from 5.20 per cent.

The Bank of Japan's addition of funds to the money market was seen as an effort to buoy the Tokyo stock market, and led to speculation that the central bank may cut the official discount rate again.

The benchmark No 129 which opened at 5.275 per cent, reached a record high to yield 5.17 per cent at the close of trading. Strong demand for short and medium-term securities led to a steepening in the yield curve. However, prices slipped back in London trading as some bond investors took profits, encouraged by the strength of the yen against the dollar.

WORRIES about possible strike action wiped out early gains in the German government bond market yesterday, with the market closing lower on the day.

Talks between German steelworkers and employers broke down early on Wednesday morning, with the result that a

strike vote will be taken by the steelworkers' union this Sunday. Separate talks in the German banking sector broke down yesterday after the union rejected a 5 per cent pay offer.

The Life bond futures contract opened at 88.54 and reached a high of 88.74, a technical resistance level, before falling back to 88.36 by late afternoon in reasonable volume.

Elsewhere in Europe, the Dutch government's financing agency raised a further ¥13.4bn from sales of its top issues. The agency has sold a total of ¥12.2bn this week of the two top issues, the 8.25 per cent bond due 2002 and the 8.25 per cent bond due 2007.

Traders reported some switching out of German bonds into Dutch bonds to take advantage of the 50 basis point yield spread.

LONG-DATED UK government bond prices slipped back following the German market, while shorter maturities were mainly unchanged on the day. The benchmark 11½ per cent gilt due 2007½ fell from its opening of 115½ to 115¼ by late afternoon.

## Robert Fleming places warrants

By Antonia Sharpe

ROBERT FLEMING, the UK merchant banking group, yesterday placed 250,000 covered warrants linked to a basket of European recovery stocks, aimed at European fund managers eager for an exposure to cyclical stocks but unsure of

when to start buying them. Each basket is made up of German, French, Swiss and Swedish shares. There are 10 call warrants per basket, made up of three shares in Thyssen, 1.4 shares in Preussag, 1.3 shares in Hoechst, 0.1 shares in

## FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Latest prices at 4:30 pm on January 23

Country	Issue	Face Value	Price	Yield	Ask	Bid	Open	Close	Settle
U.S. DOLLAR STRAIGHTS									
USA 9 1/8%	12/01	100	104 1/2	7.63	104 1/2	104 1/2			
USA 9 1/8%	12/01	100	104 1/2	7.63	104 1/2	104 1/2			
USA 9 1/8%	12/01	100	104 1/2	7.63	104 1/2	104 1/2			
USA 9 1/8%	12/01	100	104 1/2	7.63	104 1/2	104 1/2			
USA 9 1/8%	12/01	100	104 1/2	7.63	104 1/2	104 1/2			
USA 9 1/8%	12/01	100	104 1/2	7.63	104 1/2	104 1/2			
USA 9 1/8%	12/01	100	104 1/2	7.63	104 1/2	104 1/2			
USA 9 1/8%	12/01	100	104 1/2	7.63	104 1/2	104 1/2			
USA 9 1/8%	12/01	100	104 1/2	7.63	104 1/2	104 1/2			
USA 9 1/8%	12/01	100	104 1/2	7.63	104 1/2	104 1/2			

## Chemical Banking Corp pushes on with \$1.36bn offer

By Sara Webb

CHEMICAL Banking Corporation, the US bank resulting from the merger of Chemical Bank and Manufacturers Hanover Trust, pushed ahead with its \$1.36bn share offering yesterday, the largest international equity deal to emerge so far this year.

The share issue was priced at \$27.25 per share, representing a discount of 2.8 per cent on Tuesday's closing price of \$27.75.

The issue was for 50m shares, including 5m shares available for institutional investors, and there is a 15 per cent over-allotment option.

Goldman Sachs, lead manager to the deal, said demand for the shares had been "significant", but added it was too early to say whether the over-allotment option would be taken up.

However, demand for the international tranche of Chemical Banking shares was strong, particularly from Europe, with more than 5m shares placed with international investors.

## WORLD INDUSTRIAL REVIEW

The FT proposes to publish this survey on January 31 1992.

Industrial Sector:

Companies & Software

Telecommunications

Consumer Electronics

Automotive

Commercial Vehicles

Steel

Chemicals & Polymers

Engineering

Industrial Equipment

For a full editorial synopsis and advertisement details please contact:

Ruth Pincus

on 061 834 9381 (telex 666813), (fax 061 832 9248) or write to her at:

Financial Times, Alexandra Buildings,

Queen Street, Manchester M2 5LF

## Going to Japan?

The following Tokyo hotels offer you the FT at your breakfast table on the day of issue, eight hours ahead of London.

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DAI-ICHI HOTEL ANNEX  
HOTEL OKURA  
IMPERIAL HOTEL  
NEW OTANI  
PALACE HOTEL  
ROYAL PARK  
TOKYO HILTON

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

YOU CAN READ OUR FT COMMENT IN SYDNEY AND SEOUL



# Ecu sector welcomes first 30-year benchmark issue

By Richard Waters

THE Ecu market gave a rapturous welcome yesterday to its first 30-year benchmark issue as the French Treasury duly launched a widely-expected 100m Ecu bond.

The pricing of the bonds guaranteed a strong take-up. In an attempt to let the market determine the level for the long end of the yield curve, the lead managers, Credit Lyonnais and CIO, had indicated yesterday that the new French issue would be sold at around its issue price, the close.

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## INTERNATIONAL BONDS

encourage their take-up as a 30-year issue. However, stripping is expected to be allowed at a later stage, probably after the issue has been added to the coming weeks. Stripping will not be restricted to primary dealers in the French Treasury market.

The maturity date, April 25, 2022, has been chosen to make the bonds fungible with the outstanding French franc 30-year OAT issue, should the EC move to a single currency in the interim. The issue was sold almost entirely in Europe before the New York market opened, with only a small portion going to the Far East.

Latin America provided the other highlight yesterday as Bankers Trust International brought US dollar issues for Bariven, which is backed by Petros de Venezuela, the state oil company, and Tubos de Acero de Mexico, a steel manufacturer. The \$200m five-year issue from Bariven was brought at a spread of 2.58 points over five-year Treasuries. The bonds traded slightly higher later in the day.

By contrast, the Tubos de Acero deal came at a spread of nearly 4.5 points above the three-year Treasury, and the issue was increased from \$30m to \$50m due to demand.

The longer end of the sterling sector saw further supply from the water industry, meanwhile, as South West Water issued £150m of bonds maturing in 2012. The issue, guaranteed by South West Water Services, the regulated utility in the group, was priced to yield 12.2 per cent over the 9 per cent UK gilt maturing 2008. In later trading it was offered at 99.875, compared with the re-offered price of 99.854.

A shorter-dated sterling deal was launched by Samuel Montagu, which underwrote a £100m bought deal for the European Investment Bank. The issue, fungible with an existing £250m of bonds, created the largest euro-denominated issue yet. Having been brought at 6 basis points over the benchmark gilt, the spread had tightened by several basis points later in the day.

● **Credit Local**, the French government, has set up an \$750m registered bond programme in the Australian domestic bond market, following changes in the rules governing issuance by foreign borrowers, writes Tracy Corrigan.

The first bonds, which will have a maturity of two to 15 years, are expected to be issued shortly. The programme was arranged by Hambro Bank.

● **Norman Securities** has had its long-term rating lowered from AA+ to AA by IBCA, the European rating agency.

## NEW INTERNATIONAL BOND ISSUES

Amount	Coupon %	Price	Maturity	Face	Bank name	
<b>US DOLLARS</b>						
Barclays (a)	200	8 1/4	100.448	1997	1 1/2	Barclays Trust Int.
US of Acreo d'Mexico (b)	50	8 1/4	99.54	1996	1 1/2	Barclays Trust Int.
<b>ECUs</b>						
Council of Europe (a)	85	9 1/4	101.776	1994	1 1/2	Barclays Trust Int.
<b>STERLING</b>						
South West Water (a)	150	10 1/4	101.428	2012	2 1/2	BS Warburg Bank.
BS (b)	100	10	100.508	1987	-	Sauzet Montagu
<b>2-MARKS</b>						
Province of Quebec (a)	500	8	101 1/4	2002	2 1/2	Commerzbank
Province of Ontario (b)	775	8 1/2	101	2002	2 1/2	WestLB
<b>LIRES</b>						
Eni-Fin (a)	5000n	10 1/2	101.55	2002	1 1/2	Commerciaria Italiana
Maglobank (a)	1000n	11 1/2	101 1/2	1999	1 1/2	Banco di Roma
<b>FRANKS</b>						
BS (a)	150n	10 1/4	101.55	2002	1 1/2	Banesto
<b>GIROTS FRANCS</b>						
Nisseli House Ind. (b)	50	4 1/4	100	1996	-	J Henry Schroder Bk

a) Private placement. Convertible. With equity warrants. Floating rate note. (Final terms.) b) Issued under \$125m global programme. Non-callable. c) Fungible with existing \$250m debt. Non-callable. d) Callable 1999 at 100 1/2 % semi-annually. e) Callable 1999 at 100 1/2 %. f) Callable 2002 at 97 1/2 % declining 1/2 % semi-annually. Put option 30/9/94 at 102 1/2 % to yield 4.875%. Coupon payable semi-annually. g) Fungible with existing \$500m debt. Non-callable.



## UK COMPANY NEWS

## Thos Robinson agrees £41m offer from BM

By Andrew Bolger

THOMAS ROBINSON, the debt-laden engineering group, yesterday recommended an all-paper offer worth £41m from BM Group, the construction equipment distributor and manufacturer.

BM is also raising £60m in a 4-for-21 rights issue. Most of the proceeds will be used to reduce Robinson's indebtedness, with about £15m earmarked for the acquisition of a Canadian distribution business, which is still under negotiation.

The offer of 10 new BM shares for every 148 Robinson shares values the latter at 25.8p, compared with the 12½p at which they were suspended last Friday. Robinson's shares rose to 24p when trading resumed yesterday. BM's shares also returned from suspension at 400p to close 18p lower at 382p.

BM owns 2.99 per cent of Robinson's shares and already has acceptances representing a further 35.4 per cent of

the capital. Robinson grew rapidly by acquisition at the end of the 1980s under the chairmanship of Mr Graham Rudd, whose brother Nigel heads Williams Holdings, the industrial conglomerate. Mr Rudd left Robinson in July, when the company warned that it was heading for heavy losses.

Despite Robinson's difficulties, Mr Roger Shute, chairman of BM, said the acquisition would not dilute earnings and would enhance growth prospects.

Mr Rudd was replaced by Mr Roy Barber, the company doctor, who started selling businesses to reduce Robinson's debt. Net debt stood at £40m at the end of 1991, while Mr Shute said net assets had shrunk to £23m.

Mr Barber said: "Borrowings continue to be at a high level and the outlook for 1992 remains poor. It is unlikely shareholders will receive a dividend before 1994."



Roger Shute: growth prospects enhanced

Mr Shute said he had been strongly attracted by Robinson's Wadkin business, which makes woodwork machinery, and also its strong brands in fasteners, such as Nettlefolds and Unifix.

The acquisition will decrease BM's reliance on distributing

construction equipment, which accounted for 70 per cent of sales last year after its £55m acquisition of Blackwood Hodge, the ailing distributor of earth-moving equipment, in November 1990.

Mr Shute paid tribute to Mr Barber's achievement since

taking over at Robinson, saying: "He has done a good job in stopping the rot." This deal means Mr Barber will have more time to devote to Astra Holdings, the troubled munitions and fireworks company of which he is non-executive chairman.

Mr Shute felt that, before Mr Barber's arrival, Robinson had failed to actively manage its rapidly acquired subsidiaries. When attempts were made to rationalise overcapacity, they came too late and were made in a "panicky" fashion.

BM has been reducing its debts since that acquisition. The fund-raising means that the enlarged group would have net assets of £20m and gearing below 45 per cent.

The rights issue has been fully underwritten by Hambros Bank, BM's financial advisers, with Kleinwort Benson Securities and Albert E Sharp as brokers to the issue. Robinson's financial advisers are Schroders.

## Fisons restores presentation to City

By Paul Abrahams

FISONS, the pharmaceuticals group, yesterday began the process of rebuilding bridges with City institutions when it gave its first research and development presentation in four years.

In a speech to analysts, Mr Patrick Egan, executive chairman, denied that the company was leaderless following the surprise resignation of Mr John Kerridge as chairman and chief executive.

Mr Egan said he would remain involved in every aspect of the business until a new chief executive was appointed. Thereafter, he would concentrate his energies on the company's strategic direction and improving relations with shareholders and the City.

An inspection by US Food and Drug Administration officials of the company's manufacturing facilities for Opticrom and Inferon was expected shortly. Analysts said the sites should be ready for inspection by mid-March.

However, Mr Egan refused to give a date when the two products would be re-introduced to the US market. They were withdrawn last year from the US following violations of FDA regulations. Fisons was forced to make a £65m provision following the ban.

Mr Peter Fothergill, research and development director, gave a presentation on the prospects for Tigre-dase, a steroid asthma treatment, and Remacemide, a potential treatment for epilepsy and stroke.

Analysts said they were impressed by the commitment of Mr Egan, but pointed out that the two new drugs were unlikely to be on the market for at least six years.

Opticrom presentation was really two years too early, said Mr Jonathan de Pass, a pharmaceuticals analyst at BZW. "Given the products may not be available for some years, there seems to be a lot of wishful thinking. Developing drugs is a risky business."

## Inchcape pays £32m to expand activities in the Middle East

By Andrew Bolger

INCHCAPE, the international services and marketing group, has expanded its operations in the Middle East by paying £32m for Spinneys, a group of marketing and retail companies.

Spinneys distributes consumer goods, foodstuffs and household products in eight Middle East states, and owns 12 supermarkets. The group made pre-tax profits of £5.8m last year and had net assets of £8.5m at the year-end.

Mr Charles Mackay, Inchcape's chief executive, said the deal underlined the group's long-term commitment to the Middle East. He believed that the outlook for stability in the region was more positive than it had been for many years.

Inchcape is buying Spinneys from Bricom Group, formerly part of the collapsed British & Commonwealth Holdings but now owned by a group of investors led by Camistaden, a Swedish company.

This acquisition maintains the pace of activity at Inchcape since Mr Mackay took over from Sir George Turnbull in November. Shortly afterwards, Inchcape announced a £376m

rights issue to fund the acquisition of Tower Kemsky & Millbourn, the motor distribution and retailing subsidiary of Brierley Investments, the New Zealand trading group.

Inchcape said that following its investment in an important Bahrain marketing operation last year, the cash acquisition of Spinneys significantly advanced the group's strategy of becoming the leading marketing company in each of its chosen territories.

Both Spinneys and Gray Mackenzie, Inchcape's existing Gulf operation, have long been active in the region. To maintain their separate identities and management, Inchcape is establishing Inchcape Middle East, which will incorporate all of its marketing operations.

The chairman of Inchcape Middle East will be Mr David John, a director of Inchcape, and the chief executive will be Mr Alan Davies, currently chief executive of the group's operations in the region. Mr Michael Hemery, managing director of Spinneys, will become Spinneys' chief executive and will join the board of Inchcape Middle East.

## Dissident shareholders criticise MEPC pay-out

By Vanessa Houlder, Property Correspondent

ASSOCIATES of Mr Harry Hyams, the reclusive property developer, yesterday challenged MEPC's decision to pay an increased final dividend at the property company's annual meeting.

The intervention appeared to be a legacy of the acrimonious £518.4m takeover of Mr Hyams's property company, Oldham Estate, in 1987. Mr Hyams retained a fraction of its 25 per cent stake, apparently to express solidarity with a handful of small shareholders who opposed the offer.

The dissidents criticised the performance of MEPC's share price and shareholder funds. They also implied that the dividend would not be covered if MEPC had not capitalised its interest costs.

The four shareholders associated with Mr Hyams insisted on a poll being held, despite representing just 30.5m shares compared with MEPC's 125m proxy votes. MEPC was proposing to increase the final dividend by 1p per share to 14.75p, making a total of 20p (18p) for the year.

The meeting, which took one hour and 40 minutes, was held at Centre Point, the London office tower built by Mr Hyams which attracted controversy because it stood empty for many years.

Mr Jim Beveridge, MEPC's finance director, said that Mr Hyams was noted for his dislike of paying dividends. He

said the inference that MEPC's dividend was not adequately covered was "completely wrong".

He said that the shareholders had previously asked MEPC questions at an annual meeting of Oldham Estate. "There is a residual body of angry shareholders who are over and ask embarrassing questions at meetings," said Mr Beveridge.

One of Mr Hyams's associates criticised MEPC for spending £5.5m on the refurbishment of Centre Point. Sir Christopher Benson, MEPC's chairman said it was too detailed a question to be answered during the meeting.

MEPC issued a statement to the Stock Exchange, which said that its resolution to pay a final dividend had been passed following a poll and that the dividend cheques were being posted. Its share price fell from 389p to 381p.

The dissidents' sharp questioning of MEPC's management was in marked contrast to the adulatory Oldham meetings Mr Hyams held. Although usually held at inconvenient times such as New Year's Eve, the Oldham meetings were never dull. On one occasion in the early 1970s, the secretive and reclusive Mr Hyams donned a Mickey Mouse mask to taunt journalists and photographers excluded from the meeting.

## Takeover Panel revises timetable for Redland bid

By Andrew Taylor, Construction Correspondent

THE TIMETABLE for Redland's hostile £52m bid for Steelclay, a rival building materials group, has been put back to give the Office of Fair Trading further time to consider possible monopoly implications.

Under Takeover Panel rules, Steelclay should publish its final defence document by next Monday - 30 days after the bid was announced.

The Panel has now ruled that the bid clock be halted. As a result, "day 30" will be delayed to the second day after an announcement clarifying whether or not the offer will be referred to the Monopolies and Mergers Commission.

Day 46 - the last opportunity for posting a revised offer - and day 50 - the date an offer must become unconditional - will similarly be extended.

## Sea Containers free to relaunch bid for IoM Steam

By Peggy Hollinger

SEA CONTAINERS, the Bermuda-based cargo equipment and ferry company, is free to bid again for the Isle of Man Steam Packet, as the standard agreement concluded three months ago came to an end yesterday.

However, any bid would have to be almost double the 115p offered in its first attempt to take the group in 1990. Steam Packet shares closed last night at 200p, valuing the company at about £30m.

Mr Michael Stracey, Sea Containers' vice-president, said yesterday that all

options remained open. He refused to comment on whether Sea Containers planned to bid for Steam Packet or increase its 41 per cent stake in the Manx ferry operator. According to Stock Exchange rules, Sea Containers can increase its holding by 2 per cent a year, without launching a full bid.

Mr Stracey said little progress had been made in the talks, which were aimed at strengthening the trading links between the two companies.

The main areas in the negotiations concerned: introducing Sea Containers' high

speed craft, the Sea Cat, on the Manx routes; reworking or extending the agreement on Steam Packet's use of the Heysham port, using Steam Packet's Lady of Mann vessel on Sea Containers' Irish Sea route; and a joint marketing agreement for ferry services. Mr Stracey said some progress had been made in this last area.

Mr David Clague, of Baring Brothers, Steam Packet's financial advisers, said the group was anxious that Sea Containers should clarify its position regarding a possible bid. "It is all a bit distracting," he said.

## Lower sales and earnings at enlarged Borland Intl

By Louise Kehoe in San Francisco

BORLAND International, the US personal computer software company, reported a decline in sales and flat earnings for its third quarter, following the completion of its acquisition of Ashton-Tate, another US software company.

Results for the third quarter were reported on a "pooling-of-interests" basis, in which the results of the merged company are compared to the cumulative results of both companies last year. Revenues were \$114.6m (264m), a 6.6 per cent decrease compared with \$122.7m for the same period a year ago, the quarter ending in December for Borland but ending in September for Ashton-Tate. Borland noted that in its 1990 third quarter Ashton-Tate's sales

were buoyed by the introduction of a new product.

Net income was \$7.5m, or 26 cents per share, compared with \$6.8m last time. Borland took a \$5m charge against third quarter earnings in connection with the merger, bringing total pre-tax transaction and restructuring charges over the past nine months to \$116m. The company also benefited from a \$7m tax credit, also related to the Ashton-Tate acquisition.

Revenues for the nine month period were \$365.7m, up some 14 per cent from \$321.4m. The company reported a net loss of \$83.5m, or \$3.42 per share, including restructuring and transaction charges, compared with a net income of \$2m or 8 cents per share, for the same period a year ago.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Ploga	2.54p	Feb 18	2.57	-	7.41
Ldn & Clydesdale	5.2	Feb 25	5.2	7	7
McKay Secs	3.2	Mar 30	3	8.4	8.4
Newman Tonks	5.5	Mar 30	5.5	9.3	9.3
RGO	8.4	Apr 1	7	12.6	10.5

Dividends shown pence per share net except where otherwise stated. Irish pence.

## AIB US offshoot almost doubles to \$110m

By David Barchard

PRE-TAX profits at First Maryland Bancorp, the US subsidiary of Allied Irish Bank Group, surged to \$110.1m (\$61.5m) in 1991, up from \$57.9m in the previous 12 months.

The result was helped by a strong performance in the last quarter when profits rose to \$23.9m (\$15m). Total assets were up 9.4 per cent to \$8.85m (\$8.18m), while total loans rose 13 per cent from \$4.81bn to \$5.43bn. Deposits were up 17 per cent to \$6.99bn (\$5.99bn).

The results did not include figures for The York Bank of Pennsylvania, which has assets of \$1.4bn, bought by AIB at the end of December.

The performance rested on a strong increase in fee income, better funding costs, and investment securities gains, combined with much lower

provisions against bad loans and tighter control of non-bartered costs.

"Since its first acquired stake in 1983, FMB's track record has been one of consistent profits through every quarter of every financial year, a truly remarkable performance for any bank in the United States," said Mr Gerald Soglan, AIB deputy chairman and group chief executive.

At the end of 1991, the total capital ratio of the bank was 11 per cent.

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In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from 1st January 1992 to 31st March 1992 (but excluding 22nd January 1992) the Notes will carry a rate of interest of 11.2067 per cent per annum. The relevant interest payment date will be 22nd April 1992. The coupon will be £1,120,670.00. Note will be £25,000,000 payable against surrender of Coupons.

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## UK COMPANY NEWS

## Buying and selling for recovery

Paul Cheeseright on Newman Tonks' preparations for the upturn

NEWMAN TONKS is a recovery stock. The difficulty is knowing when the recovery will take place.

In 1991 it was expected that the benefits of continuing investment, acquisition and rationalisation would shine through in 1992. Now the expectation of benefits is put back to 1993, or, at the most optimistic, the last quarter of this year.

The Birmingham-based group produces, specifies and distributes architectural products such as doors, locks and windows, in the largest group of its kind in Europe. Where the construction industry goes, it follows. So, at least in the UK, it is having to battle through the doldrums. Last year, it noted yesterday, was one of the most difficult years

the building industry has faced since the war.

However, when it announced a 35 per cent fall to £15.1m in annual pre-tax profits and accompanied that with disclosure of two new acquisitions costing £18.9m and a share placing and offer to raise £17.5m, Midlands manufacturing and the attitude of the City towards industry.

Newman Tonks exemplifies the drive to diversify markets that has been marked in Midlands engineering since the recession of the 1980s. In its financial year to last October, 35 per cent of its turnover came from the US and continental Europe.

Its aim to be an international group has been taken one step further by the smaller of the two acquisitions it announced - that of Moller & Anster, the

Norwegian locks cylinder maker and supplier of security systems, for £5.5m, payable in Newman Tonks shares.

This follows a string of recent continental European acquisitions like Undell, also in Norway, Normben in Germany and O Mustad et Fils in France.

The recession has forced manufacturing companies to concentrate on the main lines of their business and to shed peripheral subsidiaries. Thus, in recent months, Newman Tonks has sold a central heating company and closed down a manufacturer and distributor of taps and showers.

Alongside this concentration, Newman Tonks has been seeking to ensure that individual parts of its business obtain benefits from other parts. Hence, it is engaged in the delicate task of encouraging its

distribution arms, in the laid-law business for example, which specify the products used in construction projects, to specify products produced within the group.

The fall in manufacturing employment, following a sharp decline in the Midlands during the 1980s and a slower fall during the recovery years, has again accelerated.

Newman Tonks has been part of this trend with a continuing process of rationalisation.

On a worldwide basis, its employment fell during 1990-91 by 10 per cent to about 4,500 people. Apart from the sale and closure of peripheral businesses, factories have been closed as activities of different plants have been merged in the locks, brass and doors sectors.

The other side of this is that, in addition to its acquisitions, Newman Tonks has continued to invest. Capital spending in the last financial year was £2m, against £11m the previous year.

Lightening the debt burden has been a preoccupation in the manufacturing sector. Although Newman Tonks has remained acquisitive, it has managed to maintain a strong balance sheet. Gearing at the end of last October was 27 per cent. But the effect of the share placing to finance the Moller & Anster purchase and the larger

expenses, for £13.4m in shares, of Shand & Pether Holdings, the Barnstable door manufacturer, will be to reduce gearing to 17 per cent as net assets increase from the end-year figure of £78.3m to more than £98m.



Geoff Gahan, chief executive: taking steps for revival

Despite the generally poorer results from manufacturing companies, the financial institutions have been keen to see dividend payments kept up. Newman Tonks is keeping its 1990-91 payments at the previous level of 9.3p despite the cost: £10.6m out of attributable profits of £11.8m. At the same time the new shares it is placing will attract the 1990-91 final dividend of 5.5p.

There is a lot of talk in the press about cutting dividends, but the institutions are saying "pay the dividends and come back for cash if you need it," said Mr Cecil Buckett, the Newman Tonks finance

director. The institutions were as good as their word yesterday. The share placing, handled by de Zoete & Bevan and Albert & Sharp, was sold out by 10.30am.

The immediate future for Newman Tonks is uncertain. "The exact timing of the recovery in 1992 cannot be predicted with certainty, and competition within our world markets is strong," said Mr Douglas Rogers, the chairman.

The UK market remains depressed, but continental Europe remains steady and the US is improving slightly. All of which suggests that 1990-91 marks the nadir of Newman Tonks fortunes.

## Further expansion despite fall

NEWMAN TONKS yesterday announced that annual pre-tax profits had fallen by more than a third, in the year to October 31 they emerged at £15.1m, against £23.2m last year, writes Paul Cheeseright.

Earnings per share fell to 9.56p (15.35p), but the dividend is maintained. A proposed final of 5.5p makes a total for the year of 9.3p.

The group has continued its policy of expansion. It is buying, after a consortium of several years, Shand & Pether Holdings, the Barnstable door manufacturer, from the Raynsford family for £13.4m.

The payment will be in new shares and £3.3m of loan stock. The Raynsford family will receive 4.1m shares which will be conditionally placed and 2.8m shares which the family

has agreed not to sell for a year.

Newman Tonks is also buying Moller & Anster, the Norwegian locks and security systems company, for Nkr61.7m (£5.5m). Again the payment will be in shares: this time 3.7m new shares will be issued and conditionally placed.

In addition to these two sets of new shares, Newman Tonks is issuing a further 5.01m shares. The placing of all the new shares will raise £17.5m after expenses. The placing price is 145p but there is a clawback arrangement for shareholders.

They can buy one new share for every 8.5 they hold or one new share for every 17 convertible preferences they hold.

Newman Tonks shares yesterday fell by 2p to 153p.

## Geevor looks for lease of life from reverse takeover

By Kenneth Gooding, Mining Correspondent

GEEVOR, the UK mining company with an 85-year history, is likely to be swallowed up in a £30m reverse takeover which will give it new assets, management and ownership.

Mr Mark Wellesley-Wood, chairman, said yesterday that a private UK company, which he refused to identify, would be putting the North American assets into Geevor in exchange for shares which would give the vendors a substantial majority of the enlarged capital.

The assets include an underground coal mine in Pennsylvania which had been opened for 10 years, underground and surface coal reserves and resources, two operating coal reprocessing plants and coal refuse tips, and various gold and silver mining interests.

These would be expected to generate an operating cash flow for Geevor, and offer potential for further expansion.

Mr Wellesley-Wood pointed out that the operations were similar to those previously held by Geevor, so present shareholders would have an

interest in a similar company.

Geevor shares were suspended at 44p yesterday, pending the outcome of negotiations involving Smith New Court for Geevor and Charterhouse for the vendors. He suggested talks would take at least another two weeks. The proposed deal would be subject to approval by Geevor shareholders.

Interest on the £1.25m 10 per cent secured convertible loan notes 1996, due on December 31 but deferred at that time, would be paid in full on completion of the proposed deal.

The loan notes were issued after Geevor was nearly killed off when the Canadian Imperial Bank of Commerce withdrew banking facilities last year in controversial circumstances. Some shareholders took up the loan notes partly so that Geevor could pursue the takeover of Imperial in the courts.

Mr Wellesley-Wood said that, should the reverse takeover be approved, Geevor's name would be changed - probably to Phoenix Mining.

## Agreed £5m offer for Trevian

TREVIAN Holdings, the USM-quoted property investment, development and trading group, has recommended an offer from fellow property group Frogmore Estates.

The bid follows the sale by Mr Lewis Davis, Trevian managing director, of his 12.5 per cent holding to Frogmore, which as a result owns 43 per cent of Trevian.

Frogmore is offering 45p cash for each of the outstanding shares, thereby valuing the company at about £4.5m. Mr Lewis Davis, Trevian managing director, of his 12.5 per cent holding to Frogmore, which as a result owns 43 per cent of Trevian.

The offer represents a premium of about 12.5 per cent over the mid-market quotation of ordinary shares at the close of trading on Tuesday. Trevian's shares yesterday closed up 3p at 45p while Frogmore finished down 2p at 33p.

Trevian also reported pre-tax losses reduced to £241,000 (£243,000) in the six months to October 5. This figure incorporated provisions against certain trading properties. Turnover rose to £490,000 (£410,000) and losses per share were cut to 3.5p (4.1p).

## McKay Securities advances to £2m

McKay Securities, the Berkshire-based property group,

backed the sector trend with a rise from £1.91m to £2.01m in pre-tax profits for the six months to end-September.

The increase reflected gross rents and service charges ahead to £5.4m (£4.7m) and was struck despite interest charges of £1.3m (£1.18m) although this excluded £378,213 (£353,010) of interest and outgoings on development properties which was capitalised.

The interim dividend is raised to 3.5p (3p), payable from earnings of 9p (8.5p) per share.

## NE Industrial Props in £12.5m purchase

A newly-formed property investment company has spent £12.5m on buying a portfolio of industrial property in the north-east of England and two industrial estates in Dorset.

North Eastern Industrial Properties was set up by Prime Estates (Northumbria), an associate of Hunting Gate Group, a private property and construction group, Charterhouse Property Services, part of the bank, and TR Property Investment Trust, which has just bought New England Properties, a USM-quoted property company.

It bought the properties from English Industrial Estates, the government funded property company, and from EF Investments, an associate of Hunting Gate Group.

The investors subscribed for 4.1m preferred ordinary shares at £1 each. In addition a £2.4m loan was provided by

## NEWS DIGEST

## RCO shows 20% increase to £4.4m

RCO Holdings, the cleaning and business services group, increased growth in both the public and private sectors in the year to September 27 1991, and reported a 20 per cent rise in pre-tax profits from £3.67m to £4.38m.

Earnings per share moved ahead 24 per cent to 27.14p (21.92p) and the dividend for the year is lifted by 30 per cent to 13.5p with a proposed final of 8.4p against 7p.

Turnover improved to £43.2m (£38.5m). Directors expected that in spite of the recession the figures for the current year would exceed those now reported, although at lower growth rates.

## DBS doubles to £960,000

DBS Management, shares of which are dealt on the over-the-counter market, more than doubled pre-tax profits, from £428,000 to £960,000, in the six months to September 30.

The company operates in specialised life, pension and investment products and includes the UK's largest network of independent financial advisers.

Turnover rose 86 per cent to £1.98m (£1.05m) while earnings per share doubled from 12.3p to 28.4p.

## £1.82m for London &amp; Clydesdale

London & Clydesdale Holdings, a housebuilder which operates throughout Scotland, finished the year to September 30 with pre-tax profits of £1.82m - much in line with market expectations.

The profit was generated from turnover of £21.4m, and compared with £3.31m from sales of £20.8m in 1989-90.

Interest charges more than doubled to £1.54m mainly reflecting the acquisition of sites and retention of an investment property which provided an additional rental of £200,000.

Earnings per share fell to 14.5p (24.5p) and the total dividend is again 7p with a final of 5.2p. The tax charge benefited from certain expenses previously incurred now being allowed against tax.

Mr Norman Chalmers, chairman, said current house sales were down on last year. "We are present discounting to achieve sales and consequently do not anticipate a particularly good result for the first six months".

Commercial property should contribute again to the year's results.

## COMPANY NEWS IN BRIEF

BLADDER INDUSTRIES has acquired Alpha Safety and Solway Safety Products for a maximum aggregate consideration of £1.53m.

HEADLAM GROUP has paid £742,000 cash for two flooring businesses based in Stockport and Newcastle-upon-Tyne. Vendor was Hickson International.

KALAMAZOO is to acquire the business forms operations of NE Interiors from the No-Kote group for about £1m.

LEX SERVICE has sold SMT Carlisle, a Vauxhall dealership, to Conway (Carlisle), a new company, for about £900,000 cash.

RIVER & MERCANTILE TRUST: Rights issue taken up as follows: new stepped pref - 6.8m shares (88.36 per cent); new income - 3.7m shares (18.1 per cent); new capital - 394,556 shares (11.54 per cent); new warrants - £11,052 warrants (9.38 per cent).

ROSS GROUP has acquired two clocks business which will increase its share of the UK market to more than 10 per cent. It has bought the clocks business of Steven Strang & Co, a subsidiary of Zeon, for a maximum £540,000 cash and also the assets of Metamec. Clocks and Lighting from the receivers for £270,000 cash.

SANDERSON ELECTRONICS has acquired the remaining 45 per cent of General Automation. It did not already own. Consideration was £197,000 cash and settlement of £765,000 owed by General Automation to Sanderson.

SAVAGE GROUP has announced the closure of its Belgian subsidiaries. As a result, borrowings will be reduced by £2.5m and consolidated net assets by £2m.

T&N is acquiring the majority of the factory site, production equipment and inventory of Gleitlagerwerk Osterwieck, a German automotive bearing and bushing manufacturer, for about £2m.

WILLIS CORROON and TAC Group, part of the Hoogovens Group, are to share ownership and management control of CV Assurantiedbedrijf Gebroeders Scheuer, one of the largest independent brokers in the Netherlands. Willis has the option of taking total control from 1997 with a profit-related payment. Willis has also acquired a 50 per cent interest in Willis Faber Göttsche AB in Gothenburg, Sweden. The minority shareholders are Lennart Röösk, Erik Månsson and Sune Fritz, who originally acquired the business in July 1991.

## IRISH TRADE LINKS WITH THE EUROPEAN COMMUNITY

The FT proposes to publish this survey on March 6 1992.

The more predominant role of the E.C. will have the greatest impact on Company's business over the next five years. This was the view of 51% of the top chief executives in Europe in 1990 who read the Financial Times.

In Ireland 42% of Senior Businessmen / women are FT readers. Information on advertising in this survey can be obtained from: Charles Standford

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Data sources: Chief Executives in Europe 1990 European Business Research 1991

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

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## TECHNOLOGY

## Clwyd

**COMPANY SNAPSHOT**  
Glan Clwyd Hospital is a 700-bed District General Hospital outside Rhyl, North Wales. **Nature of Business:** Healthcare, treating 32,500 in-patients per year, and 175,000 out-patients, including accident and emergency. **Annual budget:** £42m, of which 1-1.5 per cent spent on Resource Management Information technology. **Employees:** 2,100 including 80 consultants.

**TECHNOLOGY FILE**  
Clwyd is an example of interoperability, tying together disparate systems. It used tight contract and project management techniques to keep the project within time and budget, and also drew on the technical expertise of the Welsh Health Common Services Authority for the initial specification. **Software and installation details:** From McDonnell Douglas, on Reality Series 19, installed since March 1990; Minimum Data Set statistics and contracts for reporting; Patient Administration System, used by ward staff to admit patients (June 1990); Inpatient and Waiting list; Outpatient and Waiting List (Sept 1990); Order Communications and Results (February 1991), which links all wards, secretaries, and some family doctors to laboratories and departments; Case Note Tracking and medical records. Other systems include: Wordperfect 5.1 word processing; Case Mix, set up in Oct 1989 to accept input from PAS, OCS and older systems for general ledgers and finance; Onco Theatre Management from Atwork was linked in July 1990 to feed PAS details to theatre. **Supplier:** McDonnell Douglas Information Systems won the prime contract in December 1989 using a Pdx-based multi-user operating system. The contract also required MDD to supply systems on a variety of different computers, and link them together. **Overall cost:** Systems and communications infrastructure was £7m including 24-hour facilities management for three years.

Innovation in information technology is not often associated with Britain's National Health Service. Yet the NHS is Europe's largest employer and a good deal more complex than any commercial business.

Despite the undoubted quality of its IT staff, computerisation has an unhappy history in the NHS. Since the late 1960s healthcare professionals have had to submit data to centralised systems. They resent the paperwork, see no benefits from their toil and distrust the statistics that result.

In January 1989 the government's Working for Patients white paper focused attention on the cost and efficiency of health services, posing questions that had never been raised before. It also put aside a large budget for information systems to support the changes.

Glan Clwyd Hospital, on the North Wales coast not far from Rhyl, is the Welsh "pilot site" for implementing this change of culture. It is a pioneer in the field of information systems and what, in the commercial world, would be termed "change management".

Clwyd was one of six early sites designated to develop its own systems for Resource Management (RM), an experiment now extended to 50 more UK sites. The aim of RM is to improve the organisation, as explained by Roger Dunshie, Clwyd's general manager of surgery, an ex-nurse and self-confessed "IT ignoramus", who was involved in the project from the start.

"RM is about working with consultants to bring them into the management process, from procurement onwards. It must involve them. I have to encourage them to focus their thinking on non-clinical matters such as cost and planning."

Newly-developed Hospital Information Systems and RM systems emphasise measurement: it is not possible to deliver efficiency, increase throughput or adjust budgets without first being able to measure all those elements.

Gran Kershaw, the unit general manager, says Clwyd made a strong bid to the Welsh Office to become the one RM pilot site allotted to Wales. "They chose us because we demonstrated a deep interest in using information to improve patient care and the way we manage hospital services."

David Thomas, a consultant gynaecologist and obstetrician, is also the Clwyd project leader. Long interested in man-

Continuing a series on getting the most out of software, Claire Gooding visits Glan Clwyd Hospital to see IT under medical supervision

## Recovering well after surgery

### SOFTWARE AT WORK

agement issues, he has given up some clinical time to the project but still keeps all his operating and on-call commitments. "We were able to demonstrate a close relationship between staff and management" he says. "And we had enough committed clinicians to make it work." No decisions will be made on the experiment until the end of 1992, but if it is accounted a success Clwyd's work solution is likely to be adopted elsewhere.

Thomas is concerned that healthcare professionals and others often misunderstand both the motives for collecting information, and the data itself. "A good example is beds. We had 930 beds in 1983 and we now have 700, but there's been a huge increase in patients treated each year, partly

because the length of stay has gone down, from eight days to five-and-a-half," he says.

"In the past, we haven't known what the costs are, or what the implications are of using one treatment rather than another. Some healthcare professionals worry about a hidden agenda, even feel it's an attack on their professionalism. But information is for

Clwyd's approach has been pragmatic. First, it has concentrated on creating operational systems which would be useful to the end-users in such tasks as, for example, delivering the results of blood tests.

The management information has been derived merely as a by-product of day-to-day activities, a point stressed by everyone involved.

### BUZZWORDS

**Resource Management** involves healthcare professionals in management decision making.

**Patient Administration Systems** record patient and treatment details.

**Hospital Information Systems** provide management information.

**Diagnostic Related Groups** are "patient care profiles" for specific treatments, for example a broken leg.

identifying good clinical practice, not for undermining health services or attacking doctors."

Kershaw claims his team has achieved some quantifiable results in 18 months, delivering useful information for clinicians and managers.

Second, it has bought in packaged solutions, and made them work with a variety of existing systems, aiming for "interoperability" of disparate systems. Open systems, under which all new systems would run under a common operating system such as Unix, has

### CONSULTANT'S CRITIQUE

**THE CHANGES** in the NHS have struck deep into the corporate culture. New techniques and treatments mean that the expectations of patients have been raised. Heart transplants, for example, have moved from the pages of science fiction to those of local newspapers.

With finite financial resources the NHS has had to look at efficiency. It now matters how much treatment costs and whether they are effective. But the infrastructure does not yet exist and there are decades of established practice to be overcome. In most cases, there is no means of measuring the problem, let alone producing solutions. It is in this context that we need to examine the

Clwyd study. The issue is not so much a computer system as a revolution in working methods. Happily, Clwyd Hospital has avoided many of the pitfalls of earlier systems. The team has recognised the need to involve all levels of people in the implementation.

It has wisely gone for a set of small solutions rather than a grand design. This has introduced a number of interoperability problems but these are easier to overcome than the difficulties which accompany the all-encompassing systems. Grand systems have a habit of becoming over-complex and never working at all. It is much easier to start a moving Laika than a pile of Rolls-Royce parts. I liked the focus on get-

ting the most useful things working first. Too often, the order of implementation is left to the programmers who implement the areas which interest them most.

The Clwyd approach ensures that users get value from the system early on. This generates goodwill for the inevitable snags.

It has also allowed the team to draw in outsiders such as family doctors who are an essential part of the referral mechanism. They too are more likely to co-operate with form filling if they can see improvements in their own practices.

Kevin Grumball

The author is a consultant with Software Design and Construction, of Milton Keynes

arrived too late for the NHS. A couple of Clwyd systems are Unix-based: communications experts are still linking the older proprietary systems into the patchwork.

Last, but most important, was the effort Clwyd put into involving the staff. A total of 11 "task teams" were set up to consult colleagues. Nurses, consultants and secretaries were among those who contributed ideas to the Patient Administration System (PAS). "We had to proselytize, inform and educate," explains Dunshie. "The fear of IT had to be removed."

There were meetings with hundreds of staff, many of whom had never used a keyboard, and needed reassurance that their lack of expertise could not ruin the system. Newsletters, site visits and demonstrations were all part of the effort.

Four IT providers were invited to tender in September 1989, all according to strict procurement rules. Some of the offerings were too oriented to the US, where the emphasis is on billing and profit, not care and efficiency. McDonnell Douglas won the deal on Clwyd's "scoring system", and supplied several new systems, including PAS and the Order Communication System (OCS), plus 24-hour facilities management. These also had to be linked with other systems such as office automation.

Systems manager Joyce Hall, a former ward sister, took charge of the OCS. She set out to test the viability of the system as a key element in Clwyd's "operational" strategy, describing OCS as the "glue" for all other systems.

The exercise forced us to look at current working practices. It's not about computers, it's about managing resources based on proper information," she states. Now, transactions - for instance, orders for blood tests - are keyed in by the people concerned at source, and results are instantly available from any terminal, cutting down on paperwork. The OCS extends beyond the hospital itself to family doctors, who have access to test results and similar information via PCs linked into the hospital.

A by-product of the OCS is that the information gained can be used to build up patient profiles, and compare that information across different specialities. Any shop or manufacturer can tell you the cost of any product and its components. To my knowledge no one in the NHS can do that as yet: that's what we'll be able to



Gran Kershaw (left) and David Thomas: aiming for a closer relationship between management and staff

do," Mick Webb, the director of information services, agrees that the primary aim of RM is to support the operational processes, benefiting the clinicians in their day-to-day tasks. He sees the information coming full circle, from operational to management information, feeding back, eventually, into operational and clinical practice.

"Because it is recording day-to-day activities we can react more quickly, plan for the future, and see trends. In the past it would have taken two or three months; now we can see at the end of the week what resources a patient, or specific group of patients, consumes," says Webb.

"We think we're at the leading edge in operational terms, even if we're using long-established systems. We firmly believe what we're doing here will be of direct benefit to the patients, the care providers and the management: that's putting things in the right

order," he adds. Thomas already finds the new systems valuable, and wants others to see the benefits. "What I can do now is to get a good idea of the resources I need for a particular treatment at patient level. The hospital is using Diagnostic Related Groups with the aim of comparing costs with other hospitals in other parts of the country. We can find out what works: see how one consultant manages hysterectomies more effectively than others, and put those techniques to work." Kershaw concludes: "We still have a long way to go to involve everybody, and we're not there yet. It's relatively new in a complex world. What we've done so far is successful, but we must continue driving it hard to get the benefits."

The series will continue on the Technology page next month. The Quarterly Review of Software at Work will appear on March 12.

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## COMMODITIES AND AGRICULTURE

## Soviet aid 'may cut US subsidy bill'

By Nancy Dunne in Washington

A US congressman who has been organising a Democratic response to pleas for food aid from the former Soviet republics is arguing that a humanitarian response will mean the US government will need to pay less in production subsidies to American farmers.

President Bush is expected to seek more money for farm subsidies in his 1993 budget. However, Congressman Dave Bonior, an Iowa Democrat, said new offers of aid could drive the market price of maize up 30 cents a bushel to \$2.75 a bushel. "This would wipe out the need to pay deficiency payments on corn," he said.

Ms Susan Keith, government relations representative with the US Corn Growers Association,

Reform of the European Community's Common Agricultural Policy could result in US farmers having to use imports to get the quality wheat needed for bread production, widening the food trade gap unnecessarily, the National Association of British and Irish Millers said yesterday. The reforms would encourage farmers to grow high yielding, lower quality grains irrespective of demand in order to maximise the guaranteed return which the intervention system offers.

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US wheat prices are above the \$4 per bushel at which production subsidies must be paid. Stocks are quite low by historical standards, but Mr Barry

Jenkins, a spokesman for US Wheatgrowers, said the 300m-400m bushels in stocks would make plenty of bread without a significant increase in price.

Carroll, in its January bulletin, notes that "1991 harvests were poor in much of the world, causing a record decline in production. Grain stocks are declining to pipeline levels."

## Uptrend forecast for cocoa prices

By David Blackwell

HISTORY COULD be repeating itself in the depressed world cocoa market, according to Gill & Duffus, the London trade house owned by E.D. & F. Man.

The market, which has been buffeted by low prices and overproduction for the past few years, is now in a similar state to the mid-1960s, when stocks were also at record highs and prices at record lows.

"Although prices rose, the recovery was insufficient to stimulate production or curb consumption growth," says Gill & Duffus in its latest cocoa market report. It predicts several years of deficits and "as a result, the general trend in bean prices through to the mid-1990s will be up rather than down."

Gill & Duffus has cut its world production forecast for 1991-92 to 1.34m tonnes from a September estimate of 1.32m tonnes, mainly because of a deterioration in prospects for Nigeria. The forecast for the Ivory Coast, the world's biggest producer, has been reduced by 40,000 tonnes to 710,000 tonnes because of dry weather.

The total deficit - the first after seven years of surplus - is now estimated at 177,000 tonnes, compared with the earlier forecast of 148,000 tonnes. This will still leave closing stocks for the year at 1.85m tonnes.

World consumption will continue to rise, by 2 per cent to 3.38m tonnes for 1991-92, Gill predicts. "Looking forward to 1992-93 we expect another year of record consumption as prices remain low in real terms and western economies recover from recession."

## Chorus of disbelief greets Mexican oil reserves claim

Industry experts agree the official figure is twice as high as it should be, writes Damian Fraser

PEMEX, MEXICO'S giant oil monopoly, is no stranger to criticism. But rarely can it have been as hard to take as when the company's former vice-president for exploration and production accused the company late last year of "perfectly conscious" lying about its reserves, recording them at above double actual levels.

Mr Francisco Inganzo, who had been vice-president of Pemex's exploration and production from 1980 to 1976, claimed in an interview with the news magazine Proceso to have been commissioned in 1988 by the director of Pemex to write a report on Mexico's reserves. After eight months of study he put Mexico's reserves at just 38.1bn barrels, subsequently reduced to 29.5bn barrels for December 1991, compared with the official estimate of current reserves of 65.5bn barrels.

Mr Inganzo's findings, while denied strenuously by Pemex, are supported by almost all other independent studies. As is shown in the accompanying table, drawn up by Mr George Baker of the University of California, Los Angeles, all but one study reckons Pemex's crude reserves are between 30bn and 30m barrels.

Pemex's figure of 65.5bn barrels includes the crude equivalent of natural gas and condensate reserves. The figure that is in dispute is the oil reserves. According to the US Geological Survey, this includes undiscovered reserves - which are not proven.

The differences between the Pemex estimates and all the others depend in part on the classification of the huge Chicontepec field. According to official Pemex figures, the field holds 10.9bn barrels of crude oil and 6.7bn of oil equivalent, or 26 per cent of proven reserves. Pemex is not producing oil from this area, never has, and has no plans to do so in the future.

Mr Inganzo's estimate for Pemex's oil and equivalent is a full 35.5bn barrels less than the company's, and only half the difference can be explained by Chicontepec's inclusion.

Mr Inganzo is not specific about where the other differences lie and in a detailed analysis of the Proceso interview, Mr Baker concludes that Mr Inganzo may be referring to reserves that are supported by current production, rather than future production.

Still, there is agreement among those interviewed that the number of wildcats made by Pemex in the late 1970s is not consistent with the huge

The United Arab Emirates and Indonesia announced yesterday that they were cutting oil production by 50,000 and 25,000 barrels a day respectively with immediate effect, reports Reuters.

The moves follow recent pledges to cut production by seven other members of the Organisation of Petroleum Exporting Countries, notably Saudi Arabia, in an effort to boost prices. Yesterday's announcements bring the total of these cuts to about 376,000 b/d.

Service in the US says: "Chicontepec may never make economic sense" because the field is not uniform, and thus would require 30,000 small wells to extract all the oil. Dr Masters, who after much heart-searching finally included Chicontepec as an identifiable reserve last year, said: "I have always had the idea that Chicontepec never is going to be used. It is not a proven reserve by any means at all." The field, he says, is "very irregular" and "will be a very difficult thing to produce".

Further there is a general consensus that much more oil lies undiscovered - another 35bn to 40bn barrels. Mr Baker believes. Mr Baker Ploot, an oil analyst at Salomon Brothers in New York says "vast areas of Mexico have not been touched which are thought by statistical extrapolation to have large amounts of oil".

But bringing these undiscovered reserves to the surface is going to require money (and in the deep sea areas expertise) that Pemex does not have. As it is, Pemex will probably have to spend at least \$300 a year to maintain exports at current levels of 1.2m barrels a day. (Production is split equally between exports and domestic use. But with domestic demand increasing by 10 per cent a year, Mexico will become a net importer in 7 years unless production rises).

Strapped for cash, and with reserves falling, the Mexican government is looking to drop the constitutional ban on foreign companies' wildcatting for oil. Mr Inganzo's revelations, by showing that Mexico is not as rich in oil as many Mexicans thought, may hasten that day.

The Washington-based Petroleum Finance Company, in a study commissioned by the US Department of Energy in 1990 concluded that "the 11 per cent recovery factor used by Pemex (for Chicontepec) far exceeds the established practice for that kind of geology" and assumes a recovery factor of just 6 per cent.

The difference between Pemex and independent experts does not just depend on interpreting Chicontepec. Mr Inganzo's estimate for Pemex's oil and equivalent is a full 35.5bn barrels less than the company's, and only half the difference can be explained by Chicontepec's inclusion.

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## Broker cuts estimate of 1991-92 sugar surplus

By David Blackwell

FALLS in the sugar production of the former Soviet Union and Cuba have led E.D. & F. Man, the London trade house, to cut its estimate for the world sugar supply surplus for 1991-92 to 1.58m tonnes from a September estimate of 2.08m tonnes.

This compares with a surplus of 990,000 tonnes predicted last week by F.O. Licht, the German sugar statistics agency, which stated categorically: "There is no large surplus overhanging the market."

Man, which now puts production at 133.5m tonnes and consumption at 111.47m tonnes, points out that the revolutionary changes in the world political arena have plunged the sugar market into the greatest period of uncertainty over three decades.

The immediate impact has been the forecast decline in

imports to the former Soviet Union, coupled with a fall in its trade with Cuba. "A shift away from agreements that bypassed the international free market is a favourable development for the world sugar market but, coming at a time when the raw sugar import demand of the ex-centrally planned economies of East and Central Europe is falling, it is depressing for prices," Man says in its latest sugar market report.

It is assuming a 15 per cent fall in sugar consumption in the former Soviet Union to 10.6m tonnes of whites. Raw production is put at 7.6m tonnes. The consumption figure is conservative "given the hoarding that has apparently taken place over the past two years and the estimated 2m tonnes of sugar that is used in making home-brewed alcohol".

## Little progress made at rubber agreement talks

By Lim Siong Hoon in Kuala Lumpur

THE INTERNATIONAL Natural Rubber Organisation yesterday ended its two-day special council session without a repeat of the bad tempered scenes that marked its meeting last October but also without making much progress on updating the market-stabilising International Rubber Agreement.

The most significant decision to have emerged concerns the establishment over the next few weeks of an ad-hoc group of rubber market experts to provide an independent view on the state of the market over the past two years. But the group is expected merely to "supplement" the work of the existing buffer stock committee, made up of eight members from the lower organisation's reference price, thereby lessening its obligations to enter the market, attracted no backing. And the producers refrained from suggesting any upward revision of support prices.

Producer and consumer groups are each to nominate three members members of

group, whose report to the IRO council is expected at its next meeting in May. Producers are then expected to resurrect the issue of early renegotiations to reform the rubber agreement.

By May delegates representing the largest consumer members, the European Community and the US, are expected to have received their governments' decisions on the timetable for renegotiation.

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Producer and consumer groups are each to nominate three members members of

## Aids seen hitting output from African copperbelt

By Kenneth Gooding, Mining Correspondent

THE AIDS epidemic will make a gradual, but unavoidable, impact on copper mining in Zaire and Zambia, two of the world's biggest producers of the metal, suggest the Economist Intelligence Unit in a special report today.

In an otherwise fairly optimistic view of world copper consumption, demand and prices, it says: "Essentially, the danger is that skilled workers, supervisors and managers will die off faster than replacement can be trained."

The result will be not a sudden collapse in mine output. Rather there will be a slow but steady increase in the incidence of breakdowns, accidents, delays and misjudgements, and output will suffer.

The report shows that copper mine production in the two countries peaked at 1.3m

Western World Refined Copper ('000 tonnes)						
	1988	1989	1990	1991	1992(e)	1993(f)
Production	10,580	10,010	9,530	9,075	8,620	8,550
Consumption	10,520	10,280	9,840	9,390	8,945	8,742
Balance	-130	-240	-310	-285	-96	-282
Net imports	180	180	325	320	310	236
Stock change	+60	-60	+15	+35	+215	-46
Reported stocks	975	913	973	928	923	705
Price (\$ cents/lb)	110	125	120	105	97	105

Source: EIU. (e) actual; (f) estimated. \* From centrally planned economies. † apparent. \$ dollar equivalent of LME cash settlement price.

tonnes in 1974 and gradually fell to 890,000 tonnes in 1990. So the amount of copper in the "pipeline" will tend to increase.

"The political conditions under which the mines have to operate may also deteriorate. Ironically, (at present) there is some hope for the emergence of more open and pluralistic

political systems in both Zaire and Zambia, but there is a clear danger that, as the epidemic fastens its grip, the normal constraints of civil society will tend to give way."

The report points out that Indonesia is emerging to take up some of the slack caused by Africa's problems and is becoming a "sizeable low-cost

producer." Between 1990 and 1996 the EIU forecasts Indonesia's copper output will jump by 86 per cent to 315,000 tonnes.

Mr Parkinson suggests copper companies will take a lesson from their precious metal counterparts and in future attempt to stabilise revenue through long-term forward sales and linked loan techniques. "This may lead to downward pressure on prices, as has happened with gold and silver, and hence to lower profits and/or continued efforts to reduce costs. In the shorter run this will be of most benefit to the more efficient producers; in the longer run it will be of greater benefit to those with higher ore grades."

Copper to 1995: Demand overcomes setbacks, 1975 or 1985 from the EIU, 40 Duke Street, London W1A 1DW, England.

## WORLD COMMODITIES PRICES

## MARKET REPORT

Zinc prices moved ahead on the LME on good buying and short covering, with three-month metal edging just below \$1,150.75 a tonne on the LME. Traders said the \$1,150 level marked the start of an expected band of resistance stretching up to \$1,180 which could be the uptrend unless fresh news of consumer demand emerges to support the higher prices.

Nickel prices consolidated just below \$42-month highs struck earlier on continued investment fund buying. Dealers said the market had absorbed Tuesday's downward reaction, as well as bids of hedge-selling, and remained on target to test upside objectives above \$8,000 a tonne

for three-month metal. The market is waiting to see if German steelworkers go on strike. The results of a ballot on Sunday are expected on Friday January 31.

A strike would reduce demand from nickel's key end-user sector. Gold eased on the London bullion market. Dealers said the market was looking tired after once again failing to make inroads into still resistance around \$350 to \$361.50 a troy ounce. It could drift back to test support at \$355. Some concern appeared to be edging into the market that the metal might retreat to \$352-\$353 if a renewed rally was not forthcoming in the short term.

Compiled from Reuters

## London Markets

SUGAR MARKETS	
Cane oil (per barrel FOB)	
Crude oil	\$14.90-5.00g +
Crude oil (Brent) c&f	\$17.75-2.00g +
B&B Blend (Mar)	\$17.70-7.75 +
W&L (1 pm oct)	\$18.70-7.00g +
Oleofats	
(NVE prompt delivery per tonne CIF)	+
Palmum Gasoline	\$200-202 -1
Hydrogenated	\$172-174 -0.8
High Fuel Oil	\$69-92 -1
Melting	\$182-185 -0.5
Protein Argus Estimates	+
Grain	
Wheat (per tray oct)	\$337.30 -0.7
Wheat (per tray oct)	\$427.05 -2.8
Barley (per tray oct)	\$344.5 -4.8
Maize (per tray oct)	\$354.00 -
Wheat	
Wheat (US Producer)	100.01e -
Wheat (UK Producer)	117.01 -0.01
Wheat (Kuala Lumpur market)	14.32e -
Wheat (New York)	262.5 -1
Wheat (US Prime Western)	262.5 -1
Rice	
Rice (five weight)	105.41e -1.6
Rice (five weight) 1/2	102.87e -1.7
Rice (five weight)	66.29e +2.2
Rice	
Indian duty export (raw)	\$208.4e -0.4
Indian duty export (white)	\$210.0e -0.5
Sri Lanka export price	\$222.0 -0.5
Rice	
rice (English feed)	\$129.5e -
Arise (US No. 3 yellow)	\$147.5e -
Arise (US No. 3 white)	\$101 -
Wheat	
Wheat (Feb)	\$1.00e -
Wheat (Mar)	\$1.25e +0.1
Wheat (Jul)	\$1.25e +0.1
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# THEY SAY THAT WE WHO HESITATES IS MOST THEY'RE RIGHT

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But the opportunities won't be around for ever. So don't watch your bridges burn, give your local 3i office a call. Without hesitation.



## LONDON STOCK EXCHANGE

## Late sell programme upsets equities

By Steve Thompson

A late "sell" programme from one of the big UK investment houses, as well as selling by nervous investors as news filtered into the market that the UK budget will be announced on March 10 took their toll of a London equity market regarded as ripe for a bout of profit-taking.

The FT-100 index ended a relatively flat trading session only 5 points off the day's low, closing at 214.4 down 2.32. A late sell programme from one of the big UK investment houses, as well as selling by nervous investors as news filtered into the market that the UK budget will be announced on March 10 took their toll of a London equity market regarded as ripe for a bout of profit-taking.

Account Opening Dates			
First Dealings	Jan 12	Jan 17	Feb 10
Options Dealings	Jan 15	Jan 22	Feb 10
First Dealings	Jan 24	Feb 7	Feb 21
Options Dealings	Jan 27	Feb 10	Feb 21
Account Opening	Jan 12	Jan 17	Feb 10
Options Dealings	Jan 15	Jan 22	Feb 10
First Dealings	Jan 24	Feb 7	Feb 21
Options Dealings	Jan 27	Feb 10	Feb 21

Share prices fell after the initial bout of weakness, however, institutions began to nibble at a number of leading stocks, taking

advantage of what were described as generous quotations. Marketmakers kept one eye on the Footsie Future as well as the main screens and moved quickly in mid-morning to follow a sharp rally in the derivatives market.

Activity tended to wilt over the lunchtime period but then accelerated to accommodate the opening of Wall Street. The latter's overnight fall, which caused widespread dismay among some London brokers, was followed up yesterday by a neutral opening.

The lack of direction from America led London to its own devices and a decline in the Future, coupled with a late trading programme said to have been heavily weighted on the sell side, triggered a late plunge in the Footsie.

The sell programme included big lines of blue chip stocks, while there were hints that Hoare Govett, one of the leading UK brokerages, had placed a substantial block of shares in Hillsdown, the food group.

Property shares fell heavily after news that merger talks between Rosehaugh and Stanhope had come to nothing, and reports that there had been considerable shareholder opposition at the annual meeting of MEPC to the group's dividend policy.

Drug shares, among the market's most volatile issues, were mixed, with the leaders tending to lose ground on profit-taking. Wellcome, however, gave one of the best individual performances among the Footsie constituents, after suggestions that one of the top UK

broking houses had lifted their profits forecasts.

Telecom shares remained sharply in focus with BT, formerly British Telecom, suffering from worries about the cumulative document on pricing due to be published at the end of the month by Ofel, the telecoms watchdog. Cable & Wireless, heavily traded recently as stories of a link with AT & T have done the rounds of the market, fell further. Vodafone, the UK's leading cellular telephone group, fell heavily after a series of profits downgrades by analysts.

Turnover in equities was again disappointing, reaching only 515.6m shares, compared with Tuesday's programme, which had been boosted to 618.4m and Monday's 418.2.

## Vodafone hit by revisions

VODAFONE, the UK's biggest cellular radio group was yesterday hit by a number of downgrades as the company completed a series of meetings with analysts.

Attention focused on Vodafone's non-core businesses, in particular its partly owned Optel manufacturing subsidiary. According to one analyst, Optel is looking at a loss of 10m this year. Another subsidiary, Vodacom, which produces value added telecom services, is also not performing as well as thought.

For the 1990-91 Country Newcast, a low predicting profits of 23m, down 23m. Kleinwort Benson forecasts 230m, down 23m, while Hoare Govett, in its second downgrade a three weeks, puts profits at 220m, a reduction of 20m from its original figure.

However, analysts remain supportive of the company. Mr James Dodds Kleinwort said: "The outlook on products and on the non-core business is prudent, but the cellular business is holding up well."

Mr Paul Norris at BAW, which turned cautious on Vodafone recently, said: "The latest series of downgrades are really just points of detail against the fundamentals of the business, which remain solid." But Hoare stressed worries over cellular subscriber rates. Vodafone is 8 to 9p in heavy turnover of 4.5m.

ahead 5 at one stage but eased with a break market to end 3 up at 445p.

Another weak performance by crude oil prices - February Brent slipped 10 cents more to around \$17.70 a barrel - kept the oil sector on the back foot.

Profits downgrades by a number of the City's top broking firms caused a bout of weakness in BP and Shell. BP was 7 weaker at 286p on 4.4m shares traded and Shell 5 easier at 439p on 3.2m.

British Gas, still sustained by suggestions that the group was considering a live-out of its industrial gas marketing operations, closed only marginally down at 245p; turnover in the stock reached a heavy 10m shares.

Lasmo, given a strong boost in recent sessions by a number of broker buy notes, retreated after a firm opening and closed slightly easier on balance at 254p, with volume reaching 5.4m, its heaviest for many weeks. A mid-morning decline in the shares followed a bearish note issued by Strauss Turnbull, who said the group had adopted a change in accounting policy which could affect the dividend policy.

Robert the dividend policy. Strauss also mentioned the high level of capital expenditure and said Lasmo had agreed to take on an environmental indemnity claim referring to Ultramar's refinery business.

Slack drama at MEPC's annual meeting yesterday left the property group 17 weaker at 381p. The board's decision to pay an increased final dividend was challenged by associates of Mr Harry Ryman, a significant minority shareholder. A vote was taken, and the dividend passed with ease, but it unsettled the market in brick turnover of close to 1m shares.

There was also talk that MEPC was on the verge of successfully letting its Alban Gas office development in the City, but the company denied this to analysts.

The sharp fall in MEPC pulled down the rest of the property sector. British Land slipped 6 to 257p, Hammarston ordinary 7 to 529p and Land Securities slipped 9 to 464p.

Merger talks between Rosehaugh and Stanhope - which have been under way since the summer - were finally called off yesterday, a move one analyst described as "a disaster for both companies". The merger had been seen by some in the market as the first of many such moves to rationalise the depressed and crowded property sector. Rosehaugh led 1% to 814p, while Stanhope eased 14 to 281p.

In the financial sector, Union Discount fell 24 to 150p, compared with a 1991/92 high of 800p. Union's annual results early next month are expected to suffer from fears that the company's leading subsidiary has been hit badly by the recession and from the general malaise affecting the discount house sector at present.

Discount houses are particularly sensitive to interest rate movements, benefitting from lower rates but faced recently with a firming of money markets rates, following higher rates in Germany. Sterling's membership of the European exchange rate mechanism also means that the potential for volatility in rate movements has been severely restricted.

Lep Group, the security and freight forwarding company in which ADT has a 37 per cent stake, halved its price to 84p as the company announced "very substantial write-offs and provisions" to cover its US property portfolio. Lep said it was undergoing a restructuring, which would "likely include a partial conversion of debt into equity". The group was also reviewing the proposed sale of the National Guardian Corporation, its US security business. ADT dropped 15 to 423p.

Construction equipment suppliers HM Group fell 15 to 365p.

after announcing a \$50m rights issue to repay the debt of its latest acquisition, Thomas Robinson, and to cover the cost of another company it is negotiating to buy in Canada. Thomas Robinson jumped 11 to 24p.

Reports that Cable and Wireless had suspended talks with AT&T, of the US, over a possible alliance led the telecoms group off 10 at 67p after moderate volume of 2.1m.

BT, which slipped under the flotation offer price on Tuesday for the first time, eased further, also on regulatory worries. Both the old and the new shares were off a penny at 81p and 108 1/2p respectively. Bend Sinister, the investment house on the group, with individual investors joining institutional investors in becoming sellers.

Pharmaceuticals were weak on the back of a depressed Wall Street, but the price of Wellcome was marked up as analysts were bullish on the group, with individual investors joining institutional investors in becoming sellers.

A confident presentation to analysts from Fisons failed to translate into the share price, which declined 6 to 352p.

Food company Hillsdown Holdings fell 7 to 153p as securities house Hoare Govett placed 6.5m shares with clients at 150 1/2p.

Photocopier group Southern Business was active after a broker placed just under 6m of its shares in the market. The

stock shed 3 to 81p on turnover of 1.1m.

Further weakness in Meyer International left the builders merchant 10 lower at 391p as Hoare Govett downgraded its forecast. The broker is now looking for profits of 22m this year, down 52m.

Public houses and hotels group Greene King, a non-voting shares surge ahead 36 before ending a net 30 ahead at 207p. The company announced that it was to abolish its two-tier share structure. Under the changes, "A" shareholders will receive one ordinary for every two "A" shares held.

There was strong speculation that the enhancement will pave the way for an acquisition and Boddington Group was seen as the target. There has been heavy turnover in Boddington shares recently, and yesterday it was announced that Scottish Amicable Investment Managers had disposed of just over 2m shares, 1.99 per cent of the company's equity. One leading integrated securities house has been a keen buyer, and Boddington yesterday gained 4 to 179p.

Greene King, also affected by the bid talk, advanced 7 to 470p.

**MARKET REPORTERS:**  
Peter John,  
Christopher Price,  
Steve Thompson.

Other market statistics, including the FT-100 Share Index and London Traded Options, Page 32.

## Cadbury wanted

Confectionery and soft drink group Cadbury Schweppes was firm yesterday after two securities houses registered their enthusiasm for the company.

Hoare Govett, broker to the company, reiterated its buy stance on the shares. The house's focus then underlined its confidence that Cadbury would still match its forecast for 1991 profits of \$215m when the company announces full year results on March 4. This compares with a 1990 figure of \$210m. Hoare has maintained its estimate in spite of a fall in soft drink volumes, flat confectionery sales and poor general trading conditions. It argues that Cadbury represents a safe bet to qualify.

Also, M.A. Warburg was said to have sent a note to clients highlighting the value of Cadbury's brands. The shares were

up 10p to 214.4.

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## FINANCIAL TIMES STOCK INDICES

	Jan 22	Jan 21	Jan 20	Jan 19	Jan 18	Jan 17	Jan 16	Jan 15	Jan 14	Jan 13	Jan 12	Jan 11	Jan 10	Jan 9	Jan 8	Jan 7	Jan 6	Jan 5	Jan 4	Jan 3	Jan 2	Jan 1	Dec 31	Dec 30	Dec 29	Dec 28	Dec 27	Dec 26	Dec 25	Dec 24	Dec 23	Dec 22	Dec 21	Dec 20	Dec 19	Dec 18	Dec 17	Dec 16	Dec 15	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7	Dec 6	Dec 5	Dec 4	Dec 3	Dec 2	Dec 1	Nov 30	Nov 29	Nov 28	Nov 27	Nov 26	Nov 25	Nov 24	Nov 23	Nov 22	Nov 21	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Sept 30	Sept 29	Sept 28	Sept 27	Sept 26	Sept 25	Sept 24	Sept 23	Sept 22	Sept 21	Sept 20	Sept 19	Sept 18	Sept 17	Sept 16	Sept 15	Sept 14	Sept 13	Sept 12	Sept 11	Sept 10	Sept 9	Sept 8	Sept 7	Sept 6	Sept 5	Sept 4	Sept 3	Sept 2	Sept 1	Aug 31	Aug 30	Aug 29	Aug 28	Aug 27	Aug 26	Aug 25	Aug 24	Aug 23	Aug 22	Aug 21	Aug 20	Aug 19	Aug 18	Aug 17	Aug 16	Aug 15	Aug 14	Aug 13	Aug 12	Aug 11	Aug 10	Aug 9	Aug 8	Aug 7	Aug 6	Aug 5	Aug 4	Aug 3	Aug 2	Aug 1	July 31	July 30	July 29	July 28	July 27	July 26	July 25	July 24	July 23	July 22	July 21	July 20	July 19	July 18	July 17	July 16	July 15	July 14	July 13	July 12	July 11	July 10	July 9	July 8	July 7	July 6	July 5	July 4	July 3	July 2	July 1	June 30	June 29	June 28	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	April 30	April 29	April 28	April 27	April 26	April 25	April 24	April 23	April 22	April 21	April 20	April 19	April 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**IRELAND OPERATIONS:**



**FT MANAGED FUNDS SERVICE**



## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar confined to tight range

Fears of central bank intervention to cap any rise in the dollar continued to dominate the foreign exchange markets yesterday, confining the US currency to a tight range, writes Simon London.

Trading was nervous overnight in Tokyo, although intervention by the Bank of Japan and US Federal Reserve rumoured late on Tuesday, failed to materialise. The US currency fell sharply against the yen in London late on Tuesday when the US authorities were reported to be preparing the ground for intervention.

However, reports that the Bank of Japan was checking rates, matching action by the Federal Reserve in New York, sent the dollar to ¥123.13, its lowest of the session.

The dollar close in Tokyo at ¥123.34 and DM1.5878, from a close in New York of ¥123.60 and DM1.5865. The slight weakness of the yen was blamed on a sharp fall in some Japanese money market interest rates.

For example, three-month certificates of deposit traded down to 4.95 per cent from 5.30 per cent on Tuesday.

In Europe, the major currencies were again tight trading ranges. The threat of intervention and caution ahead of this weekend's meeting of G7 finance ministers.

ters and central bankers were blamed for the generally featureless trade.

After peaking at ¥123.64 and DM1.5905 very early in the European session, the US currency fell back until US housing construction data prompted a mild recovery.

Figures for December showed a 0.2 per cent decrease in new housing starts over November, for a seasonally adjusted rate of growth of 2.6 per cent, seen by most analysts as a positive indicator of economic activity.

The dollar responded with a firmer tone, rising back to ¥123.45 and DM1.5885. The US currency closed in London at ¥123.20 from ¥123.10 on Tuesday, and DM1.5875 from DM1.5880.

Within the European exchange rate mechanism, the D-Mark weakened following the collapse of pay negotiations between the steel work-

ers union and employers. The collapse of talks means that the union will now hold a strike ballot in pursuit of its pay claim.

The German currency closed weaker at FF3.4086, from FF3.4096 on Tuesday; £1.5230 from £1.5235; and Ptas 63.19 from Ptas 63.21.

Sterling's gains were greater than other European currencies against the D-Mark, however, rising to a more comfortable level above its permitted floor within the ERM.

The UK currency closed at DM2.8675, from DM2.86 on Tuesday.

Today, German M3 money supply statistics for December are due for release. Broad money growth ran at 5.1 per cent in November, just outside the Bundesbank's 3 per cent to 5 per cent target range. Any acceleration will be taken as a sign that German interest rates must stay high.

EMS EUROPEAN CURRENCY UNIT RATES				
	Unit	Rate	% Change	% Spread
Spanish Peseta	100	166.975	-0.08	5.94
Belgian Franc	100	40.339	-0.07	3.14
French Franc	100	6.55957	-0.01	0.01
Italian Lira	1,000	2,036.26	-0.01	0.01
Dutch Guilder	100	3.60331	-0.01	0.01
Portuguese Escudo	200	200.482	-0.01	0.01
Irish Punt	100	7.87564	-0.01	0.01
Spanish Peseta	100	166.975	-0.08	5.94
Belgian Franc	100	40.339	-0.07	3.14
French Franc	100	6.55957	-0.01	0.01
Italian Lira	1,000	2,036.26	-0.01	0.01
Dutch Guilder	100	3.60331	-0.01	0.01
Portuguese Escudo	200	200.482	-0.01	0.01
Irish Punt	100	7.87564	-0.01	0.01

For central rates set by the European Commission. Conversion rates are in descending order of strength. Percentage change is for the day's movement. The percentage change in the dollar is shown in parentheses. The percentage change in the dollar is shown in parentheses. The percentage change in the dollar is shown in parentheses.

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POUND SPOT - FORWARD AGAINST THE POUND				
	Spot	1 Month	3 Months	6 Months
US	1.5878	1.5885	1.5895	1.5910
DM	2.8675	2.8685	2.8695	2.8710
FF	3.4086	3.4095	3.4105	3.4120
£	1.5230	1.5235	1.5245	1.5260
¥	123.20	123.30	123.40	123.50
PTA	63.19	63.20	63.21	63.22

Commercial rates towards the end of London trading. Six-month forward rates 5.30-5.35 per cent. 12 month 5.35-5.40 per cent.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR				
	Spot	1 Month	3 Months	6 Months
£	0.7515	0.7520	0.7530	0.7540
DM	1.5878	1.5885	1.5895	1.5910
FF	3.4086	3.4095	3.4105	3.4120
£	0.7515	0.7520	0.7530	0.7540
DM	1.5878	1.5885	1.5895	1.5910
FF	3.4086	3.4095	3.4105	3.4120

Commercial rates towards the end of London trading. Six-month forward rates 5.30-5.35 per cent. 12 month 5.35-5.40 per cent.

EURO-CURRENCY INTEREST RATES				
	3 Months	6 Months	9 Months	12 Months
£	5.50	5.75	6.00	6.25
DM	5.50	5.75	6.00	6.25
FF	5.50	5.75	6.00	6.25
£	5.50	5.75	6.00	6.25
DM	5.50	5.75	6.00	6.25
FF	5.50	5.75	6.00	6.25

Commercial rates towards the end of London trading. Six-month forward rates 5.30-5.35 per cent. 12 month 5.35-5.40 per cent.

EXCHANGE CROSS RATES				
	Jan 22	Jan 21	Jan 20	Jan 19
£	0.7515	0.7520	0.7530	0.7540
DM	1.5878	1.5885	1.5895	1.5910
FF	3.4086	3.4095	3.4105	3.4120
£	0.7515	0.7520	0.7530	0.7540
DM	1.5878	1.5885	1.5895	1.5910
FF	3.4086	3.4095	3.4105	3.4120

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## MONEY MARKETS

## London rates steady

Tight conditions returned to the UK money market yesterday in the face of another substantial liquidity shortage with overnight money squeezed higher during the day but longer rates holding steady, writes Simon London.

The Bank of England forecast a £1.15bn liquidity shortage in early morning, against £750m on Tuesday. The largest factor contributing to the drain on funds was maturing treasury bills and assistance from previous weeks at £347m.

However, there was no early rush for funds from market participants.

In early afternoon £337m was injected through the purchase of band 1 bank and treasury bills and band 2 bank bills, all at 10 1/4 per cent. Late assistance amounted to £485m, bringing the total injection for the day to £1.05bn.

Overnight funds fell back to close at 11-10 1/4 per cent, still above Tuesday's closing level.

In Frankfurt, call money continued to trade at around 9.40-9.50 per cent despite a net drain of funds at the Bundesbank's regular repurchase operations. The authorities offered DM9.2bn one-month funds at 9.4 per cent, not fully replacing a DM13.3bn expiring repurchase

operation.

As liquidity was squeezed operators looked to the substantial liquidity shortage with overnight money squeezed higher during the day but longer rates holding steady, writes Simon London.

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## FT LONDON INTERBANK FIXING

01.00 a.m. Jan 23 3 months US dollars 6 months US dollars

The fixing rates are the average rates quoted by the market participants at 01.00 a.m. on each working day. The banks are: Citibank, Deutsche Bank, HSBC, London City, Paribas, and Societe Generale.

Money Rates

NEW YORK				
	Overnight	1 Month	3 Months	6 Months
Prime rate	6 1/4	6 1/4	6 1/4	6 1/4
Banker's call	6 1/4	6 1/4	6 1/4	6 1/4
30-day T-bill	6 1/4	6 1/4	6 1/4	6 1/4
90-day T-bill	6 1/4	6 1/4	6 1/4	6 1/4
180-day T-bill	6 1/4	6 1/4	6 1/4	6 1/4

Commercial rates towards the end of London trading. Six-month forward rates 5.30-5.35 per cent. 12 month 5.35-5.40 per cent.

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## FINANCIAL FUTURES AND OPTIONS

## LIFE LINE FUTURES AND OPTIONS

LIFE LINE FUTURES AND OPTIONS				
	Settle	Settle	Settle	Settle
Jan 23	1.5878	1.5885	1.5895	1.5910
Jan 24	1.5878	1.5885	1.5895	1.5910
Jan 25	1.5878	1.5885	1.5895	1.5910
Jan 26	1.5878	1.5885	1.5895	1.5910
Jan 27	1.5878	1.5885	1.5895	1.5910

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## MONEY MARKET FUNDS

## Money Market

## Trust Funds

Money Market Trust Funds				
	Settle	Settle	Settle	Settle
Jan 23	1.5878	1.5885	1.5895	1.5910
Jan 24	1.5878	1.5885	1.5895	1.5910
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**FINANCIAL TIMES**  
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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

**Continued on next page**



**NASDAQ NATIONAL MARKET**

300 000 prices January 22

[illegible]

3:00 pm prices January 22

[illegible]

**FINANCIAL TIMES**  
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## AMERICA

## Dow wavers on surfeit of mixed company results

## Wall Street

US STOCK prices wavered in a narrowly-mixed range yesterday morning as the market digested a surfeit of corporate results, writes Karen Zagor in New York.

At 1pm, the Dow Jones Industrial Average was up 4.70 at 3,228.09 on reasonably heavy volume. Advancing issues outpaced those declining by a ratio of nine to seven. The more broadly-based Standard & Poor's 500 advanced 1.97 to 414.63 at 1pm. On Tuesday, the Dow fell 30.64 to close at 3,223.39.

Among featured issues, Baxter International fell 3.14 to \$36.74 in heavy trading on news that the company's supply contract with Hospital Corp, valued at \$250m a year, might be in jeopardy. Hospital Corp is allowing its units to accept bids for some supplies.

Shares in Monsanto tumbled 2.24 to \$56.75 after the big US chemical company unveiled 1991 earnings of \$266m, down 45 per cent from those of the previous year.

Banc One, the strong mid-western commercial banking group, added 3/4 to \$46 on the back of a 25 per cent rise in 1991 net profits to \$929.5m.

Minnesota Mining and Manufacturing eased 1 1/4 to \$35.40 on disappointing fourth quarter earnings of \$1.18 a share against \$1.34 a year earlier. The company also warned that it expects a difficult start to 1992.

Browning Ferris edged 3/4 lower to \$22.40 after posting first quarter earnings of 26 cents a share compared with 40 cents a year ago. Shares in Waste Management, the biggest US waste management company, eased 3/4 to \$43.40.

Campbell Soup advanced 1 1/4 to \$38.75 after Goldman Sachs added the stock to its recommended list.

News that Consorcio had agreed to buy Bankers Life & Casualty for \$600m from ICG Corp lifted Consorcio's stock 3/4 to \$67.74. The issue has traded in a range of \$13 to \$70 in the last year. On the American Stock Exchange, ICG Corp climbed 3/4 to \$4.40 at midday.

A strong buy rating by Merrill Lynch on Delta Air Lines' stock boosted the issue 3/4 to \$73.74. Among other airline stocks, AMR rose 1/4 to \$73.74, USAir gained 1/4 to \$16 and UAL added 1/4 to \$15.11.

Computer Associates jumped 2 1/4 to \$14.40 after the company turned in third quarter earnings of 43 cents a share against 35 cents a year earlier.

The secondary market posted stronger gains than the primary market with the Nasdaq composite up 9.31 to 614.18 at mid-session.

Henry Group advanced 3/4 to \$28.75. The manufacturer said it was creating a board committee to consider a recapitalisation plan that would distribute \$25m to shareholders.

Canada

TORONTO climbed from earlier lows, led by an upward trend in the US and by a short-covering rally in bank shares, which followed two days of steady declines.

The TSE-300 composite index rose 3.46 to 3,623.9 in volume of 17.5m shares. Advances led declines by 266 to 230 with 240 unchanged. Most bank shares were below Tuesday's close, but trending higher. Among active stocks, the Bank of Nova Scotia rose from a low of \$21.10 to \$21.24, still down 3/4 from Tuesday.

Among other active bank stocks, Toronto Dominion rose 3/4 to \$21.75 in volume of over 317,000 shares. The Bank of Montreal climbed from a low of \$24.50 to \$24.64, unchanged from Tuesday's close.

## EUROPE

## Frankfurt falls after steel talks break down

PROFIT-taking, a weak Wall Street overnight and consolidation were the watchwords in bourses yesterday, writes Our Markets Staff.

FRANKFURT tried to go higher again, but slipped on a combination of the breakdown of the steel wage talks, and technical factors. The DAX index closed 5.19 lower at 1,680.10 against an intraday high of 1,688.23 and after a fall of 2.08 to 1,681.12 in the FAZ at mid-session. Volume fell from DM5.5bn to DM7.4bn.

Mr Jens Wierckling of Merck Finck in Düsseldorf said that the bond market had been strong for several hours but eventually weakened in the afternoon. As for equities, he said, their relative strength indicator had been saying for several days that the market was overbought.

Among blue chips, the gold miner, chemicals and pharmaceuticals group, Degussa, rose DM5.40 or 2 per cent to DM332.40 after DM339.90, reflecting the move from defensive to cyclical stocks in brokers' buy lists. Thyssen fell DM3 to DM218.30 on the steel talks breakdown.

Deutsche Bank rose early on hopes of a rise in its 1991 dividend, peaking at DM711 but then easing back to close unchanged at DM706.50. It said that a final decision on the dividend would be taken in March; last year, the bank gave an early indication of the 1990 payout in late January.

PARIS was hit by a wave of selling in the afternoon, which some dealers suspected might be linked to futures arbitrage. The CAC 40 index dropped 26.59 to 1,941.32 in turnover of FF2.3bn after FF2.9bn.

Leading blue-chips bore the brunt of the day's fall, with BSN losing FF14 to FF1.096, Peugeot dropping FF23 to FF1.085 and Total falling FF45 or 4.1 per cent to FF1.059.

Eurotunnel fell as low as FF42.70 before recovering to close FF41.10 lower at FF44.15 after a UK appeals court ruled in favour of Trans-Manche Link, the Anglo-French building consortium in dispute with Eurotunnel on cost overruns.

Alcatel Alsthom fell FF7 to FF154 as the market gave a thumbs-down to reports in the French press that it was going to take a stake in SGS-Thomson. The company later denied the reports.

ZURICH closed mixed in

active trade, with banks and some insurers attracting buying interest, while industrials and chemicals consolidated recent gains. The all-share SPI index closed 0.8 higher at 1,111.2 but Union Bank and CS Holding bearers each put on SF20, to SF3.810 and SF1.950.

There was some speculation about whether the rating agency Moody's, would downgrade Credit Suisse, CS Holding's major asset. The decision was expected this week, but Moody's said yesterday that it had not been taken yet.

MILAN saw some interest in the insurer Generali, in view of the industry reforms currently going through parliament, but trading was thin. The Comit index fell 1.99 to \$57.97 in turnover estimated at L100m after Tuesday's L108.6bn.

Generali was initially weak,

falling L105 to an official close of L30.390 but it later rose as high as L36.550 on the bourse.

Among industrials, Olivetti added L4 to L2,709 while Fiat shed L85 to L5,080 but recovered to L5,150 after hours.

AMSTERDAM ended a quiet session with the CDS Tendency Index closing a fraction higher at 121.2. Selling pressure from Germany caused DAP to fall 4.4 per cent, losing F1.10 to F123.70.

In a generally firmer food and drinks sector, brewer Heineken closed up F1.090 at F118.20 after a new 12-month high of F128.40. DSM, the chemicals group, closed up F1.060 at F110.60, although on its day's high of F110.40. Dealers said DSM was still attracting foreign demand in anticipation of an earnings recovery later in the year. Royal Dutch

FT-SE Eurotrack 100 - Jan 22

Monthly changes

Open 10 am 11 am 12 pm 1 pm 2 pm 3 pm close

1135.53 1136.16 1138.38 1137.25 1135.60 1134.77 1134.07

Day's High 1138.46 Day's Low 1133.63

Jan 21 Jan 20 Jan 17 Jan 16 Jan 15

1136.59 1135.91 1135.24 1131.02 1140.82

Base value 1988 (F100)

fall F1.10 to F1150.40, and the lower F1030 to F1180.90.

MADRID, described by one analyst as apathetic, saw the general index closing down 1.24 at 251.36. Block trades were the only feature to liven the market, and turnover was strong at some 14,000.

STOCKHOLM closed lower for the second consecutive day due to profit-taking after strong advances and reaction to declines on Wall Street. The Affärsvärden General index closed down 3.88 at 994.88. Volume remained heavy at SKr45m, down from SKr55m.

Astra restricted A shares, open only to Swedish residents, were down SKr5 to SKr512, while the pharmaceutical group's AstraZeneca dropped SKr15 to SKr525. Analysts reported that the fall was fuelled by a government statement setting January 1 1993 as the date for the abolition of restricted shares.

COPENHAGEN fell with recent buyers taking the profit. Novo Nordisk fell DKr6 to DKr225 on technical selling, and uncertainty about US senate committee hearings which could affect its American sales. The all-share index fell 1.46 to 359.37.

## ASIA PACIFIC

## Nikkei rises on hopes of discount rate cut

## Tokyo

HOPES of a cut in the official discount rate and bargain hunting by institutional investors lifted shares in Tokyo yesterday, writes Our Markets Staff.

The Nikkei average jumped 3.3 per cent, to 12,072.86, after a fall of 20.70 on Tuesday. The 225-issue average closed 57.25 up at the day's high of 21,334.13 after falling for four consecutive trading days. The index opened at 20,851.29 and briefly declined to the day's low of 20,702.86.

Volume rose marginally to 370m shares from 320m as trading remained dealer-led. Share prices surged across the board, with rises finally outnumbering falls by 868 to 179, and 114 issues remaining unchanged. All 36 sectors advanced on the TSE first section. The Topix index of all first section stocks gained 34.38 to 1,603.81, and in London the ISE/Nikkei 50 index added 1.70 at 1,238.42.

The market lost ground at the opening on futures-related selling, but later firmed as foreign securities houses were seen short-covering in the futures market, which prompted arbitrage buying. The sharp fall in short-term interest rates triggered speculation that the Bank of Japan was ready to cut the official discount rate. Yield on the three month certificate of deposit plunged below 5 per cent for the first time in two years and eight months, and the No 129 10-year benchmark bond closed at a record low of 5.185 per cent.

Bargain hunting by domestic institutions was noted, and pension funds and insurance companies were seen buying just before the close. Mr Shin Tokoi at County NatWest commented: "The mood has improved and it seems that the market has seen the bottom."

However, some investors were still cautious. A fund

manager at Dai-ichi Mutual Life said there could be investors wanting to sell at higher levels.

Purchases by foreign investors lifted international blue chips. Hitachi climbed Y19 to Y939 and Fujitsu added Y11 to Y820. Interest rate-sensitive, large-capital issues were picked up by domestic investors, with Mitsubishi Heavy Industries firming Y3 to Y643 and Nippon Steel Y3 to Y356.

Nippon Telegraph and Telephone rose Y4,000 to Y702,000, recovering the Y700,000 level for the first time in three days. Financials were also higher, Fuyo Bank gaining Y120 to Y2,250 and Nomura Securities Y40 to Y1,580. Of Paper put on Y11 to Y881 in active trading on expectations that the paper industry will recover at the end of this year.

In Osaka, the OSE average rose 528.55 to 22,723.48 in volume of 131.5m shares. Investors sought high-priced issues, with Nintendo advancing Y560 to Y10,500 and Ono Pharmaceutical Y500 to Y4,870.

Roundup

RISES and falls were almost equally balanced in the region's markets yesterday.

HONG KONG set its seventh consecutive record as the Hang Seng index appreciated 28.51 to 4,550.72 in turnover up from HK\$2.11bn to HK\$2.31bn. Properties and banks led, conglomerates registered small advances and utilities were slightly lower.

After an early index retreat of 20 points, shares climbed steadily to an intraday peak of up 40 points before easing after the lunch break.

SEUL rallied on expectations of lower interest rates, the composite index rising 16.28 to 646.28 in turnover up from Won416.4bn to Won461.9bn. Shares priced below Won10,000, and those with low price/earnings ratios, led the market up, the first category because they tend to belong to smaller companies which are interest rate-sensitive, and the second, seen as undervalued, following a fashion of recent days.

AUSTRALIA weakened on economic worries. The All Ordinaries index closed 15.4 lower at 1,631.5.

BHP fell 14 cents to A\$13.74. The company reported that domestic steel sales rose 6 per cent to 186,000 metric tons in December but that steel sales for the seven months to December dropped 14 per cent to 1.3m metric tons.

NEW ZEALAND came under pressure from foreign selling. The NZSE 40 index ended 11.84 down at 1,472.58. Turnover rose to NZ\$34.2m from NZ\$28.5m. Telecom was steady at NZ\$2.38 on the day's heaviest

market volume of 4.4m shares. Fletcher Challenge initially fell to NZ\$2.38 before ending a net 2 cents up at NZ\$2.45 on the next largest volume of 3.1m shares. The turnaround was triggered by news that the company has signed a lucrative 10-year contract to supply methanol to Japan.

MANILA continued to consolidate last week's gains. The composite index lost 15.88 to 1,281.31 in turnover of 148m pesos, after 153m. Mercado further strengthened, the "A" shares climbing 31 pesos to 181.

BANGKOK balanced profit-taking with heavy buying in two finance issues, and the SET index ended 3.30 up at 772.71 in turnover down from Bt12.5bn to Bt9.4bn.

BOMBAY reached a new closing high of 2,132.82, up 17.11, on reports that the government might allow multinationals to increase their minority stakes to 51 per cent.

## Brazil is ready to perform in glare of the spotlight

Economic measures have now begun to stimulate overseas investment, writes Victoria Griffith

A few star performances by other Latin American stock markets over the last few years, Brazil is finally getting its turn in the spotlight. Share prices surged 4.5 per cent in dollar terms in December and 29 per cent this month, catapulting Brazil into first place among emerging markets.

Some observers predict that the country will end 1992 as the world's best performer. Mr Domingo Cavallo, Argentina's economy minister, says: "I think Brazil will take over from Argentina as the top-performing stock market in 1992."

Buenos Aires chalked up the best result last year, rising 39.5 per cent in dollar terms, followed by Colombia, Pakistan and Brazil. Mr Alvaro Vidigal, president of the São Paulo stock exchange, agrees: "Brazil is on the right track economically. At least \$1bn will enter the stock market from abroad this year, which will push up prices tremendously."

Brazil drew in some \$450m in overseas funds in 1991, after opening its stock market in mid-year for the first time to direct investment by foreigners. Initially, investment was restricted to institutions and 77 entered the market last year. But this month, the CVM, Brazil's stock market watchdog, loosened the rules further. Now, non-profit-making bodies, global managers of holdings of high net-worth individuals and other financial entities recognised by the CVM can buy Brazilian equities.

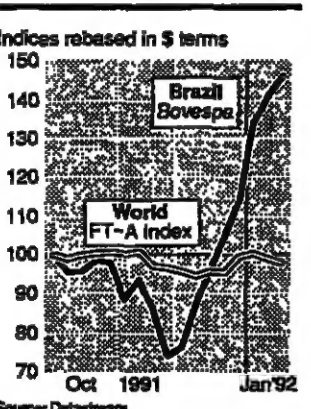
Mr Vidigal's firm estimate is conservative, according to some. "Banks are telling me that up to \$2bn will enter the country this year," says Mr Ary Oswaldo Mattos Filho, president of the CVM. "And I think their assessment is reasonable."

The opening of the stock

market to foreigners is just half of the equation: investors also need a reason to invest. In December, that reason appeared in the form of a standby facility with the International Monetary Fund (IMF).

Other positive steps, such as tax reforms and privatisation, have also pleased investors. "There is a real change in perception about Brazil," says Roger Wright, head of the foreign investment fund at Banco de Investimentos Garantia.

Indices rebounded in \$ terms



Source: Datastream

"Investors believe that congress will back the president in economic reforms. The rise in prices reflects a belief that things are finally going to get done."

He warns, however, that the equity market is unlikely to rise steadily. "This year will be a roller-coaster ride, although the trend will certainly be up," he says. "We will be getting a lot of bad news this year along with the good news."

Last week, some bad news caused a dip in the index when the IMF voiced its concern over plans to offer pensioners a 147 per cent rise in social security payments. The IMF is worried that the extra cost, which could run into billions of dollars, will prevent Brazil from balancing its budget this year.

To placate the IMF, President Fernando Collor de Mello decreed that the adjustment be paid only in 1993. However, the Attorney General, Aristides Junqueira, declared the move unconstitutional. President Collor has said that if he loses the battle, he will boost income taxes to foot the bill. Yesterday the stock market was steady, after closing at 9,038 on Tuesday, as investors waited for further developments.

Another danger is the formation of an investment bubble, a quick rise in prices followed by a crash. According to Mr Mattos Filho, this would occur if demand for Brazilian equities failed to be accompanied by a rise in supply. "New stock issues are necessary to prevent this from happening," he says. Mr Vidigal believes the exchanges will see a spate of new issues in 1992. "We will see a lot of new paper on the market."

Brazil's performance this year will depend on several factors, most importantly the government's ability to control inflation. Price rises are running at about 25 per cent a month, and many economists expect inflation to stay high for much of the year. Investors will also keep an eye on the privatisation programme, which is an essential part in reducing the federal deficit.

Mr Eduardo Modiano, president of the National Development Bank, which is in charge of privatisation, expects to raise over \$3m this year from selling off state companies.

If Brazil pushes through the economic reforms it has begun, it seems likely that foreign money will keep pouring in. "As the foreigners enter, Brazilians become more interested in the market, and that helps fuel price rises," says Mr Vidigal.

## SOUTH AFRICA

TRADING in Johannesburg remained cautious, with activity depressed by news of two large rights issues. The all-share index fell 16 to 3,684, while the industrial index slipped 3 to 4,518. The all-gold index closed 24 lower at 1,363.

## Bank Brussels Lambert

## Consolidated Balance Sheet

in millions of USD (\*)

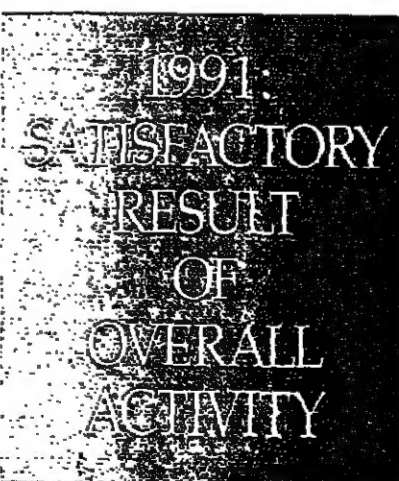
September 30, 1991 Variation 90/91 % (BEF)

	September 30, 1991	Variation 90/91 % (BEF)
Balance sheet total	66,803	+ 8
Deposits of customers	36,175	+ 10.2
Deposits of banks	22,073	- 0.6
Loans to the private sector	27,387	+ 9.4
Loans to the public sector	13,547	+ 4.9
Loans to banks	19,825	+ 4.9
Net Profit	131.39	+ 35.3

(\*) 1 US dollar (USD) = 34.25 Belgian francs (BEF)

As shown by the increase of the balance sheet total, Bank Brussels Lambert enjoyed a gratifying fiscal year, in spite of a dull economic climate and the chill following the Gulf crisis. Operating results are on the increase. The Bank has built up further reserves for provisions

and depreciation in an effort to offset the effects of a downturn in the business trend. Sovereign risks engendered by



countries the external debt of which has been rescheduled were covered up to 100 per cent. of their amount at the close of the fiscal year. For 1992 and the years ahead, BBL's strategy aims at further increasing profitability, expanding domestic operations, consolidating the international

network and developing original financial products, amongst which insurance is expected to grow steadily.

BBL

Head Office  
avenue Marnix 24, B-1050 Brussels, tel. (322) 517.21.11, 51.21.41, 51.21.51, 51.21.61, 51.21.71, 51.21.81, 51.21.91, 51.22.01, 51.22.11, 51.22.21, 51.22.31, 51.22.41, 51.22.51, 51.22.61, 51.22.71, 51.22.81, 51.22.91, 51.23.01, 51.23.11, 51.23.21, 51.23.31, 51.23.41, 51.23.51, 51.23.61, 51.23.71, 51.23.81, 51.23.91, 51.24.01, 51.24.11, 51.24.21, 51.24.31, 51.24.41, 51.24.51, 51.24.61, 51.24.71, 51.24.81, 51.24.91, 51.25.01, 51.25.11, 51.25.21, 51.25.31, 51.25.41, 51.25.51, 51.25.61, 51.25.71, 51.25.81, 51.25.91, 51.26.01, 51.26.11, 51.26.21, 51.26.31, 51.26.41, 51.26.51, 51.26.61, 51.26.71, 51.26.81, 51.26.91, 51.27.01, 51.27.11, 51.27.21, 51.27.31, 51.27.41, 51.27.51, 51.27.61, 51.27.71, 51.27.81, 51.27.91, 51.28.01, 51.28.11, 51.28.21, 51.28.31, 51.28.41, 51.28.51, 51.28.61, 51.28.71, 51.28.81, 51.28.91, 51.29.01, 51.29.11, 51.29.21, 51.29.31, 51.29.41, 51.29.51, 51.29.61, 51.29.71, 51.29.81, 51.29.91, 51.30.01, 51.30.11, 51.30.21, 51.30.31, 51.30.41, 51.30.51, 51.30.61, 51.30.71, 51.30.81, 51.30.91, 51.31.01, 51.31.11, 51.31.21, 51.31.31, 51.31.41, 51.31.51, 51.31.61, 51.31.71, 51.31.81, 51.31.91, 51.32.01, 51.32.11, 51.32.21, 51.32.31, 51.32.41, 51.32.51, 51.32.61, 51.32.71, 51.32.81, 51.32.91, 51.33.01, 51.33.11, 51.33.21, 51.33.31, 51.33.41, 51.33.51, 51.33.61, 51.33.71, 51.33.81, 51.33.91, 51.34.01, 51.34.11, 51.34.21, 51.34.31, 51.34.41, 51.34.51, 51.34.61, 51.34.71, 51.34.81, 51.34.91, 51.35.01, 51.35.11, 51.35.21, 51.35.31, 51.35.41, 51.35.51, 51.35.61, 51.35.71, 51.35.81, 51.35.91, 51.36.01, 51.36.11, 51.36.21, 51.36.31, 51.36.41, 51.36.51, 51.36.61, 51.36.71, 51.36.81, 51.36.91, 51.37.01, 51.37.11, 51.37.21, 51.37.31, 51.37.41, 51.37.51, 51.37.61, 51.37.71, 51.37.81, 51.37.91, 51.38.01, 51.38.11, 51.38.21, 51.38.31, 51.38.41, 51.38.51, 51.38.61, 51.38.71, 51.38.81, 51.38.91, 51.39.01, 51.39.11, 51.39.21, 51.39.31, 51.39.41, 51.39.51, 51.39.61, 51.39.71, 51.39.81, 51.39.91, 51.40.01, 51.40.11, 51.40.21, 51.40.31, 51.40.41, 51.40.51, 51.40.61, 51.40.71, 51.40.81, 51.40.91, 51.41.01, 51.41.11, 51.41.21, 51.41.31, 51.41.41, 51.41.51, 51.41.61, 51.41.71, 51.41.81, 51.41.91, 51.42.01, 51.42.11, 51.42.21, 51.42.31, 51.42.41, 51.42.51, 51.42.61, 51.42.71, 51.42.81, 51.42.91, 51.43.01, 51.43.11, 51.43.21, 51.43.31, 51.43.41, 51.43.51, 51.43.61, 51.43.71, 51.43.81, 51.43.91, 51.44.01, 51.44.11, 51.44.21, 51.44.31, 51.44.41, 51.44.51, 51.44.61, 51.44.71, 51.44.81, 51.44.91, 51.45.01, 51.45.11, 51.45.21, 51.45.31, 51.45.41, 51.45.51, 51.45.61, 51.45.71, 51.45.81, 51.45.91, 51.46.01, 51.46.11, 51.46.21, 51.46.31, 51.46.41, 51.46.51, 51.46.61, 51.46.71, 51.46.81, 51.46.91, 51.47.01, 51.47.11, 51.47.21, 51.47.31, 51.47.41, 51.47.51, 51.47.61, 51.47.71, 51.47.81,